	DRAFT 02192021 — Hybrid NOTE: this is a draft ordinance being considered by City Council. There are a number of provisions included in this draft that are still under consideration by the members of the City Council.
1	Attachment 6 to March 9, 2021 Docket Memo
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3	ORDINANCE NO
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5 6 7 8 9 10 11 12	AN ORDINANCE to amend Chapter 4 ("(COMMITTEES, BOARDS AND COMMISSIONS")) of Title 2 ("(GENERAL GOVERNMENT")) of The Code of the City of Alexandria, Virginia, 1981, as amended, by adding a new Article AA ("(INDPENDENT COMMUNITY POLICING REVIEW BOARD").) and to amend Article A (GENERAL PROVISIONS) of Chapter 1 (POLICE PROTECTION) OF Title 4 (PUBLIC SAFETY) of The Code of the City of Alexandria, Virginia, 1981, as amended, to add Sections 4-1-5 (INDEPENDENT POLICING AUDITOR/INVESTIGATOR) AND 4-1-6 (INDEPENDENT POLICING AUDITOR/INVESTIGATOR DUTIES AND RESPONSIBILITIES).
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14 15	THE CITY COUNCIL OF ALEXANDRIA HEREBY ORDAINS:
16 17 18 19	Section 1. That Chapter 4 of Title 2 of the Code of the City of Alexandria, Virginia, 1981, as amended, be, and the same hereby is, amended by adding new Article AA, "Independent Community Policing Review Board," as follows:
20	ARTICLE AA – INDPENDENT COMMUNITY POLICING REVIEW BOARD
21	Sec. 2-4-220 Independent Community Policing Review Board
22 23 24 25 26 27 28 29 30 31 32 33 34	 (a) There is hereby established a commission to be known as the Independent Community Policing Review Board ("Board"). The operation of the Board established pursuant to this ordinance shall be consistent with Virginia law and regulations. Sec. 2-4-221 Board Purpose and Scope (a) Purpose: The purpose of the Board is to enhance policing legitimacy and to increase and maintain trust between and among the police department, city council, city manager and the public. The Board shall: provide timely, fair and objective review, investigation and evaluation of policing policies, practices, procedures, and outcomes in Alexandria; provide meaningful assessments and corrective recommendations intended to remedy discriminatory practices, including racial and social inequities, that it may find; ensure the protection of all communities through recommended actions and reform, including in
35 36 37	the criminal justice system; and recommend strategies for effectively implementing these reforms in our community.

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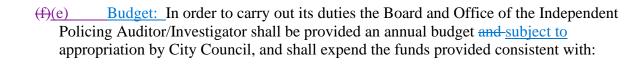
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40 41 42 NOTE: this is a draft ordinance being considered by City Council. There are a number of provisions included in this draft that are still under consideration by the members of the City Council.

- (b) Scope: The Board shall have the authority to investigate the matters as assigned in Section 2-4-227, review investigations completed by the Alexandria Police Department (APD) for certain matters, and evaluate policing practices, policies, procedures, and outcomes in Alexandria, issue findings, and provide actionable recommendations to the city council, the city manager, the school board, the school superintendent, APD and other public agencies regarding appropriate discipline, policing practices, policies and procedures in Alexandria. The Board is hereby authorized to perform the following duties:
- (c) Procedural Memorandum of Understanding: In order to carry out its scope and authorized functions and to define in more detail the process and terms articulated in its scope, the Board shall enter into a memorandum of understanding ("MOU") with the APD. The MOU shall be signed by the police chief and the city manager. The MOU shall define the terms of the relationships and mutual obligations between the Board and APD. The Board is authorized to negotiate the provisions of these MOUs, assisted by the city council appointed Independent Policing Auditor/Investigator, and the City Attorney's Office. If a provision of these MOUs conflicts with a provision of this enabling ordinance, the provision of the enabling ordinance shall govern.

moved from 2-4-221(d)

