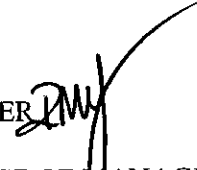



## City of Alexandria, Virginia

## MEMORANDUM

DATE: FEBRUARY 26, 2013

TO: MAYOR AND CITY COUNCIL

THROUGH: RASHAD M. YOUNG, CITY MANAGER 

FROM: NELSIE L. SMITH, DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET 

SUBJECT: BUDGET MEMO # 2: OVERVIEW OF CITY MANAGER'S PROPOSED FY 2014 – 2023 PROPOSED CAPITAL IMPROVEMENT (CIP)

The City Manager's Proposed FY 2014 - 2023 Capital Improvement Program (CIP) totals \$1.142 billion (details shown in Attachment 1) as compared to last year's City Council Approved FY 2013 – 2022 CIP which totaled \$1.138 billion. However, comparing those two total budget amounts does not provide an accurate picture of the changes from the prior year CIP. To show a true comparison, FY 2013 and FY 2023 should be removed from the analysis. When comparing only FY 2014 – 2022, the difference in the two plans is as follows:

Budget	*FY 2014 – 2022 City Council Approved	**FY 2014 – 2022 City Manager Proposed	Difference
Total Budget	\$1,003,418,302	\$1,084,945,415	\$81,527,113
With Additional 3 Cents	\$1,003,418,002	\$1,197,661,387	\$194,243,385

\* City Council Approved FY 2013 – 2022 CIP totaled \$1,137,922,637, of which \$134,504,335 was funded in FY 2013.

\*\* City Manager's Proposed FY 2014 – 2023 CIP totals \$1,141,908,434, of which \$56,963,019 is budgeted in FY 2023. When adding in the additional three cents, the City Manager's Proposed CIP totals \$1,268,636,581 of which \$70,975,192 is budgeted in FY 2023.

The City Manager's detailed book of the Proposed FY 2014 – 2023 CIP total budget of \$1.142 billion does not include additional projects that would be funded with an additional three cents on the real estate tax rate. A listing of those projects is available separately and included as Attachment 2. This represents the additional capital investments that could be made with the cash resources that an additional three cents would yield (estimated at \$126.7 million over the ten-year plan). These projects are discussed in greater detail in the "Additional Projects – Three Cents on the Real Estate Tax Rate" section.

#### **CAPITAL IMPROVEMENT PROGRAM DEVELOPMENT**

In developing the City Manager's Proposed FY 2014 – 2023 CIP, there were some general guidelines followed in developing the balanced ten-year plan. These guidelines included:

- Using the City Council Approved FY 2013 – 2022 CIP as the "base" for the City Manager's Proposed FY 2014 – 2023 CIP;

- Incorporating City Council guidance into the plan with emphasis on schools capacity, recreation facilities, sewers and basic infrastructure, and public safety facilities;
- Working to align projects with our City's Strategic Plan and long-term and intermediate outcomes with an emphasis on preserving and maintaining our City's existing physical assets;
- Ensuring analysis is provided on increased debt service and adherence to debt policies over the life of the plan;
- Reviewing all projects to determine if the project scope and cost estimates were accurate; and
- Providing additional projects which could be funded with additional resources.

### **FY 2014 CAPITAL YEAR BUDGET**

The City Manager's Proposed FY 2014 capital year budget totals \$67.4 million, an increase of \$8.1 million over last year's approved FY 2014 CIP planned budget of \$59.3 million. An analysis of the change in revenue sources is provided below. This analysis does not include projects which would be funded with the additional three cents on the tax rate (included in Attachment 2), which would provide an additional \$15.7 million in FY 2014.

<b>Revenue Source</b>	<b>*FY 2014 City Council Approved</b>	<b>FY 2014 City Manager Proposed</b>	<b>Difference</b>
Unrestricted Revenues – All Cash Sources and General Obligation Bonds	\$38,608,328	\$43,652,855	\$5,044,527
**Restricted Revenues – Sewer Fees, Transportation Improvement Program (TIP), Potomac Yard Special Tax District/Development Contributions and Bonds	\$16,203,000	\$11,535,000	(\$4,688,000)
Non-City – Grants (State and Federal), Private Capital Contributions, Comcast Revenues	\$4,500,250	\$12,214,452	\$7,714,202
<b>Totals</b>	<b>\$59,311,578</b>	<b>\$67,402,307</b>	<b>\$8,090,729</b>
<b>Totals with Additional 3 Cents</b>	<b>\$59,311,578</b>	<b>\$83,143,670</b>	<b>\$23,832,092</b>

*\*Represents FY 2014 capital year budget of the City Council Approved FY 2013 – 2022 Capital Improvement Program.*

*\*\*A decrease in restricted revenues in FY 2014 is due to planned borrowing for Sanitary Sewer projects not being required until future years.*

The FY 2014 capital year budget of \$67.4 million provides funding for a number of high-priority capital infrastructure needs through the City and school system. Highlights of the FY 2014 capital year budget include:

- Funding for on-going capital infrastructure and maintenance needs totaling \$31.4 million in FY 2014. That total includes fully funding the Alexandria City Public Schools (ACPS) Superintendent's non-capacity request of \$5.0 million and providing \$13.8 million for basic transportation capital infrastructure needs.

- One time-major renovations to existing City assets totaling \$8.0 million in FY 2014. Significant renovation projects that will be started include the City Hall HVAC and Infrastructure project and significant upgrades to improve bus traffic flow and enhance pedestrian safety at the King Street Metrorail Station. Additionally, critical infrastructure upgrades will be completed at the Chinquapin Aquatics Center, the Adult Detention Center, and the Courthouse. Planning and design work will also begin on the Patrick Henry Recreation Center renovation project.
- New facilities (projects which expand the City's physical asset inventory) total \$21.7 million in FY 2014. ACPS will receive \$5.0 million to begin work at Patrick Henry to expand the capacity of the school. Utilizing TIP funding, \$3.25 million is budgeted for DASH buses which will enhance and expand bus routes. The City will also continue to move forward with development of the Potomac Yard Metrorail Station, with \$2.0 million from the Special Tax District and development contributions budgeted in FY 2014 to continue planning and design initiatives.
- Investments in our City's information technology infrastructure totaling \$6.3 million, including the first year of funding for a new permit processing system, which will improve citizen access to on-line information, inspection scheduling, and inspection results.

#### **FY 2014 - 2023 CAPITAL IMPROVEMENT PROGRAM**

The City Manager's Proposed FY 2014 – 2023 CIP totals \$1.142 billion (\$1.084 billion for FY 2014-2022 which is used for comparison in the table on the next page). The FY 2014 – 2022 \$1.084 billion CIP represents an \$81.5 million, or 8.1% increase over the prior year planned FY 2014 – 2022 CIP. It does not include \$126.7 million in additional projects which would be funded with the additional three cents on the tax rate (included in Attachment 2).

<b>Revenue Source</b>	<b>*FY 2014 – 2022 City Council Approved</b>	<b>FY 2014 - 2022 City Manager Proposed</b>	<b>Difference</b>	<b>FY 2023 Only</b>
Unrestricted Revenues – All Cash Sources and General Obligation Bonds	\$538,801,802	\$607,232,189	\$68,430,387	\$48,109,019
*Restricted Revenues - Sewer Fees, Transportation Improvement Program (TIP), Potomac Yard Special Tax District/Development Contributions and Bonds	\$432,638,000	\$419,965,000	(\$12,673,000)	\$5,025,000
Non-City – Grants (State and Federal), Private Capital Contributions, Comcast Revenues	\$31,978,500	\$57,748,226	\$25,769,726	\$3,829,000
<b>Totals</b>	<b>\$1,003,418,302</b>	<b>\$1,084,945,415</b>	<b>\$81,527,113</b>	<b>\$56,963,019</b>

*\*Represents FY 2014 – 2022 of the City Council Approved FY 2013 – 2022 Capital Improvement Program.*

Capital Project highlights of the City Manager's Proposed FY 2014 – 2023 CIP include:

- A total investment of **\$216.7 million in ACPS capital needs** including \$92.9 million for capacity projects at Patrick Henry in FY 2014 – 2015 and a new facility in FY 2017 – 2018.

- A total investment of **\$539.8 million in transportation and transit infrastructure**. The total includes \$272.8 million in FY 2014 – 2016 for the Potomac Yard Metrorail Station, and \$56.6 million from the Transportation Improvement Fund (TIP) for expanded transportation and transit infrastructure.
- **Recreation and Parks capital infrastructure is funded at \$79.9 million** over the ten year plan and includes \$23.3 million for open space acquisition, \$14.1 million for the conversion of athletic fields to synthetic turf along with turf replacement, \$6.5 million to renovate the Patrick Henry Recreation Center, and \$4.0 million to repair the Windmill Hill Park Bulkhead.
- An investment of **\$61.1 million is made for the City's public safety facilities** including \$47.1 million for four fire station renovations. Additionally, replacement of large **Fire Department vehicles and apparatus is included in the CIP for the first time, totaling \$18.2 million** over the ten-year plan.
- **Sanitary sewer and stormwater capital infrastructure needs are budgeted at \$112.6 million** over the ten-year plan. It is important to note that these needs do not come close to adequately addressing the federally mandated permit requirements the City will be required to meet, which may total hundreds of millions of dollars over the next two to three decades.

