

## Torpedo Factory Art Center Studies

1. Alexandria Waterfront Small Area Plan, February 2012 (*City of Alexandria Planning & Zoning, Adopted by Ordinance No. 4749*)
2. City of Alexandria Recreation, Parks & Cultural Activities Strategic Master Plan, 2002 (*Leon Younger and PROS Consulting for the City of Alexandria*)
3. Alexandria Arts and Cultural Master Plan, 2016 (*Cultural Planning Group for City of Alexandria Office of the Arts*)
4. City of Alexandria Office of Arts Public Art Plan, 2014 (*Todd Bressi, Via Partnership, and Lardner Klein for City of Alexandria Office of the Arts*)
5. City Strategic Plan, 2017-2022 (*Reingold, Inc. for City of Alexandria*)
6. Torpedo Factory Art Center Business Analysis & Recommendations, 2016 (*The Cultural Planning Group for the Torpedo Factory Art Center Board*)
7. A Discourse of the Recommendations for the Torpedo Factory Art Center, 2016 (*Torpedo Factory Art Center Joint Executive Committee – Torpedo Factory Art Center Board, Torpedo Factory Artist Association, The Art League*)
8. Audience Research Study: Torpedo Factory Art Center\*, 2014 (*Randi Korn & Associates, Inc. for the Torpedo Factory Artist Association*)
9. Charting a New Course: Steering the Torpedo Factor Art Center Toward a Sustainable Future, 2016 (*KAPTIVATE for the Torpedo Factory Artist Association*)
10. A Vision for the Torpedo Factory Art Center: Community Members for the Future of the Torpedo Factory, 2016 (*Community Members for the Future of the Torpedo Factory*)
11. Historic Preservation Plan 8, 2016 (*City of Alexandria Neighborhood Planning & Community Development Division Working Draft*)
12. The Impact of the Torpedo Factory Art Center on the City of Alexandria's Economy, 2017 (*The Stephen S. Fuller Institute for Research on the Washington Region's Economic Future, Schar School of Policy and Government at George Mason University, with analytical support from KAPTIVATE for the Torpedo Factory Artist Association*)
13. Torpedo Factory Art Center Community Engagement Report, 2018 (*Mataraza Consulting & Decision Support Partners, for City of Alexandria*)

\*Content analysis is based on visitor surveys