- (d) Access to APD Records: The Board, through the Independent Policing Auditor/Investigator, shall be provided full access to all APD reports, files and records related to the Board's investigation or review of complaints filed with the Board or with APD. All records, documents and materials in the possession of APD or the City that are determined by the Board to be necessary and requested by the Board to carry out its scope and authorized functions shall be provided in unredacted form. If such documents contain confidential information authorized to remain confidential pursuant to the Virginia Freedom of Information Act, the information may be reviewed in a closed session of the Board in order to maintain the confidentiality. If the documents requested are part of a criminal investigative file for an active criminal investigation which could be compromised by the revelation of the process, evidence, methods, scope, or other factors in such investigation, APD shall not be compelled to provide such documents until such time as the investigation is completed or a determination is made that the criminal investigation will no longer be compromised.
- (e)(a) _____The Board, assisted by the Independent Policing Auditor/Investigator, is moved to 2-4-224(b) authorized to develop and implement its own bylaws, administrative systems, and operating policies and procedures, consistent with existing federal and state law, state regulation, and this enabling ordinance. Such bylaws shall be subject to public notice and public hearing before adoption by the Board and would become effective upon adoption by City Council.



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	Council.
1	i. the purposes and scope of the Board and of the Office of the Independent Policing
2	Auditor/Investigator;
3	ii. the MOU with the APD required herein;
4	iii. the budget and appropriation approved by City Council; and
5	iv. city procurement and expenditure regulations and practices.
6	
7	(g) The Board, through the Independent Policing Auditor/Investigator, shall be provided full
8	access to all APD reports, files and records related to the Board's investigation or review
9	of complaints filed with the Board or with APD. moved to 2-4-221(d)
	of complaints filed with the board of with AFD. filloved to 2-4-221(d)
10	
11	(f) Board Reports: The Board shall produce public reports regarding the work of the Board
12	and disseminate such reports in hardcopy and online, including, but not limited to, a
13	written report to the City Council by September 1 of each fiscal year of its activities for
14	the prior fiscal year under the provisions of this chapter along with any comments and
15	recommendations as it may choose to make:
16	moved from 2-4-227(e)(5)
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19	Sec. 2-4-222 Board Member Requirements and Term of Office
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21	(a) The Board shall be composed of seven voting members appointed by the City Council,
22	which shall endeavor to create a fair, objective, independent, diverse, and representative
23	body which shall reflect the demographic diversity of the City.
24	body which shall folloet the demographic diversity of the City.
	(b) The server water a members of the Doord shall be residents of the City of Alexandria and
25	(b) The seven voting members of the Board shall be residents of the City of Alexandria and
26	shall demonstrate fairness, integrity and objectivity and will be chosen on the basis of
27	expertise and experience relevant to the performance of the duties of the Board. City
28	Council shall appoint voting members who are representatives of the following groups
29	(though one member may be representative of more than one group):
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31	i. at least three members who come from historically, racially or socially
32	marginalized communities that have commonly experienced disparate policing in
33	Alexandria or the Commonwealth of Virginia;
34	ii. at least one member who represents an organization, office, or agency that seeks
35	racial or social justice or that otherwise advocates on behalf of historically,
36	racially or socially marginalized communities, particularly communities that may
37	have experienced disparate policing; and
38	iii. at least one nonvoting, ex-officio member who shall have past experience in law
39	enforcement, but shall not be a current employee of or immediate family member
40	of a current employee of a law enforcement agency.
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42	(c) No voting member shall be a current City employee, a current candidate for public office,
43	hold an elected public office, a former employee of APD, an immediate family member
44	of a current or former APD employee, a current APD employee, or a current employee of
45	a law enforcement agency.
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- (d) Except as to the inaugural Board, members shall be appointed for terms of three-years each, which shall expire as of May 31. Board members' terms shall be staggered. To that end, the City Council shall appoint three voting members of the inaugural board to 18month terms and four voting members to three-year terms. A Board member may be appointed to no more than two consecutive three-year terms.
- (e) The Board procedures shall comply with Section 2-4-1 et seq of the City Code except as has been modified by this Chapter. duplicate of 2-4-224(a)