### **DEBT SERVICE AND DEBT LIMIT ANALYSIS**

As part of the development of the CIP, close attention is paid to the impact of funding decisions on the City's current debt limits and ratios, which were most recently revised by City Council on June 24, 2008. For several years, City staff has communicated to City Council and the rating agencies that construction of the Potomac Yard Metrorail Station will cause the City to exceed self-imposed debt limits. As construction funding for the Potomac Yard Metrorail Station has been shifted to FY 2016, City Council will need to consider how to update its debt limit policies in advance of this borrowing.

The analysis provided below shows the most widely used debt limit indicator, Debt as a Percentage of Fair Market Real Property Value, which is a calculation of Outstanding City Debt divided by Gross Fair Market Value of Real Property. Information is provided on the debt limit with and without borrowing for the Potomac Yard Metrorail Station, as City staff must ensure planned borrowing without Potomac Yard borrowing does not exceed adopted debt limits.

Debt as a Percentage of Fair Market Real Property Value (Outstanding Debt/Gross Fair Market Value of Real Property)

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Limit	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%
Target	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%
Including Potomac Yard and Sanitary Sewers	1.52%	1.60%	2.28%	2.29%	2.37%	2.32%	2.23%	2.14%	2.04%	1.91%
*Excluding Potomac Yard and Including Sewers	1.52%	1.60%	1.58%	1.61%	1.72%	1.69%	1.62%	1.56%	1.49%	1.38%
<b>Excluding Potomac Yard and Sanitary Sewer</b>	<b>1.45%</b>	<b>1.51%</b>	<b>1.49%</b>	<b>1.51%</b>	<b>1.60%</b>	<b>1.55%</b>	<b>1.47%</b>	<b>1.40%</b>	<b>1.31%</b>	<b>1.23%</b>

\* Sanitary Sewer debt is backed with dedicated revenues for Sanitary Sewers; they are considered similar to revenue bonds and not counted against the City's debt limits.

Based on the City Manager's Proposed CIP, the City will be at its self-imposed debt limit (1.60%) without Potomac Yard borrowing by FY 2018. For the first five years of the CIP (FY 2014 – 2018), any project additions to the CIP must be from either cash sources, or planned projects would have to be delayed or eliminated, as additional borrowing would cause the City to exceed debt limits in FY 2018. This cash requirement applies to projects funded with both Restricted and Unrestricted revenues. The planning years of the CIP (FY 2019 – 2023) show room for additional capacity; however, that will be dictated by the growth in the real estate tax base and capacity to pay debt service from the General Fund.

### **ADDITIONAL PROJECTS – THREE CENTS ON THE REAL ESTATE TAX RATE**

As directed by City Council, a list of additional projects to be funded with an additional three cents on the tax rate has also been prepared for consideration (Attachment 2). Approval of these projects along with the corresponding revenue source (three cents on the real estate tax rate) would bring the total FY 2014 – 2023 CIP to \$1.27 billion.

It is important to note that the annual additional operating impact has not been quantified for all of the projects proposed to be funded with the additional three cents. It is likely that more than three cents annually would be required to fund both the capital projects and the additional operating impact. Furthermore, some of the projects listed are still in the conceptual stage, and solid project scopes or cost estimates have not been developed, which would likely cause changes to the plan.

#### **ATTACHMENTS:**

Attachment 1: Summary of Funded Capital Projects by CIP Document Section

Attachment 2: Projects Funded with an Additional Three Cents on the Tax Rate

**Attachment 1**  
**Proposed FY 2014 – 2023 Capital Improvement Program**  
**Summary of Projects by CIP Document Section**

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>ACPS</b>												
ACPS Capacity												
Jefferson-Houston New K-8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ACPS Capacity Projects (FY 14-15)	\$0	\$4,981,617	\$38,050,824	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,032,441
ACPS Capacity Projects (FY 17-18)	\$0	\$0	\$0	\$0	\$3,256,610	\$46,632,908	\$0	\$0	\$0	\$0	\$0	\$49,889,518
ACPS Capital Maintenance												
ACPS Non-Capacity Projects	\$0	\$5,044,992	\$6,956,000	\$4,808,000	\$30,258,000	\$17,682,000	\$17,648,000	\$10,360,000	\$7,049,000	\$14,133,000	\$9,812,000	\$123,750,992
<b>ACPS Total</b>	<b>\$0</b>	<b>\$10,026,609</b>	<b>\$45,006,824</b>	<b>\$4,808,000</b>	<b>\$33,514,610</b>	<b>\$64,314,908</b>	<b>\$17,648,000</b>	<b>\$10,360,000</b>	<b>\$7,049,000</b>	<b>\$14,133,000</b>	<b>\$9,812,000</b>	<b>\$216,672,951</b>
<b>Community Development</b>												
City-Wide Amenities												
Public Art Acquisition	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	\$350,000	\$400,000	\$450,000	\$500,000	\$500,000	\$3,200,000
Public Art Conservation Program	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$195,000
Transportation Signage & Wayfinding System	\$0	\$225,000	\$200,000	\$0	\$515,000	\$361,000	\$432,000	\$241,000	\$0	\$0	\$0	\$1,974,000
Gadsby Lighting Fixtures & Poles Replacement	\$185,000	\$0	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$300,000
Neighborhood Planning												
Braddock Road Area Plan - Streetscape Improvements	\$45,000	\$332,680	\$296,553	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$989,233
Waterfront Small Area Plan Implementation	\$0	\$1,045,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,045,000
King Street Plan Implementation	\$0	\$0	\$0	\$150,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$900,000
Landmark/Van Dorn Area Plan Implementation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Public Safety Enhancements												
Fire Department Vehicles & Apparatus	\$0	\$694,000	\$354,000	\$1,487,000	\$1,378,000	\$874,000	\$2,852,000	\$3,446,000	\$2,009,000	\$2,583,000	\$2,500,000	\$18,177,000
Crime Prevention Projects (Street Lighting)	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$200,000
Waterways Maintenance & Improvements												
Four Mile Run Stream Restoration	\$1,497,005	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Oronoco Outfall	\$620,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Marina Waterfront Dredging	\$0	\$400,000	\$2,550,000	\$0	\$0	\$0	\$500,000	\$3,000,000	\$0	\$0	\$0	\$6,450,000
Environmental Restoration	\$388,750	\$0	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Woodrow Wilson Bridge Project												
Woodrow Wilson Bridge Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Community Development Total</b>	<b>\$2,795,755</b>	<b>\$2,811,680</b>	<b>\$3,565,553</b>	<b>\$2,147,000</b>	<b>\$2,478,000</b>	<b>\$2,102,500</b>	<b>\$4,476,500</b>	<b>\$7,404,500</b>	<b>\$2,701,500</b>	<b>\$3,400,500</b>	<b>\$3,252,500</b>	<b>\$34,340,233</b>