Sec. 2-4-223 Conflicts of Interest and Confidentiality

- (a) The Board and each member shall comply with the Virginia State and Local Government Conflict of Interests Act under Virginia Code §§ 2.2-3100 et seq.
- (b) To the extent allowed under the Virginia Freedom of Information Act, each member shall maintain the confidentiality of all confidential or privileged information, including but not limited to:
 - i. disciplinary actions, memos and reports that the member receives during service on the Board.
 - ii. statements of a police officer, or APD employee, who was required by APD to give a statement.
 - iii. criminal investigative files-
 - (c) All original records provided to the Board by APD shall remain official APD records and the permissibility of their release shall be determined by APD in consultation with the City Attorney's office, pursuant to applicable law. moved from 2-4-228(c)
- Sec. 2-4-224 Quorum, Voting, and Meetings
 - (a) <u>The Board shall comply with the procedures for Board and Commissions in Article A</u> <u>orof</u> Title 2, Chapter 4, unless expressly amended in this Article.
 - (b) The Board, assisted by the Independent Policing Auditor/Investigator, is authorized to develop and implement its own bylaws, administrative systems, and operating policies and procedures, consistent with existing federal and state law, state regulation, and this enabling ordinance. Such bylaws shall be subject to public notice and public hearing before adoption by the Board and would become effective upon adoption by City <u>Council.</u> moved from 2-4-221(e)
- 42 (b)(c) The Board shall meet as often as necessary to conduct its business, but no less
 43 frequently than four times per calendar year.
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provisions in	s a draft ordinance being considered by City Council. There are a number of cluded in this draft that are still under consideration by the members of the City			
	Meetings of the Board shall comply in all respects with the meeting regulations of			
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	irginia Freedom of Information Act including being open to the public except under			
circui	nstances when the topic is authorized by the law to be discussed in closed session.			
	To take any action, a quorum of at least five out of seven voting members must be			
present.				
	The Board shall keep minutes of its Board Meetings, and those minutes shall			
 include: i. the date, time, and location of each meeting; 				
	the date, time, and location of each meeting;			
	the members present and absent;			
iii.	a summary of the discussion on matters proposed, deliberated, or decided; and			
iv.	a record of any votes taken.			
(f) (g)	The Board meeting minutes are public records and subject to inspection pursuant			
to the	Virginia Freedom of Information Act.			
Sec. 2-4-225	Support of Board			
(a) Boar	rd Staff			
i.	The city council shall appoint an Independent Policing Auditor/Investigator			
	pursuant to Section 4-1-5 and 4-1-6 of this Code who shall staff the Board and			
	pursuant to beetion + 1 5 and + 1 6 of this code who shan start the board and			
	coordinate the Board's administrative functions.			
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	NOTE: this i provisions in Council. (c)(d) the V circum (d)(e) present (e)(f) inclust i. ii. iii. iv. (f)(g) to the Sec. 2-4-225 (a) Boan			

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v. The City, including all city departments, boards, commissions, and staff shall make good faith effort to cooperate with and assist the Board, and shall comply with, or expeditiously provide a reason for rejecting, all reasonable Board requests.

Sec. 2-4-226 Board Training

At least once every two years, and within six months of appointment to the Board, Board members shall participate in the following training:

- (a) at least eight hours of training, presented by the National Association for Criminal Oversight of Law Enforcement or a comparable professional organization.
- (b) Training by the applicable city staff addressing the following matters:
 - i. legal and ethical obligations of members of a public board;
 - ii. APD policies and training, including but not limited to defensive tactical training, Crisis Intervention Training, and de-escalation training;
 - iii. relevant privacy rules and City policies and procedures involving liability, employee discipline, and other matters related to police operations; and
 - iv. APD and City administrative systems, processes, structures and operations.
- (c) at least two ride-along sessions with APD patrol operations per calendar year.
 - (d) The City and the Independent Policing Auditor/Investigator, shall provide Board members with additional training, which shall include but not limited to relevant training by subject matter experts on mental health, trauma-informed policing, civil rights and constitutional law, race and systemic racism, community organizing and outreach, mediation, investigation, and policing practices, policies, and administration.

31 Sec. 2-4-227 Board Duties

(a) Board Readiness Resolution

Within thirty (30) days after the initial board members are appointed by the City Council, the Board shall meet to establish its practices and procedures. When the Board has established its procedures for how to take in Complaints, how investigations will be conducted, the Memorandum of Understanding required pursuant to Section 2-4-221(c) has been executed by all parties, and the board is sufficiently staffed, it shall pass a Resolution indicating its readiness to take on the responsibilities designated to it in this Article. No current processes for complaint intake or investigations of complaints shall be transferred to the Board unless and until such Resolution is adopted by the Board.