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Recreation &amp; Parks</b>												
<b>Park Maintenance &amp; Improvements</b>												
Restaurant Depot Contribution Projects	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ADA Requirements	\$52,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$290,000
Ball Court Renovations	\$0	\$225,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,575,000
Park Renovations CFMP	\$168,000	\$338,000	\$338,000	\$338,000	\$338,000	\$438,000	\$438,000	\$438,000	\$438,000	\$438,000	\$438,000	\$3,980,000
Pavement Improvements in Parks	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,500,000
Playground Renovations CFMP	\$0	\$700,000	\$850,000	\$750,000	\$500,000	\$550,000	\$600,000	\$650,000	\$650,000	\$700,000	\$700,000	\$6,650,000
Soft Surface Trails	\$15,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$120,000	\$120,000	\$720,000
Tree & Shrub Capital Maintenance	\$0	\$226,000	\$226,000	\$226,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$2,960,000
Water Management & Irrigation	\$96,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$1,280,000
Athletic Field Restroom Renovations	\$0	\$0	\$20,000	\$225,000	\$205,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Windmill Hill Park Improvements	\$784,953	\$0	\$300,000	\$3,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Athletic Field Improvements (incl. Synthetic Turf)	\$0	\$0	\$0	\$0	\$1,610,000	\$2,500,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$14,110,000
<b>Recreation Facility Maintenance</b>												
City Marina Maintenance	\$145,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$900,000
Public Pools	\$0	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$520,000
Recreation Centers CFMP	\$0	\$685,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$5,185,000
<b>Renovated or New Recreation Facilities</b>												
Braddock Area Plan Park	\$0	\$764,773	\$855,221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,619,994
Chinquapin Aquatics Center	\$0	\$545,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$545,000
Patrick Henry Recreation Center	\$0	\$350,000	\$485,000	\$5,665,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000
City Marina Seawalls	\$0	\$0	\$0	\$255,000	\$1,445,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700,000
City Marina Utility Upgrades	\$0	\$0	\$0	\$187,000	\$1,063,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
<b>Open Space Acquisition &amp; Development</b>												
Open Space Acquisition and Develop.	\$5,003,174	\$600,000	\$0	\$800,000	\$1,500,000	\$1,350,000	\$3,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$23,250,000
<b>Recreation &amp; Parks Total</b>	<b>\$6,564,127</b>	<b>\$5,042,773</b>	<b>\$4,333,221</b>	<b>\$13,405,000</b>	<b>\$8,246,000</b>	<b>\$6,423,000</b>	<b>\$7,623,000</b>	<b>\$8,673,000</b>	<b>\$8,673,000</b>	<b>\$8,783,000</b>	<b>\$8,783,000</b>	<b>\$79,984,994</b>
<b>Public Buildings</b>												
<b>General Government Facilities</b>												
General Services CFMP	\$555,000	\$951,200	\$1,100,000	\$850,000	\$1,100,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$13,001,200
Energy Management Program	\$420,000	\$635,000	\$800,000	\$650,000	\$350,000	\$600,000	\$550,000	\$550,000	\$650,000	\$750,000	\$850,000	\$6,385,000
Emergency Generators	\$470,000	\$418,000	\$445,000	\$82,000	\$420,000	\$400,000	\$25,000	\$25,000	\$207,000	\$450,000	\$25,000	\$2,497,000
City Hall HVAC & Infrastructure Replacement	\$0	\$2,950,000	\$14,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,750,000
City Hall Security Enhancements	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roof Replacement Program	\$0	\$458,800	\$0	\$380,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$838,800
Fleet Facility - Lift Replacement	\$0	\$585,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585,000
Elevator Replacement/Refurbishment	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$500,000	\$0	\$500,000	\$2,000,000
<b>Library Facilities</b>												
Library CFMP	\$0	\$715,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$2,065,000

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Preservation of Historic Facilities</b>												
City Historic Facilities CFMP	\$0	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$3,450,000
Torpedo Factory Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
<b>Public Health &amp; Welfare Facilities</b>												
Mental Health Residential Facilities CFMP	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000
<b>Public Safety Facilities</b>												
Fire Department CFMP	\$250,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$4,000,000
Fire Station 210 (Eisenhower Valley)/Impound Lot	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Burn Building - Smoke Stack Demolition	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Fire Station 203 (Cameron Mills)	\$0	\$0	\$600,000	\$7,121,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,721,000
Fire Station 207 (Duke Street)	\$0	\$0	\$0	\$0	\$700,000	\$17,272,000	\$0	\$0	\$0	\$0	\$0	\$17,972,000
Fire Station 206 (Seminary Rd)	\$0	\$0	\$0	\$0	\$0	\$700,000	\$10,187,000	\$0	\$0	\$0	\$0	\$10,887,000
Fire Station 205 (Cameron Street)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$9,903,000	\$0	\$0	\$10,603,000
Office of the Sheriff CFMP	\$0	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$4,600,000
Adult Detention Center HVAC Replacement	\$0	\$370,000	\$980,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,350,700
Courthouse Renovations - HVAC Replacement	\$0	\$200,000	\$230,000	\$150,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$680,000
EOC/Public Safety Center Reuse	\$3,215,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Police K-9 Facility Renovation	\$0	\$490,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$490,000
Pistol Range	\$0	\$0	\$180,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,680,000
Vola Lawson Animal Shelter	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$300,000
<b>Public Buildings Total</b>	<b>\$6,085,000</b>	<b>\$10,658,000</b>	<b>\$21,170,700</b>	<b>\$12,268,000</b>	<b>\$4,205,000</b>	<b>\$22,007,000</b>	<b>\$14,297,000</b>	<b>\$4,310,000</b>	<b>\$14,295,000</b>	<b>\$4,235,000</b>	<b>\$4,420,000</b>	<b>\$111,865,700</b>
<b>Transportation - Public Transit</b>												
South Eisenhower Metrorail Station - South Entrance	\$4,552,085	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
King Street Metrorail Station Area	\$6,100,000	\$1,295,878	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$2,295,878
Potomac Yard Metrorail Station	\$500,000	\$1,975,000	\$2,525,000	\$268,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$272,800,000
WMATA Capital Contributions	\$0	\$6,775,000	\$7,380,000	\$7,530,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$74,535,000
ADA - Transportation Facilities	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
Bus Shelters and Benches	\$761,250	\$542,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$542,500
DASH Bus Fleet Replacements (Since FY 11)	\$5,161,600	\$4,050,000	\$4,450,000	\$3,300,000	\$7,070,000	\$6,360,000	\$6,360,000	\$3,200,000	\$3,200,000	\$4,200,000	\$4,200,000	\$46,390,000
DASH Fleet Expansion	\$1,636,500	\$3,250,000	\$0	\$0	\$3,250,000	\$0	\$2,600,000	\$0	\$1,300,000	\$0	\$0	\$10,400,000
Hybrid Bus / Trolley Battery Packs	\$0	\$0	\$0	\$500,000	\$150,000	\$250,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,650,000
Landmark Transit Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
<b>Public Transit Total</b>	<b>\$18,731,435</b>	<b>\$17,898,378</b>	<b>\$14,365,000</b>	<b>\$279,640,000</b>	<b>\$18,030,000</b>	<b>\$14,170,000</b>	<b>\$16,670,000</b>	<b>\$11,910,000</b>	<b>\$12,210,000</b>	<b>\$11,910,000</b>	<b>\$12,510,000</b>	<b>\$409,313,378</b>
<b>Transportation - High Capacity Transit Corridors</b>												
Route 1 Transitway	\$4,000,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
Transit Corridor "A" - Crystal City/Potomac Yard Streetcars	\$680,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
Transit Corridor "C" Transit Priority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit Corridor "C" - Beauregard	\$1,825,000	\$0	\$2,500,000	\$11,000,000	\$11,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$24,500,000
Transit Corridor "B" - Duke Street	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$2,000,000	\$2,500,000
<b>High Capacity Transit Corridors Total</b>	<b>\$6,505,000</b>	<b>\$600,000</b>	<b>\$2,500,000</b>	<b>\$11,000,000</b>	<b>\$11,000,000</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$2,000,000</b>	<b>\$30,600,000</b>



CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Transportation - Non-Motorized Transportation</b>												
Access to Transit	\$1,648,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Backlick Run Multi-Use Paths	\$0	\$0	\$0	\$0	\$200,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,200,000
Bicycle Master Plan Update	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Bicycle Parking at Major Transit Stops	\$0	\$0	\$0	\$25,000	\$225,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$350,000
BRAC Neighborhood Protection Plan	\$510,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Braddock Rd. Metro Multimodal Connections	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Capital Bikeshare	\$400,000	\$600,000	\$300,000	\$300,000	\$0	\$270,000	\$0	\$225,000	\$0	\$300,000	\$0	\$1,995,000
Complete Streets	\$1,133,088	\$0	\$670,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$7,870,000
Edsall and South Picket Pedestrian Imprv.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Holmes Run Greenway	\$5,334,800	\$1,317,602	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,317,602
Mt. Vernon Trail @ East Abingdon	\$50,000	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Old Cameron Run Trail	\$0	\$0	\$500,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500,000
Safe Routes to Schools	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
Shared-Use Paths	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$1,180,000
Wilkes Street Bikeway	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Motorized Transportation Total</b>	<b>\$9,193,888</b>	<b>\$3,260,602</b>	<b>\$2,088,000</b>	<b>\$4,343,000</b>	<b>\$1,443,000</b>	<b>\$4,288,000</b>	<b>\$1,118,000</b>	<b>\$1,243,000</b>	<b>\$1,018,000</b>	<b>\$1,318,000</b>	<b>\$1,018,000</b>	<b>\$21,137,602</b>
<b>Transportation - Streets &amp; Bridges</b>												
King & Beauregard Intersection	\$8,253,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Eisenhower Avenue Widening	\$6,228,816	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
King/Quaker Lane/Braddock Rd. Inter.	\$5,848,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Seminary Rd. at Beauregard Ellipse	\$0	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
Street Reconstruction & Resurfacing of Major Roads	\$0	\$1,375,000	\$2,750,000	\$3,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$41,125,000
Bridge Repairs	\$1,100,000	\$0	\$700,000	\$300,000	\$1,200,000	\$300,000	\$700,000	\$300,000	\$700,000	\$300,000	\$700,000	\$5,200,000
Street/Alley Reconstructions & Extensions	\$475,024	\$300,000	\$600,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$7,300,000
Mt. Vernon Ave/Russell Road Intersection	\$0	\$0	\$100,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Madison & Montgomery Reconstruction	\$0	\$0	\$0	\$1,000,000	\$5,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,750,000
Duke Street Complete Streets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000	\$2,100,000	\$0	\$0	\$2,310,000
High Street Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Van Dorn Metro Multimodal Bridge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
<b>Streets &amp; Bridges Total</b>	<b>\$21,905,102</b>	<b>\$2,000,000</b>	<b>\$4,150,000</b>	<b>\$6,750,000</b>	<b>\$12,500,000</b>	<b>\$5,850,000</b>	<b>\$6,250,000</b>	<b>\$6,060,000</b>	<b>\$8,350,000</b>	<b>\$5,850,000</b>	<b>\$7,250,000</b>	<b>\$65,010,000</b>
<b>Transportation - Fixed Transportation Equipment</b>												
Fixed Transportation Equipment	\$400,000	\$850,000	\$850,000	\$850,000	\$850,000	\$1,450,000	\$850,000	\$850,000	\$2,350,000	\$850,000	\$850,000	\$10,600,000
Transportation Technologies	\$300,000	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$1,250,000
ITS Integration	\$0	\$1,567,019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,567,019
Parking Technologies	\$0	\$0	\$0	\$0	\$0	\$110,000	\$200,000	\$0	\$0	\$0	\$0	\$310,000
<b>Fixed Transportation Equipment Total</b>	<b>\$700,000</b>	<b>\$2,667,019</b>	<b>\$850,000</b>	<b>\$1,100,000</b>	<b>\$850,000</b>	<b>\$1,810,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$2,350,000</b>	<b>\$1,100,000</b>	<b>\$850,000</b>	<b>\$13,727,019</b>