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(b) Complaint Intake

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2 3 i. The Board will develop and administer a process for receiving community complaints 4 regarding conduct of APD law enforcement officers and civilian employees and 5 referring complaints to APD or the Independent Policing Auditor/Investigator 6 depending on the nature of the complaint, for investigation. This process shall be 7 separate and distinct from any existing procedures by which the APD receives 8 community complaints as specified under Virginia Code § 9.1-600; 9 10 ii. Complaints filed with the Board may be submitted using a form provided by the 11 Board or may be submitted orally by a complainant. Complaints filed orally shall 12 capture the same information included in the complaint form developed by the Board. 13 14 iii. Information about the process for filing a complaint with the Board, complaint forms, 15 and general information about the Board and its purpose and scope shall be made 16 available online and at the office of the Independent Policing Auditor/Investigator, 17 APD, the Office of Human Rights, as well as other locations deemed effective for making such forms and information widely available 18 19 20 iv. Information about the process for filing a complaint with the Board, complaint forms, 21 and general information about the Board and its purpose and scope shall be made 22 readily available in English, Spanish, Amharic and Arabic and in any additional 23 language as requested by an individual looking to submit a complaint to the Board. 24 25 Complaint forms shall request information regarding the incident including, but not v. limited to, the following: 26 27 Name, address and contact information for the person filing the complaint; 1) 2) a statement describing the reasons for the complaint; 28 29 3) the specific police behavior of concern; 30 4) a description of the incident in which the behavior occurred; and 5) 31 information regarding witnesses to or persons with knowledge of the incident 32 known to the complainant, including but not limited to names, addresses, and 33 phone numbers, if known at the time the complaint is filed. 34 Failure to provide all information on the form by the complainant shall not render the 35 complaint unreviewable. 36 37 vi. This process shall be separate and distinct from any existing procedures by which the APD receives community complaints as specified under Virginia Code § 9.1-600; 38 moved from 2-4-227(c)39 40 (c) Board Review of APD Investigations 41 42 Except for matters identified in subsection (d) herein, APD shall continue to vi.i. 43 investigate all complaints submitted to APD or to the Board. APD shall make good 44 faith effort to complete its investigation of the complaint and provide an investigation 45 report to the Board within sixty (60) days. The Board shall extend the 60-day period

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upon request of the Police Chief to protect an ongoing criminal or internal administrative investigation, while an employee filed grievance is ongoing under City Administrative Regulation 6-21, the Law Enforcement Officers Procedural Guarantee Act codified under Code of Virginia Title 9.1, or in a court of law, or for other good cause, with notice to the complainant and city council.

- vii. <u>The This process shall be separate and distinct from any existing procedures by which</u> the APD receives community complaints as specified under Virginia Code § 9.1-600; moved to 2-4-227(b)(vi)
- (c)(a) Board Review of APD Investigations
 - i.<u>ii.</u> Other than the matters assigned to the Board for investigation in (d) below, the Board may review all investigations conducted by APD Office of External Affairs and Professional Responsibility (OEAPR) regarding conduct of APD law enforcement officers and civilian employees, whether received by the APD or the Board, to ensure their thoroughness, completeness, accuracy, objectivity, and impartiality the sufficiency of any discipline resulting from such investigations. The Board may consider reducing the review to only a selected number of investigations or investigations of a certain nature based on criteria to be articulated by the Board and set forth in writing.
- ii.___After completing an investigation review including a public hearing, the Board may reach one of the following findings:
 - 1) concur with all or some of the findings and determinations detailed in the investigation report;
 - 2) advise city council, the city manager, and the APD that the findings are not supported by the information reasonably available to the APD and recommend further review and consideration by the police chief; or
 - 3) advise city council, the city manager, and the APD that, in the Board's judgment, the investigation is incomplete and recommend additional investigation.
- (d) Board Investigation of Complaints and Incidents
 - i. Investigations of the following incidents, whether they come in as a complaint or not, shall be conducted by the Independent Policing Auditor/Investigator on behalf of the Board:
 - 1) "Incidents resulting in death" including any incident which results in death of any person involved in the incident.
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 2) "Use of Force" incidents, defined as the application of force sufficient to (i) create a substantial risk of death, (ii) cause serious and protracted disfigurement,