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Sanitary Sewers</b>												
Sanitary Sewers												
AlexRenew WWTP Capacity	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$11,070,000	\$11,400,000	\$11,750,000	\$0	\$34,220,000
Combined Sewer Overflow 001 Planning	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Combined Sewer Separation Projects	\$1,700,000	\$200,000	\$600,000	\$200,000	\$200,000	\$600,000	\$200,000	\$200,000	\$600,000	\$200,000	\$200,000	\$3,200,000
Combined Sewer System Permit Compliance	\$1,840,690	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,000,000
Four Mile Run Sanitary Sewer Repair	\$1,330,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Holmes Run Sewershed Infiltration & Inflow	\$9,320,000	\$0	\$3,000,000	\$2,375,000	\$3,075,000	\$2,850,000	\$4,000,000	\$0	\$0	\$0	\$0	\$15,300,000
Holmes Run Trunk Sewer	\$5,637,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reconstructions & Exts. of Sanitary Sewers	\$1,495,918	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$9,000,000
Sewer Assessment & Rehabilitation	\$450,000	\$0	\$0	\$0	\$0	\$0	\$3,700,000	\$2,550,000	\$2,550,000	\$0	\$0	\$8,800,000
Wet Weather Management Facility	\$0	\$0	\$3,375,000	\$1,125,000	\$0	\$8,750,000	\$9,000,000	\$0	\$0	\$0	\$0	\$22,250,000
<b>Sanitary Sewers Total</b>	<b>\$21,673,608</b>	<b>\$1,900,000</b>	<b>\$8,175,000</b>	<b>\$4,900,000</b>	<b>\$4,975,000</b>	<b>\$13,400,000</b>	<b>\$18,100,000</b>	<b>\$15,020,000</b>	<b>\$15,750,000</b>	<b>\$13,150,000</b>	<b>\$1,400,000</b>	<b>\$96,770,000</b>
<b>Stormwater Management</b>												
Stormwater Management												
Four Mile Run Channel Maintenance	\$1,610,000	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000	\$1,200,000
Ft Ward Stormwater	\$460,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Green Infrastructure in CSO Areas	\$0	\$300,000	\$700,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
MS4-TMDL Compliance Water Quality Imprv.	\$0	\$800,000	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600,000
NPDES / MS4 Permit	\$134,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Storm Sewer Capacity Assessment	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$1,200,000
Storm Sewer System Spot Improvements	\$2,864,113	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,700,000
Stream & Channel Maintenance	\$838,750	\$2,150,000	\$1,100,000	\$1,100,000	\$550,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$7,600,000
Taylor Run at Janney's Lane	\$551,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Stormwater Management Total</b>	<b>\$6,458,113</b>	<b>\$3,500,000</b>	<b>\$2,900,000</b>	<b>\$1,900,000</b>	<b>\$850,000</b>	<b>\$1,350,000</b>	<b>\$750,000</b>	<b>\$1,700,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$1,350,000</b>	<b>\$15,800,000</b>
<b>IT Plan</b>												
Financial and Human Resource Systems												
Purchasing System Upgrade	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Real Estate Account Receivable System	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Virtual Adjudication	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Finance Payment Kiosk	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Handheld Data Collection Devices	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Business Tax System	\$89,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Enterprise Resource Planning System	\$500,000	\$500,000	\$75,000	\$100,000	\$100,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$925,000
Personal Property Tax System	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>Geographic Information Systems</b>												
GIS Development	\$100,000	\$160,000	\$280,000	\$150,000	\$190,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$880,000

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Network Services</b>												
Ford Ward INET	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connectivity Initiatives	\$2,039,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$10,540,000
Database Infrastructure	\$60,000	\$40,000	\$40,000	\$160,000	\$40,000	\$40,000	\$160,000	\$0	\$0	\$0	\$0	\$480,000
Email Messaging	\$0	\$75,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$100,000
Enterprise Collaboration	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Enterprise Data Storage Infrastructure	\$0	\$300,000	\$0	\$0	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0	\$444,000
IT Equipment Replacement	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$1,200,000
LAN Development	\$65,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
LAN/WAN Infrastructure	\$550,000	\$175,000	\$370,000	\$0	\$275,000	\$260,000	\$300,000	\$0	\$0	\$0	\$0	\$1,380,000
Library Replacement Equipment	\$0	\$66,263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,263
Network Server Infrastructure	\$100,000	\$300,000	\$300,000	\$500,000	\$400,000	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$1,850,000
Security	\$150,000	\$250,000	\$190,000	\$0	\$225,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$965,000
Upgrade Work Station Operating Systems	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$1,200,000
Voice Over IP	\$125,000	\$450,000	\$500,000	\$150,000	\$150,000	\$350,000	\$150,000	\$0	\$0	\$0	\$0	\$1,750,000
<b>Other System Development Projects</b>												
DCHS HIPAA Data Security Compliance	\$75,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
DCHS Payment System Replacement	\$0	\$77,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500
Enterprise Maintenance Mgmt System	\$185,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Permit Processing	\$205,600	\$700,000	\$1,200,000	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,929,000
<b>Public Access Development</b>												
Customer Relationship Management System	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Small Business Development Center	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Electronic Government	\$317,340	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$1,250,000
<b>Public Safety Systems</b>												
EMS Records Management System	\$21,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire Records Management Project	\$85,871	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Remote Radio Technology	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AJIS Enhancements	\$151,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Computer Aided Dispatch System Replacement	\$2,400,000	\$600,000	\$100,000	\$461,000	\$220,000	\$950,000	\$421,000	\$0	\$0	\$0	\$0	\$2,752,000
Fire Radios	\$420,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Radio Network Upgrade	\$0	\$61,237	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$61,237
<b>Future IT Projects</b>												
IT Lump Sum Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$10,000,000
<b>Information Technology Total</b>	<b>\$8,223,311</b>	<b>\$6,264,000</b>	<b>\$4,759,000</b>	<b>\$3,254,000</b>	<b>\$3,304,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$38,905,000</b>
<b>Other Regional Contributions</b>												
Regional Contributions												
Northern Virginia Community College	\$0	\$286,927	\$326,022	\$365,869	\$369,528	\$373,223	\$376,955	\$380,725	\$384,532	\$388,777	\$392,665	\$3,645,223
Northern Virginia Regional Park Authority	\$0	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$3,708,540
Peuransend Creek Regional Jail	\$0	\$115,465	\$109,738	\$104,085	\$98,506	\$0	\$0	\$0	\$0	\$0	\$0	\$427,794
<b>Other Regional Contributions Total</b>	<b>\$0</b>	<b>\$773,246</b>	<b>\$806,614</b>	<b>\$840,808</b>	<b>\$838,888</b>	<b>\$744,077</b>	<b>\$747,809</b>	<b>\$751,579</b>	<b>\$755,386</b>	<b>\$759,631</b>	<b>\$763,519</b>	<b>\$7,781,557</b>
<b>Proposed FY 2014 - 2023 CIP Grand Total</b>	<b>\$108,835,339</b>	<b>\$67,402,307</b>	<b>\$114,669,912</b>	<b>\$346,355,808</b>	<b>\$102,234,498</b>	<b>\$140,013,485</b>	<b>\$92,784,309</b>	<b>\$72,086,079</b>	<b>\$77,455,886</b>	<b>\$71,943,131</b>	<b>\$56,963,019</b>	<b>\$1,141,908,434</b>

Proposed FY 2014 - 2023 CIP

**Attachment 2**  
**Additional Capital Projects with Additional Capital Investment**  
**Three Cents on the Real Estate Tax Rate Annually**  
**Proposed FY 2014 - 2023 Capital Improvement Program (CIP)**

Revenue Category	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014 - 2023
<b>Revenues</b>											
<sup>1</sup> Additional 3 Cents on Tax Rate	\$15,741,363	\$10,849,010	\$11,174,480	\$11,509,714	\$11,883,780	\$12,270,003	\$12,668,778	\$13,080,513	\$13,538,331	\$14,012,173	\$126,728,147
<b>CIP Category/Project</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total FY 2014 - 2023</b>
<b>Alexandria City Public Schools</b>											
ACPS Capacity & Non-Capacity	\$0	\$800,000	\$800,000	\$0	\$3,700,000	\$4,400,000	\$6,000,000	\$1,800,000	\$1,200,000	\$700,000	\$19,400,000
<i>Subtotal, Alexandria City Public Schools</i>	<i>\$0</i>	<i>\$800,000</i>	<i>\$800,000</i>	<i>\$0</i>	<i>\$3,700,000</i>	<i>\$4,400,000</i>	<i>\$6,000,000</i>	<i>\$1,800,000</i>	<i>\$1,200,000</i>	<i>\$700,000</i>	<i>\$19,400,000</i>
<b>Community Development</b>											
Waterfront Plan - Design & Engineering Only	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
<i>Subtotal, Community Development</i>	<i>\$1,500,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$1,500,000</i>
<b>Recreation &amp; Parks</b>											
Open Space Acquisition	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Large Park Framework Plan Improvements	\$2,500,000	\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$10,500,000
Four Mile Run Park Expansion & Duron Building	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Aquatics Plan Implementation	\$0	\$0	\$1,000,000	\$9,900,000	\$1,900,000	\$0	\$0	\$600,000	\$5,700,000	\$5,870,000	\$24,970,000
<i>Subtotal, Recreation &amp; Parks</i>	<i>\$3,800,000</i>	<i>\$2,000,000</i>	<i>\$3,000,000</i>	<i>\$9,900,000</i>	<i>\$2,900,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,600,000</i>	<i>\$6,700,000</i>	<i>\$6,870,000</i>	<i>\$38,770,000</i>
<b>Public Buildings</b>											
Additional General Government Facility Maint.	\$0	\$0	\$0	\$200,000	\$200,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,900,000
CIP Project Planning/Design/Engineering	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
<sup>4</sup> Market Square Renovations	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
<i>Subtotal, Public Buildings</i>	<i>\$500,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$200,000</i>	<i>\$2,200,000</i>	<i>\$300,000</i>	<i>\$300,000</i>	<i>\$300,000</i>	<i>\$300,000</i>	<i>\$300,000</i>	<i>\$4,400,000</i>
<b>Transportation Infrastructure</b>											
<sup>2</sup> Additional Street Resurfacing	\$2,172,223	\$544,010	\$569,480	\$529,714	\$603,780	\$590,003	\$638,778	\$650,513	\$608,331	\$662,173	\$7,569,005
Additional Bridge Repairs	\$500,000	\$600,000	\$500,000	\$400,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
<sup>2</sup> Additional Street & Alley Reconstructions	\$1,000,000	\$1,100,000	\$500,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,600,000
Sidewalk/Shared-Use Paths Maintenance	\$1,480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$5,800,000
Bus Shelters and Benches	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Complete Streets	\$500,000	\$250,000	\$250,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$0	\$1,750,000
Route 1 at E Reed Intersection Imprv.	\$385,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$385,000
<i>Subtotal, Transportation Infrastructure</i>	<i>\$6,112,223</i>	<i>\$3,049,010</i>	<i>\$2,374,480</i>	<i>\$1,409,714</i>	<i>\$3,083,780</i>	<i>\$1,070,003</i>	<i>\$1,368,778</i>	<i>\$1,380,513</i>	<i>\$1,338,331</i>	<i>\$1,142,173</i>	<i>\$22,329,005</i>
<b>Sewers</b>											
<sup>3</sup> Stormwater Permitting Capital Needs	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$4,000,000	\$8,000,000	\$4,000,000	\$5,000,000	\$26,500,000
<i>Subtotal, Sewers</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$5,500,000</i>	<i>\$4,000,000</i>	<i>\$8,000,000</i>	<i>\$4,000,000</i>	<i>\$5,000,000</i>	<i>\$26,500,000</i>

CIP Category/Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014 - 2023
<b>Information Technology</b>											
Municipal Fiber Network	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
<i>Subtotal, Information Technology</i>	<i>\$0</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$10,000,000</i>
<b>Debt Service</b>											
<sup>5</sup> Prior Year Debt Service Pay Down	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
<i>Subtotal, Debt Service</i>	<i>\$1,000,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$1,000,000</i>
<b>Public Safety</b>											
<sup>6</sup> Self Contained Breathing Apparatus (SCBA) Replacement	\$2,829,140	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,829,140
<i>Subtotal, Public Safety</i>	<i>\$2,829,140</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,829,140</i>
<b>Total Capital Projects</b>	<b>\$15,741,363</b>	<b>\$10,849,010</b>	<b>\$11,174,480</b>	<b>\$11,509,714</b>	<b>\$11,883,780</b>	<b>\$12,270,003</b>	<b>\$12,668,778</b>	<b>\$13,080,513</b>	<b>\$13,538,331</b>	<b>\$14,012,173</b>	<b>\$126,728,147</b>

<sup>1</sup> FY 2014 assumes three payments during FY 2014 instead of two.

<sup>2</sup> Any additional investment in Street Resurfacing and Reconstruction could be utilized to leverage additional State Revenue Sharing funds.

<sup>3</sup> In addition to Stormwater federally mandated capital improvements, there are potentially hundreds of millions in Sanitary Sewer federally mandated capital needs. These capital needs would be funded through Sanitary Sewers fees.

<sup>4</sup> This project was removed from the FY 2014 - 2023 CIP as the scope of work and cost estimate was not clearly defined. The budgeted amount represents a placeholder amount - additional analysis on cost and scope is required.

<sup>5</sup> Assumes the use of \$1.0 million in FY 2014 to pay down existing debt service which will provide greater flexibility for future borrowing within the City's debt limit ratios.


<sup>6</sup> SCBA replacement is a one-time capital purchase, although these expenditures (and corresponding funding) may need to be transferred to the Operating Budget in accordance with Accounting and Auditing standards.


# *City of Alexandria, Virginia*

## MEMORANDUM

DATE: FEBRUARY 26, 2013

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

THROUGH: RASHAD M. YOUNG, CITY MANAGER 

FROM: NELSIE L. SMITH, DIRECTOR OF MANAGEMENT & BUDGET 

SUBJECT: BUDGET MEMO #3: DETAIL OF THE CITY MANAGER'S PROPOSED FY 2014 GENERAL FUND BUDGET REDUCTIONS AND ADDITIONS

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The City Manager's FY 2014 Proposed General Fund Budget totals \$626,629,791 and represents a 6.6%, or \$38.8 million, increase compared to the FY 2013 Approved General Fund Budget. The primary drivers include:

- An increase in the investment of cash capital and debt service related to capital investments of \$22.7 million, a 34.3% increase over the FY 2013 Approved General Fund Budget. Of this, \$10.5 million is related to the additional 3.0 cents real estate tax rate increase as directed by the Council Guidance for capital investments. The remainder includes \$8.2 million in debt service due on bonds previously issued, as well as new debt planned in FY 2014, and a \$3.9 million increase in cash capital investments that were assumed during last year's budget process.
- An increase in the appropriation to the Alexandria City Public Schools of \$6 million, a 3.3% growth from FY 2013 Approved Budget. This increase is related to enrollment growth anticipated.
- An increase in the City's investment in transit subsidies to WMATA and DASH of \$2.5 million, a 13.6% increase from the FY 2013 Approved Budget.

The remaining increase reflects adjustments for total City operations. The attachments provide the details of the various General Fund expenditure reductions that were taken to close the budgetary gap and balance the revenue enhancements proposed. Attachment 1 includes \$8.56 million in reductions to the General Fund budget. Attachment 2 includes a list of new initiatives, totaling \$1.4 million, that will either provide additional revenue opportunities or enhance our service delivery.

## General Fund Investments

Cluster	Department	Investment	Amount
Public Safety	Police	Add two Parking Enforcement Officers (PEOs) and increase revenue collection	\$106,000
Transportation/Community Development	Alexandria Convention and Visitor Association	Increase in visitor advertising which is anticipated to result in increased City revenue	\$200,000
Transportation/Community Development	Planning and Zoning	Add one development review position.	\$95,420
Transportation/Community Development	Office of Historic Alexandria	Add Alexandria Black History Museum part-time employee funding	\$4,768
Internal Services	Finance	Add one Self Reporting Tax Compliance Officer	\$69,345
Internal Services	Real Estate	Add one Real Estate appraiser	\$66,498
Public Safety	Police	Regional Gang Task Force Contribution	\$25,000
City-wide	Non-Departmental	Workers compensation costs have exceeded the budget authority for several years	\$500,000

## General Fund Investments

Cluster	Department	Investment	Amount
City-wide	Non-Departmental	Add funds to enhance the City's utilization of interns	\$75,000
City-wide	Non-Departmental	Increase the amount available for outreach and programs	\$30,000
City-wide	Non-Departmental	Provide City Council with an undesignated contingency fund	\$250,000
Total			\$1,422,031



## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Children, Youth and Family	Department of Community and Health Services	Virginia Department of Social Services Revenue Increase	-\$397,402
Children, Youth and Family	Department of Community and Health Services	Eliminates two Therapist Supervisor positions	-\$176,877
Children, Youth and Family	Department of Community and Health Services	Contracts out the Detox kitchen	-\$150,000
Children, Youth and Family	Department of Community and Health Services	Reduces childcare non-personnel expenditures	-\$148,535
Children, Youth and Family	Department of Community and Health Services	Reduces grant funding available to community organizations serving families and individuals from birth to old age.	-\$121,996
Children, Youth and Family	Department of Community and Health Services	Eliminates a Community and Education Specialist that provides english language and citizenship orientation services for the Hispanic population.	-\$115,620
Children, Youth and Family	Department of Community and Health Services	Eliminates one of twelve Child Protective Services Social Worker positions. The position is filled.	-\$100,789
Children, Youth and Family	Department of Community and Health Services	Implement Senior Taxi service coupon system and increased eligibility screening	-\$91,883

## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Children, Youth and Family	Department of Community and Health Services	Community Services Board (CSB) Block Grant Revenue	-\$66,562
Children, Youth and Family	Department of Community and Health Services	Eliminates the bullying coordination and bullying prevention services.	-\$65,800
Children, Youth and Family	Department of Community and Health Services	Eliminates one of eighteen Employment Training Specialist.	-\$63,705
Children, Youth and Family	Department of Community and Health Services	Reduces capacity of substance abuse detox to service medically complex clients by eliminating Detox Nurse position.	-\$55,904
Children, Youth and Family	Department of Community and Health Services	Reduces the JobLink non-personnel expenditures (\$29,928 in printing, office supplies, etc. and \$23,800 in client support including transportation, clothing, and training).	-\$47,728
Children, Youth and Family	Department of Community and Health Services	Reduces public assistance processing services by eliminating one of fifteen benefit technicians.	-\$45,205
Children, Youth and Family	Department of Community and Health Services	Reduces Mental Health Systems Of Care Prevention training.	-\$22,324
Children, Youth and Family	Department of Community and Health Services	Eliminates Aspen Apartments, this is an ongoing savings. Additional proposal to sell the Aspen Apartments (\$440,000).	-\$20,026

## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Children, Youth and Family	Health	This is operational savings	-\$116,228
Children, Youth and Family	Health	Reduces mosquitoes control by altering work schedules	-\$16,070
Children, Youth and Family	Health	Reduces aquatic inspections by altering work schedules	-\$16,070
Children, Youth and Family	Library	Reduces library hours from 52 to 50 per week for each branch	-\$93,454
Children, Youth and Family	Library	Eliminates a talking books (visually impaired) full-time staff person	-\$88,411
Children, Youth and Family	Library	Reduces the library's materials	-\$56,000
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Pro-rates the maintenance of five new parks and one new ROW for mid-year implementation.	-\$192,499
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Close Warwick Pool	-\$92,000

## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	For professional/contract services related to the planting of City horticulture sites.	-\$40,000
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Decreases services over the entire department	-\$34,750
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Charles Houston Recreation Center (CHRC) Early morning hours reduction	-\$26,250
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	City Birthday Celebration	-\$23,000
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	For professional services	-\$18,488
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Close three Centers on City Holidays (Martin Luther King, President's Day, and the day after Thanksgiving). Centers to close these days include: Charles Barrett; Mt. Vernon & Patrick Henry.	-\$18,000
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Minor Vehicle Repairs	-\$16,143
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	City Marina Security Reduction	-\$15,000

## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Reduction in operating supplies	-\$13,972
Children, Youth and Family	Recreation, Parks, & Cultural Affairs	Decrease in arts grants by 6%	-\$11,000
Public Safety	Court Service Unit	Eliminates Coordinator of Youth Services Position. The position is vacant.	-\$72,156
Public Safety	Court Service Unit	Reduces non-personnel budget expenses.	-\$6,000
Public Safety	Police	Reduces the size of the motorcycle unit by two officers	-\$177,065
Public Safety	Police	Reduces the size of the Tactical Anti-Crime (TAC) services by two officers	-\$177,065
Public Safety	Police	Eliminates the Police Department's Domestic Violence victim outreach/support civilian position	-\$99,660
Public Safety	Police	Reduces the size of the narcotic investigation services by eliminating one Vice Detective position	-\$88,532

### General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Public Safety	Sheriff	Eliminates one of three inmate work details (1.0 FTE Deputy Sheriffs will be deleted).	-\$75,839
Public Safety	Sheriff	Reduces Sheriff's mental health clinical assistance services with the deletion of one vacant Mental Health Probation Officer Position.	-\$59,223
Public Safety	Sheriff	Reduces Sheriff's mental health and substance abuse services by one position.	-\$42,900
Transportation/Community Development	Alexandria Convention and Visitors Association	Reduces Visitor Center operations in winter months (January - mid March; 10wks, Sun-Wed)	-\$15,000
Transportation/Community Development	Alexandria Economic Development Partnership	National & International Marketing- Regional Greater Washington Initiative (GWI) Marketing program has been terminated. This is a membership savings.	-\$25,000
Transportation/Community Development	Alexandria Economic Development Partnership	Façade Improvement Program - Complete elimination of program for Arlandria/Enterprise Zone area properties	-\$15,000
Transportation/Community Development	Code	Transfer code enterprise fund costs from the General Fund into the enterprise fund	-\$40,000
Transportation/Community Development	Marketing Fund	Reduce economic development marketing funding from \$185,000 to \$135,000(allow carryover of up to \$50,000 per year)	-\$50,000

## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Transportation/Community Development	Office of Historic Alexandria	Transfers of one development review related Archeologist I position to Code funding under Enterprise Fund	-\$94,986
Transportation/Community Development	Office of Historic Alexandria	Reclassify Office of Historic Alexandria (OHA) Public Information Officer/Admin (Vacant) to part time	-\$43,000
Transportation/Community Development	Office of Historic Alexandria	Personnel savings resulting from planned retirement of City Archeologist and hiring new Archeologists at a lower step	-\$42,001
Transportation/Community Development	Office of Historic Alexandria	Reduces funding for Civil War sesquicentennial commemoration and marketing	-\$30,000
Transportation/Community Development	Department of Planning and Zoning	Transfer of one development review position funding to Code Enterprise Fund to review building permits and locate position at expanded permit center	-\$120,295
Transportation/Community Development	Alexandria Small Business Development Center	Communications Coordinator / Researcher / Intake Counselor - Elimination of FTE position	-\$49,288
Transportation/Community Development	Transportation and Environmental Services	Eliminates the planned Arlandria/Del Ray Shuttle service.	-\$450,000
Transportation/Community Development	Transportation and Environmental Services	Expands the fee-funded Code Administration Permit Center to include 3 T&ES Permit Techs currently funded by general tax support	-\$220,799

### General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Transportation/Community Development	Transportation and Environmental Services	Increases King Street Trolley headways from 15min to 20 min. Start service at noon instead of 11:00 am.	-\$140,000
Transportation/Community Development	Transportation and Environmental Services	Potential for advertising contracts on King Street Trolley. To be coordinated by ACVA with their membership.	-\$10,000
Internal Services	General Services	Implement Automated Parking Facility	-\$100,000
Internal Services	General Services	Reduces Space Management Services (1 position)	-\$51,933
Internal Services	Human Resource	Eliminates Employee Recruitment via Job Fairs	-\$15,000
Internal Services	Information Technology Service	Reduce Maintenance/equipment support funds	-\$66,000
Internal Services	Information Technology Service	Transfers the location of where back-up data is stored from outside the City to within the City	-\$15,000
City-wide	Multiple Departments Impacted	Eliminates Sick Leave Bonus Pay to Employees	-\$305,000



## General Fund Reductions

Cluster	Department	Reduction Option	GF Amount
Internal services	Finance	Eliminates Parking Adjudication Contract - Shift to the General District Court	-\$134,580
Internal services	Human Resource	Shifts Employee Wellness Services from a Consultant to Current Staff	-\$60,000
Public Safety	Fire	Redeploys fire suppression staff slated for Engine 210 to reduce Minimum Staffing overtime at other stations in the City until Station 210 opens in May 2014 (anticipated)	-\$600,000
Public Safety	Fire	Delays hiring of 8 Medics for Medic 210 until November 2013 to be prepared for Station 210 opening in May 2014 (anticipated)	-\$194,060
City-wide	Non-Departmental	Health plan design changes	-\$1,571,000
Public Safety	Non-Departmental	Fire/Police Pension Employee Contribution Increase	-\$632,000
Public Safety	Sheriff	Vacancy Savings for Holding Chief Deputy Position Open for Six Months (Sheriff's Office)	-\$98,472
<b>Total</b>			<b>-\$8,564,545</b>


# City of Alexandria, Virginia

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## MEMORANDUM

**DATE:** FEBRUARY 26, 2013

**TO:** THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

**FROM:** RASHAD M. YOUNG, CITY MANAGER 

**SUBJECT:** BUDGET MEMO #1: TAX AND FEE RATE ADJUSTMENTS IN THE  
FY 2014 PROPOSED BUDGET

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Please find attached a summary of the tax and fee rate changes proposed in the FY 2014 budget and comparisons to neighboring jurisdictions' proposed rates for FY 2014.

For most taxes and fees, the summary includes the City's current rate and proposed rate and the corresponding proposed rate in other jurisdictions, when applicable. In some cases, comparative rates have not been included for all of the other jurisdictions because those jurisdictions do not provide the service (X) or their rates were not available (NA).

Because development fees are often structured differently in other jurisdictions, staff has developed a set of hypothetical projects with which to compare the impact of proposed Planning & Zoning development and Code Administration permitting fees.

Attachments: 1. FY 2014 Tax and Fee Rate Adjustments table  
2. Jurisdictional Comparison of Development Fee Costs  
3. Marina Fees Effective April 1, 2013  
4. Marina Fee Comparison.  
5. Proposed Fee Changes for Development Fees and Building Permits

CC: Laura Triggs, Chief Financial Officer  
Nelsie L. Smith, Director, OMB

## FY 2014 TAX AND FEE RATE ADJUSTMENTS

	Current Rate	Proposed Rate	Rate Change	Arlington County	Fairfax County	Loudoun County	Pr. Wm. County	Revenue Impact
Real Estate Tax (per \$100 of assessed value)								\$19,100,000
Residential	\$0.998	\$1.053	\$0.055	\$1.003	\$1.131	\$1.230	\$1.278	
Commercial Add-on	\$0.000	\$0.000	\$0.000	\$0.125	\$0.125	\$0.000	\$0.000	
Personal Property Tax (% of assessed value)	4.75%	5.00%	0.25%	5.00%	4.57%	4.20%	3.70%	\$2,000,000
Tobacco Tax (per pack)	\$0.80	\$0.90	\$0.10	\$0.30	\$0.30	\$0.00	\$0.00	\$334,000
Residential Refuse Collection (per household per year)	\$336	\$316	-\$20	\$293.76	\$345	X	X	-\$350,000
Parking Rates								\$472,000
Hourly Rate	\$2.00	\$2.50	\$0.50	\$1.00	X	X	X	
Maximum Daily Rate	\$8.00	\$10.00	\$2.00	\$10.00	X	X	X	
Monthly Rate	\$125.00	\$160.00	\$35.00	\$145.00	X	X	X	
Market Square After Hours	\$2.00	\$4.00	\$2.00	X	X	X	X	
Employee Parking	\$70.00	\$90.00	\$20.00	NA	X	X	X	
Development SUPs								\$422,000
DSUP/DSP & CDD	\$2,000 + \$10 per 100 SF	\$2,200 + \$12 per 100 SF	\$200 + \$2 per 100 SF					
TMP	\$100 per 1,000 SF	\$120 per 1,000 SF	\$20 per 1,000 SF					
FSP	\$3,000 + \$12 per 100 SF	\$3,300 + \$15 per 100 SF	\$300 + \$3 per 100 SF					
Maximum Cap	\$30,000	\$60,000	\$30,000					
Amendments and Extensions	\$2,000	\$5,000	\$3,000					
Fire Protection System								\$259,000
Retesting	\$112/hr \$175/ inspection	\$125/hr	\$13/hr	\$130/hr	\$128/hr	NA	NA	
Cancellations		\$125/hr	-	\$130/hr	\$128/hr	NA	NA	
Fire Prevention Permits								
Inspections	\$175/ inspection \$62.50/ inspection	\$200/ inspection	\$25/ inspection	\$85	\$125	NA	NA	
Re-inspections		\$125/hr	-	\$130/hr	\$128/hr	NA	NA	
Faulty Fire Alarm Inspection	0	\$125/hr	\$125/hr	\$130/hr	\$128/hr	NA	NA	
Private Fire Hydrant Inspection	0	\$125/hr	\$125/hr	X	X	NA	NA	
Reserved Parking								\$103,000
Metered Spaces (cost per space)	\$30	\$40	\$10	\$15	X	X	X	
Non-Metered Spaces (cost per space)	\$20	\$30	\$10	X	X	X	X	
Recreation Fees								\$318,000
Marina User Fees	See attached a summary and comparison of Marina fees adopted by City Council on February 23, 2013							
Therapeutic Recreation Fee	Various fees proposed for 20% increase			NA	NA	NA	NA	
Youth Sports Fee	\$40	\$50	\$10	NA	NA	NA	NA	
Summer Out of School Time	\$50	\$100	\$50	NA	NA	NA	NA	
Out of School Time (annual fee)	\$200	\$250	\$50	NA	NA	NA	NA	
Learn to Swim Fees	\$12	\$13	\$1	NA	NA	NA	NA	
Chinquapin Fees	Across the board increase for various fees to increase cost recovery			NA	NA	NA	NA	

## FY 2014 TAX AND FEE RATE ADJUSTMENTS

	Current Rate	Proposed Rate	Rate Change	Arlington County	Fairfax County	Loudoun County	Pr. Wm. County	Revenue Impact
Commercial Refuse Collection (per unit of service based on volume of waste; customers may receive multiple units)	\$217	\$316	\$99	X	X	X	X	\$80,000
Impound Lot								\$48,000
Service Charge	\$80	\$90	\$10	NA	NA	NA	NA	
Storage (per day)	\$40	\$50	\$10	NA	NA	NA	NA	
Excavation Permit (per city block per month)	\$200	\$250	\$50	\$140	\$100	NA	\$40 + \$3,000 bond	\$42,000
Farmers' Market (monthly)	\$30	TBD	TBD	NA	NA	NA	NA	\$20,000
Mulch Delivery (per load)	\$40	\$50	\$10	\$40-\$50	X	X	X	\$3,000
Building Permits	See attached fee schedule and comparison of hypothetical development projects in Alexandria and Arlington, Fairfax and Montgomery Counties							\$200,000
Sewer Connection Fee - Multi-Family Properties (fee per unit)	50% of the Single Family Rate \$4,201	70% of the Single Family Rate \$5,883	\$1,682	NA	NA	NA	NA	\$247,545

## Jurisdictional Comparison

Building Permit Review Fees - Typical Projects				
	Alexandria Proposed	Arlington	Fairfax	Montgomery County
Project 1(a): DSUP/FSP 250,000 s.f., mixed use residential	\$73,000.00	\$108,614.00	\$81,883.00	\$162,500.00
Project 1(b): MPA/REZ/CDD/TMP/DSUP/FSP 250,000 s.f., mixed use residential	\$141,456.00	\$143,739.00	\$83,863.00	\$163,200.00
Project 2(a): DSUP/FSP 450,000 s.f., office	\$116,200.00	\$231,507.00	\$85,430.00	\$285,001.00
Project 2(b): MPA/REZ/CDD/TMP/DSUP/FSP 450,000 s.f., office	\$232,789.00	\$266,632.00	\$85,432.00	\$289,500.00
Note: Projects over 467,000 s.f. will reach the proposed cap of \$60,000 per application in Alexandria and therefore will not go higher as the project gets bigger. In the other jurisdictions, as the project size increases the fee continues to increase.				

Building Permit Review Fees - Typical Projects				
	Alexandria Proposed	Arlington	Fairfax	Montgomery County
Project 3: 3,000 s.f. residential	\$3,564.54	\$3,700.78	\$1,643.80	\$3,954.00
Project 1: (same as #1 above) 250,000 s.f., mixed use residential	\$518,301.64	\$614,078.02	\$238,824.00	\$612,784.70

Building Permit Review Fees - Typical Projects				
	Alexandria Proposed	Arlington	Fairfax	Montgomery County
Project 1(a): DSUP/FSP 250,000 s.f., mixed use residential	\$591,301.64	\$722,692.02	\$320,707.00	\$775,284.70
Project 1(b): MPA/REZ/CDD/TMP/DSUP/FSP 250,000 s.f., mixed use residential	\$659,757.64	\$757,817.02	\$322,687.00	\$775,984.70

	<b>FY 2013 MARINA FEES</b>	
<b>FEE CATEGORY</b>	<b>CURRENT FEE</b>	<b>PROPOSED FEE</b>
<b>Pleasure Boats</b>		
Drop off or Pick-up Fee	\$5	No Change
Overnight Docking	\$2 per foot, per night	<b>\$2.50 per foot, per night</b>
Short-Term Docking Fee	\$15 up to 4 hours	<b>\$20 up to 4 hours</b>
<b>Annual Licensing</b>		
Resident	\$8 per ft., per mo., paid annually	<b>\$9 per ft., per mo., paid annually</b>
Nonresident	\$9 per ft., per mo., paid annually	<b>\$11 per ft., per mo., paid annually</b>
<b>T-Head / Commercial / Cruise / Charter / Business Vessels</b>		
Base rate - no utilities	\$3 per foot, per day	No Change
<b>Utilities/Electrical</b> (includes water in-season)		
30 amp electrical connection	\$4 per connection, per night	No Change
50 amp electrical connection	\$7 per connection, per night	No Change
100 amp electrical connection	\$13 per connection, per night	No Change
<b>Sewage Pump-out Facility</b>		
Per Use	\$25	No Change

Proposed Fee Increase – Marina Comparison					
Fee Category City Marina	City Alexandria	* Columbia Island	* Gangplank	* National Harbor	* James Creek
Annual License Fee per foot per month average	\$9 per foot per month Resident (Proposed) & \$11 per foot per month Nonresident	\$11.50 - \$12.50 per foot per month	\$11.50 - \$12 per foot per month	\$13.75 per foot per month	\$9 per foot per month
Transient Overnight	\$2.50 per foot per 24-hour Proposed	\$1.50 per 24- hour	\$1.50 per 24- hour	\$2.50 per 24-hour	\$1.25 per 24- hour
Short Term	\$20 up to 4- hours Proposed	NA	NA	\$10 up to 4- hours M-Th & \$20 up to 4-hours weekends and holidays	NA
* Marinas within close proximity of the City of Alexandria					

### Proposed Fee Changes

Building Permit Fees (Code)		
	Current Fee	Proposed Fee
DSUP/DSP:	\$2000 plus \$10 per 100 s.f., \$30,000 cap	\$2200 plus \$12 per 100 s.f., \$60,000 cap
CDD:	\$2000 plus \$10 per 100 s.f., \$30,000 cap	\$2200 plus \$12 per 100 s.f., \$60,000 cap
TMP SUP:	\$100 per 1000 s.f., \$30,000 cap	\$120 per 1000 s.f., \$60,000 cap
FSP:	\$3000 plus \$12 per 100 s.f., \$30,000 cap	\$3300 plus \$15 per 100 s.f., \$60,000 cap

Building Permit Fees (Code)		
ADMINISTRATIVE FEE	A fee of 13.5% on all (base) permits fees	A fee of 14.0% on all (base) permits fees
PERMIT CENTER FEE	A fee of 9.0% on all (base) permits fees	A fee of 11.0% on all (base) permits fees
TRAINING PROGRAM FEE	A fee of 0.3% on all (base) permits fees	A fee of 0.25% on all (base) permits fees
INFORMATION TECHNOLOGY FEE	A fee of 2.5% on all (base) permits fees	A fee of 3.0% on all (base) permits fees
Permit Application Deposit	25% deposit of the estimated permit fee	35% deposit of the estimated permit fee
Advanced Plan Review, IBC	\$0.08 per square foot	\$0.09 per square foot
Advanced Plan Review, IRC	\$0.04 per square foot	\$0.045 per square foot
Advanced Plan Review, IEBC	\$0.05 per square foot	\$0.075 per square foot
Advanced Plan Review, Maximum	\$7,500	\$10,000
Non-residential Tenant Improvements, Alterations and Repairs	\$0.215 per square foot	\$0.48 per square foot
Residential Alterations and Repairs	\$0.195 per square foot	\$0.30 per square foot
Decks to 100 square foot	\$75.00	\$100.00
Decks 101 square foot and Larger	\$110.00	\$125.00
Swimming Pools	\$110.00	\$0.215 per square foot or \$19.75 per \$1,000 of the total construction cost, whichever is higher
Non-Residential Re-roofing	\$0.215 per square foot or \$19.75 per \$1,000 of the total construction cost, whichever is higher	\$0.03 per square foot of roof area or the minimum permit fee, whichever is higher <b>(REDUCTION)</b>
Demolition, Non-residential Structures	\$230.00	\$250.00
Amusement Rides	\$50.00 plus \$25.00, \$35.00 or \$55.00	Fees in accordance with the rates established by the Virginia Amusement Device Regulations - currently, \$25.00, \$35.00 or \$55.00
Certificate of Completion - Residential Addition or Alteration	\$141.75	\$70.00 <b>(REDUCTION)</b>
Certificate of Completion - Commercial Space 1000 square feet and less	\$157.50	\$100.00 <b>(REDUCTION)</b>
Certificate of Completion - Commercial Space 1001 to 2500 square feet	\$183.75	\$125.00 <b>(REDUCTION)</b>



Certificate of Completion - Commercial Space Greater Than 2501 square feet	\$210.00	\$150.00 (REDUCTION)
Temporary Certificate of Use and Occupancy or Certificate of Completion	125% of the Certificate of Occupancy or Certificate of Completion Fee	Additional 25% of the Certificate of Occupancy or Certificate of Completion Fee (NO CHANGE)
Documentation of Existing Certificate of Use and Occupancy or Replacement Certificate(s) (NEW)	N/A	Certificate of Occupancy was issued or that a structure does not have a Certificate of Occupancy, but there are no known code violations shall be \$35. The fee to replace an issued Certificate of Occupancy shall be \$25. (NEW)
Electrical Permit Fees - New Residential	\$182.00	\$194.00
Electrical Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups A, F, I, H, R1	\$260.00 per floor	\$0.07 per square foot - In addition to the base fee ( <i>not changed</i> ), a per square fee shall be charged for each floor above the first
Electrical Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups B, M, E, S, U	\$130.00 per floor	\$0.06 per square foot - In addition to the base fee ( <i>not changed</i> ), a per square fee shall be charged for each floor above the first
Electrical Permit Fees - Apartment/Condominium Units R2	\$90.00	\$92.00
Plumbing Permit Fees - New Residential	\$182.00	\$194.00
Plumbing Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups A, F, I, H, R1	\$260.00 per floor	\$0.07 per square foot - In addition to the base fee ( <i>not changed</i> ), a per square fee shall be charged for each floor above the first
Plumbing Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups B, M, E, S, U	\$130.00 per floor	\$0.06 per square foot - In addition to the base fee ( <i>not changed</i> ), a per square fee shall be charged for each floor above the first
Plumbing Permit Fees - Apartment/Condominium Units R2	\$90.00	\$92.00
Mechanical Permit Fees - New Residential	\$182.00	\$194.00
Mechanical Permit Fees - New Residential - Additional Zones (NEW)	N/A	In addition to the base fee, an additional \$42.00 per zone shall be charged (NEW)
Mechanical Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups A, F, I, H, R1	\$260.00 per floor	\$0.07 per square foot - In addition to the base fee ( <i>not changed</i> ), a per square fee shall be charged for each floor above the first

Mechanical Permit Fees - New Construction Non-residential and Building Core and Shell for Use Groups B, M, E, S, U	\$130.00 per floor	\$0.06 per square foot - In addition to the base fee <i>(not changed)</i> , a per square fee shall be charged for each floor above the first
Mechanical Permit Fees - Apartment/Condominium Units R2	\$90.00	\$92.00
Gas Permit Fees - Residential (NEW)	N/A	Base Fee -\$40.00 Plus Equipment Fees (NEW)
Gas Permit Fees - Commercial (NEW)	N/A	Base Fee -\$60.00 Plus Equipment Fees (NEW)
Gas Permit Fees - Equipment (NEW)	N/A	Each Outlet -\$20.00, Extending/Relocating Gas Line/Pipe - \$15.50, Automatic Gas Valve (Commerical Range Hood) - \$15.00 (NEW)
Annual Elevator Certificate	N/A	Replacing a Previously Issued Elevator Certificate -\$25.00 per elevator or device (NEW)
Administrative Amendments to Existing Permits or Certificate/Replacement Charges (NEW)	N/A	Replace an Issued Permit or Certificate without Changes - \$25.00 (NEW)
Registration of Vacant Buildings - Administrative Fee (NEW)	N/A	\$85.00 - Offset Managing Clean-up or Mowing Activity (NEW)