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1		shown, cause the subpoena to be issued. Any person so subpoenaed may apply to			
2		the court that issued such subpoena to quash it.			
3					
4	iii.	At the conclusion of the investigation, the Independent Policing			
5		Auditor/Investigator shall forward the file with a report of investigation to the			
6		Board. The Board shall hold at least one public hearing on the investigation. At			
7		the conclusion of the public hearing, the Board may take one of the following			
8		actions:			
9					
10	1)	Dismiss the complaint if, based on the file and report of investigation, it			
11		determines that the complaint lacks merit or the incidents was justified;			
12					
13	2)	Refer the complaint to the Commonwealth Attorney for the City of Alexandria;			
14		and			
15					
16	3)	Recommend disciplinary action to be taken by the Chief of Police in accordance			
17		with the City's disciplinary process.			
18	:	If the ADD dealines to implement the dissipline recommended by the Decard the			
19 20	iv.	If the APD declines to implement the discipline recommended by the Board, the Chief of Police shell, within 20 days of the Board's recommendation, gratter			
20 21		Chief of Police shall, within 30 days of the Board's recommendation, create a written record, which shall be made available to city council, the city manager,			
$\frac{21}{22}$		and the public, of its rationale for declining to implement the recommendation of			
22		the Board.			
23 24		the board.			
25	(e) Board	Policy Recommendations			
26	(•) 20020				
27	i.	The Board shall have the following duties regarding review of police policy and			
28		procedure:			
29					
30		1) review and evaluate existing and proposed APD administrative directives,			
31		including all rules, policies, and procedures which direct the operation of the			
32		APD and its employees;			
33					
34		2) review and evaluate reports issued and data collected by the APD related to			
35		policing practices, policies, procedures, and outcomes;			
36					
37		3) receive, review and evaluate the annual budget and expenditures of the APD			
38		and make budgetary recommendations;			
39 40					
40		4) advise city council on the hiring and annual evaluation of the Independent			
41		Policing Auditor/Investigator;			
42		5) produce public reports recording the work of the Decad and discontinuets and			
43 44		5) produce public reports regarding the work of the Board and disseminate such reports in hardcopy and online including, but not limited to a written report			
44		reports in hardcopy and online, including, but not limited to, a written report to the City Council by September 1 of each fiscal year of its activities for the			
43		to the City Council by September 1 of each risear year of its activities for the			

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1	prior fiscal year under the provisions of this chapter along with any comments
2	and recommendations as it may choose to make;
3	6)5) recommend legislation, policy changes and other actions related to review
4	and evaluation conducted by the Board to the city council, city manager,
5	APD, school board, school superintendent, and other public agencies;
6 7	7(6) and ust community outroach in the sity related to the review and reform
8	7) <u>6)</u> conduct community outreach in the city related to the review and reform of policing practices, policies and procedures in Alexandria and the work of
9	the Board; and
10	the board, and
11	$\frac{8}{7}$ undertake any other duties as reasonably necessary for the Board to
12	effectuate its lawful purpose to effectively review the policing agencies as
13	authorized by the city.
14	dutionzed by the enty.
15	ii. The Board may recommend policies or procedures to city council, the city
16	manager and the APD concerning police practices, policies and procedures. The
17	Board shall present in writing its findings, and recommendations with supporting
18	rationale to city council, the city manager and the APD within thirty days from
19	the date the Board adopted the recommendations.
20	1
21	a. The Board's recommendations shall be included in any public reports issued
22	by the Board, including hardcopy and online.
23	
24	b. If the APD declines to implement any changes recommended by the Board,
25	the Chief of Police shall, within 30 days of the Board's recommendation,
26	create a written record, which shall be made available to city council, the city
27	manager, and the public, of its rationale for declining to implement the
28	recommendation of the Board.
29 20	See 2.4.229 Compliance with Federal State Law and City Deliev
30 31	Sec. 2-4-228 Compliance with Federal, State Law and City Policy
32	(a) The Board and each member shall comply with all applicable Federal, State, and Local
33	law and City Policies <u>unless such City Polies are expressly amended in this Article</u> .
34	and enty roneles <u>uness such enty rones are expressily amenaed in ans ritiere</u> .
35	(b) In the event of any conflict between the exercise of the Board's authority and the City's
36	adopted Administrative Regulations, the City's Administrative Regulations shall govern,
37	unless otherwise expressly provided in this Article.
38	integrated in (a) above
39	(c) All original records provided to the Board by APD shall remain official APD records and
40	the permissibility of their release shall be determined by APD in consultation with the
41	City Attorney's office, pursuant to applicable law.
42	moved to 2-4-223(c)
43	Sec. 2-4-229 Exclusions
44	
45	(a) The Board shall not consider claims or issues involving the following:

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- i. Complaints involving any incident that occurred prior to June 9, 2020, the date that city council determined to establish the Community Policing Review Board.
 ii. Complaints involving any incident that occurred more than six months before the filing of the complaint with the Community Policing Review Board or the APD;
 iii. Any financial management, or procurement decisions made by APD, or any individual hiring, assignment and promotional decisions made by the APD;
 iv. Complaints concerning matters that are the subject of an active investigation
- coordinated with the Commonwealth's Attorney, a pending criminal proceeding in any trial court, any pending criminal proceeding, a pending or anticipated civil proceeding in any trial court (as evidenced by a Notice of Claim or filed complaint), or any complaints from city employees that are subject to established employee grievance processes until such time that the other investigation is complete; and
- grievance processes until such time that the other investigation is complete; andre-worded,iv.If any agency having responsibility for criminal investigations or prosecutions hassee Docketinitiated a criminal investigation or proceeding against any police officer or officersmemowho are the subject(s) of an incident or complaint that the Board has responsibility formemoinvestigating pursuant to this Article, the Board shall defer its preliminary inquiry andinvestigation until said criminal proceedings have been withdrawn or concluded; and
 - v. Any other claim outside the scope of the Board's authority as determined by this Article or applicable State Law.

Sec. 2-4-230 Review of Community Policing Review Ordinance

- (a) The city manager in consultation with the Board, Independent Policing Auditor/Investigator, community stakeholders, APD and APD employees shall have conducted and submitted to city council by April 1, 2023 a review of this ordinance, its effectiveness, with recommendations for improvements.
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Section 2. That Article A of Chapter 1 of Title 4 of the Code of the City of Alexandria, Virginia,
1981, as amended, be, and the same hereby is, amended by adding new Sections 4-1-5 and 4-1-6,
as follows:

31 Sec. 4-1-5 Independent Policing Auditor/Investigator

32

33 City Council shall appoint an Independent Policing Auditor/Investigator with the terms and

- 34 conditions of such appointment set forth in an employment agreement. The Independent
- 35 Policing Auditor/Investigator shall serve at the pleasure of City Council. The Independent

36 Policing Auditor/Investigator shall be provided office space by the City, but such office space

37 shall not be housed in any Alexandria Police Department facility.

38

Sec 4-1-6 Independent Policing Auditor/Investigator Duties and Responsibilities 40

- 41 The Independent Policing Auditor/Investigator shall:
- 42 (a) provide the necessary administrative and policy support for the Community Policing
- 43 Review Board, as well as assist the Board with achieving its purpose and in carrying out
 44 its scope;

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- (b) have authority to hire and supervise and make employment decisions regarding the Independent Policing Auditor/Investigator's staff within existing City Human Resources systems and City Administrative Regulations;
- (c) be responsible for the independent review of Alexandria Police Department current or proposed policing practices, rules, policies, procedures, directives and outcomes and present findings of such reviews and any resulting recommendations to the Board;
- (d) perform a quality assurance function with the goal of identifying systematic changes that will improve police services to the community;
- (e) create and manage a community complaint and case tracking system;
- (f) conduct investigations of incidents regarding the matters assigned by the 2-4-227 of the City Code to the Board for investigation;
 - (g) review completed investigations by the Alexandria Police Department Office of External Affairs and Professional Responsibility.
- (h) review of any disciplinary actions taken that may arise as a result of investigations conducted by the APD; and
- (i) have full access to unredacted Alexandria Police Department reports, files and records,
 including disciplinary records, related to completed reviews of complaints filed with the
 Board or with the Department, as well as related to and completed reviews of uses of
 force by the Department.
 - (j) Maintain the confidentiality of such disciplinary records and criminal investigative files as well as any statement of a police officer of APD employee who was required by APD to give a statement. Such information may be shared with the Board.

JUSTIN WILSON

Mayor

- Section 3. That Title 2, Chapter 4 as amended pursuant to Section 1 of this ordinance and Title
 4, Chapter 1 as amended pursuant to Section 2 of this ordinance, be, and the same hereby are,
 reordained as part of the City of Alexandria City Code.
- 28 Section 3. That the provisions of this ordinance shall become effective July 1, 2021.

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- 32 Introduction:
- 33 First Reading:
- 34 Publication:
- 35 Public Hearing:
- 36 Second Reading:
- 37 Final Passage: