City of Alexandria

301 King St., Room 2400
Alexandria, VA 22314

Docket - Final

Tuesday, January 27, 2015

6:00 PM

Council Chambers

City Council Legislative Meeting

1   Calling the Roll.

2   Closed Meeting.

14-3650   6:00 P.M. to 7:00 P.M. - Consideration of Convening a Closed Meeting
                 for Consultation with Legal Counsel for Legal Advice and to Discuss the
                 Possible Acquisition of Real Property.

                 Attachments: 14-3650_exec session motion.doc

3   Moment of Silence and Pledge of Allegiance.

**4   Reading and Acting Upon the Minutes of the Following Meeting of City
        Council:**

14-3653   The Regular Meeting Minutes of January 13, 2015.

                 Attachments: 14-3653_January 13 minutes

ORAL REPORTS FROM CITY COUNCIL ON BOARDS, COMMISSIONS AND COMMITTEES.

* WMATA (Mayor Euille)

* Council of Governments (Mayor Euille)

* Quality of Life Committee (Councilman Wilson and Mayor Euille)

* City/School Subcommittee (Councilman Wilson and Mayor Euille)

REPORTS AND RECOMMENDATIONS OF THE CITY MANAGER (five min.)

CONSENT CALENDAR (5-6)

(Reports and Recommendations of the City Manager)

5   14-3539   Consideration of Acceptance of Urban Areas Security Initiative (UASI)
                          Grant Funds for the Alexandria Fire Department (AFD) Special
                          Operations Teams.

6   14-3633   Consideration of the Adoption of the Strategic Plan to Prevent and End
                          Homelessness in the City of Alexandria.

                          Attachments: 14-3633_Attachment `1 - Homelessness Partnership Strategic Plan FY2014-15

END OF CONSENT CALENDAR

ROLL-CALL CONSENT CALENDAR (7)

7   14-3641   Consideration of a Resolution Designating the Acting City Manager During Temporary Absence of the City Manager. [ROLL-CALL VOTE]

Attachments: 14-3641_actingcmresolution.doc

14-3641_Resolution 2524

END OF ROLL-CALL CONSENT CALENDAR

WORK SESSION

8   14-3078   Work Session: Discussion of Parking Standards for New Development Projects.

Attachments: 14-3078_parking standards

REPORTS AND RECOMMENDATIONS OF THE CITY MANAGER FOR DISCUSSION (60 min.)

9   14-3629   Update on the 2015 General Assembly Session.

10   14-3510   Consideration of the Draft 2016 Interdepartmental Long Range Planning Work Program.

Attachments: 14-3510_Attachment 1 Interdept Work Program Bar Chart FY2015

14-3510_Attachment 2 Bar Chart by Program Areas

14-3510_Attachment 3 TES Memo to City Council 10-22-14 on Citywide Parking

14-3510_Presentation

11   14-3615   City Council Consideration of Waterfront Implementation Phasing and Funding Plan Recommendations

Attachments: 14-3615_ Waterfront Phasing Funding Chart

14-3615_ Phase 1 Waterfront Funding

14-3615_City Council_phasing and funding_ver4

ORAL REPORTS AND ORAL PRESENTATIONS BY MEMBERS OF CITY COUNCIL

ORAL REPORT FROM THE CITY MANAGER

12   14-3557   Oral Report: Combined Sewer System Long Term Control Plan Update.

Attachments: 14-3557 combined sewer system long-term control plan update.pptx

OTHER

13   14-3612   Consideration of the City Council Schedule.

Attachments: 14-3612 Council Calendar January 2015 to June 2015

Closed Meeting Continued (If Needed)

14   14-3651   Consideration of Convening a Closed Meeting for Consultation with Legal Counsel for Legal Advice and to Discuss the Possible Acquisition of Real Property.

Attachments: 14-3651 exec session motion.doc

The Cablecast schedule of Government meetings on Channel 70 can be found here: http://apps.alexandriava.gov/Calendar/AltDisplay/VideoList.aspx

This docket is subject to change.

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Full-text copies of ordinances, resolutions, and agenda items are available in the Office of the City Clerk and Clerk of the Council. Meeting materials are also available on-line at alexandriava.gov/council.

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Individuals with disabilities who require assistance or special arrangements to participate in the City Council meeting may call the City Clerk and Clerk of Council's Office at 703-746-4550 (TTY/TDD 838-5056). We request that you provide a 48-hour notice so that the proper arrangements may be made.

City Council meetings are closed-captioned for the hearing impaired.

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Public Notice:
The City Council Legislative Subcommittee will meet at 5:00 p.m. in the City Council Work Room on the following dates:

Friday, January 23, 2015
Friday, January 30, 2015

City of Alexandria

Legislation Details (With Text)

File #:	14-3650	**Name:**	closed meeting
Type:		**Status:**	Agenda Ready
File created:	1/22/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	6:00 P.M. to 7:00 P.M. - Consideration of Convening a Closed Meeting for Consultation with Legal Counsel for Legal Advice and to Discuss the Possible Acquisition of Real Property.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3650_exec session motion.pdf		

Date	Ver.	Action By	Action	Result

6:00 P.M. to 7:00 P.M. - Consideration of Convening a Closed Meeting for Consultation with Legal Counsel for Legal Advice and to Discuss the Possible Acquisition of Real Property.

[RESOLUTION NO. ____]

WHEREAS, the Alexandria City Council has on the date of this resolution recessed into executive session pursuant to a motion made and adopted in accordance with the Virginia Freedom of Information Act; and

WHEREAS, § 2.2-3712 of the Code of Virginia requires a certification by the city council that such executive session was conducted in accordance with Virginia law;

NOW, THEREFORE, BE IT RESOLVED that the city council does hereby certify that, to the best of each member's knowledge, only public business matters that were identified in the motion by which the executive session was convened, and that are lawfully exempted by the Freedom of Information Act from the Act's open meeting requirements, were heard, discussed or considered by council during the executive session.

File #:	14-3653	**Name:**	
Type:	Minutes	**Status:**	Agenda Ready
File created:	1/22/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	The Regular Meeting Minutes of January 13, 2015.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3653_ January 13 minutes		

Date	Ver.	Action By	Action	Result

The Regular Meeting Minutes of January 13, 2015.

City of Alexandria
Meeting Minutes
Tuesday, January 13, 2015
7:00 P.M.
Legislative Meeting

Present: Mayor William D. Euille, Vice Mayor Allison Silberberg, Members of Council John Taylor Chapman, Timothy B. Lovain, Redella S. Pepper, Paul C. Smedberg and Justin M. Wilson.

Absent: None.

Also Present: Mr. Jinks, Acting City Manager; Mr. Banks, City Attorney; Ms. Triggs, Deputy City Manager; Ms. Collins, Deputy City Manager; Ms. Baker, Acting Deputy City Manager; Ms. Taylor, Acting Finance Director; Ms. Birch, Director, Office of Management and Budget (OMB); Mr. Mallamo, Director, Office of Historic Alexandria (OHA); Ms. Bromberg, Archeologist, OHA; Mr. Spengler, Director, Recreation, Parks and Cultural Activities (RPCA); Ms. Durham, Open Space Coordinator, RPCA; Ms. Garvey, Director, Department of Community and Human Services (DCHS); Mr. Lambert, Acting Director, Transportation and Environmental Services (T&ES); Mr. Garbacz, Division Chief, T&ES; Mr. Ortiz, Transportation Demand Management Coordinator, T&ES; Ms. Poole, Complete Streets Coordinator, T&ES; Ms. Marks, Deputy Director, T&ES; Deputy Police Chief Huchler; Mr. Fifer, Director, Office of Communications and Public Information; Mr. Bever, Assistant Director, OMB; Ms. Bryan, ITS, Police Captain Wemple, and Mr. Lloyd.

Recorded by: Gloria Sitton, Deputy City Clerk and Clerk of Council.

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1.   Calling the Roll.

Mayor Euille called the meeting to order and the Deputy City Clerk called the roll. All members of Council were present.

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Mayor Euille asked everyone to remember those affected by the tragic events throughout the world and the country including the two New York Police Department officer killed in the line of duty, the terrorists attacks that occurred in Paris, France, and the tragic incident that occurred on Metro. Mayor Euille noted that Carol Glover, the one fatality of the Metro incident, was an Alexandria resident and he extended condolences to the family on behalf of the City. Mayor Euille also mentioned the passing of community icons Ferdinand Day and Laura Brown and former Congressman Herb Harris and offered condolences on the City's behalf.

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2.   Moment of Silence and Pledge of Allegiance.

City Council observed a moment of silence and recited the Pledge of Allegiance, which was led by Cub Scout Packs 614 and 1551.

3.   Reading and Acting Upon the Minutes of the Following Meetings of City Council:

The Regular Meeting Minutes of December 9, 2014; and the Public Hearing Meeting Minutes of December 13, 2014

WHEREUPON, upon motion by Councilman Wilson, seconded by Councilman Smedberg and carried unanimously, City Council approved the regular meeting minutes of December 9, 2014 and the public hearing meeting minutes of December 13, 2014.   The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

RECOGNITION OF YOUTH BY MEMBERS OF CITY COUNCIL

None.

PROCLAMATIONS

None.

ORAL REPORTS FROM CITY COUNCIL ON BOARDS, COMMISSIONS AND COMMITTEES

Mayor Euille welcomed everyone back to the 2015 session and thanked staff and members of Council for the successes of 2014.   Mayor Euille extended thanks to former City Manager Rashad Young for his three years of service to the City and he congratulated Mark Jinks on being appointed Acting City Manager.

* Virginia Municipal League (Mayor Euille)

Mayor Euille reported that the Virginia Municipal League (VML) hosted a finance forum in Richmond attended by over 100 attendees from around the Commonwealth.   Mayor Euille stated that the Budget/Finance director for the State made a presentation about the challenges the State will be facing this upcoming budget year, noting there would be significant shortfalls at the State level as well.   Mayor Euille also reported that the unemployment rate in Virginia had increased, contributing to some of the financial problems, along with cuts in funding from the Federal government.

* Northern Virginia Transportation Authority (Mayor Euille)

Mayor Euille reported that the Northern Virginia Transportation Authority (NVTA) obtained a credit rating from the credit agencies, receiving two AA+ and AA1 ratings.   Mayor Euille stated that these ratings will enable NVTA to assist with the growing transportation needs in the region through the issuance of bonds.

*Governor's Advisory Commission on Volunteerism and Community Service (Councilman Chapman)

Councilman Chapman reported that the Governor's Advisory Commission on Volunteerism and Community Service had an upcoming deadline for submission for the 2015 Governor's Awards and he encouraged everyone to go to the website (www.vaservice.org) to nominate individuals doing outstanding volunteer and community service work in the community.

Councilman Chapman reported that Project Alexandria would be distributing emergency kits to senior citizens in Alexandria in honor of a Day of Service for the Martin Luther King, Jr. Holiday.   Councilman Chapman noted that this project and others would be hosted by Volunteer Alexandria on January 19.

* Transportation Planning Board (Councilmember Lovain)

Councilmember Lovain reported that he had recently been elected Vice Chair of the Transportation Planning Board (TPB).

Councilmember Lovain reported that the TPB passed a resolution on greenhouse gas emission at its December meeting and he noted that the TPB is working on a coordinated effort among other Council of Governments (COG) committees to pass a policy to cut emissions by 80% by 2050.   Councilmember Lovain noted that the professional staff at COG is working diligently to come up with an action plan to achieve this goal.

Councilmember Lovain reported the MAP21 Federal legislation requires that all jurisdictions increase transit representation and the TPB concluded that there is adequate representation on the board.   Councilmember Lovain stated that the TPB decided to reconstitute a bus transit subcommittee involving all the other transit providers including Washington Metropolitan Area Transit Authority (WMATA), providing an additional consultation mechanism to the board and produce an annual report of public transportation in the region.

Councilmember Lovain stated that at the upcoming meeting, TPB would approve projects for grants for enhanced mobility for senior citizens and persons with disabilities. Councilmember Lovain noted that two of the projects would be of direct benefit to Alexandria residents.

* Waterfront Commission (Councilman Smedberg)

Councilman Smedberg reported that the working group examined the proposed plan for the Robinson Terminal South recently.   Councilman Smedberg noted that the group reviewed the proposal point-by-point and the effort was very successful.

* Northern Virginia Transportation Commission (Councilman Smedberg)

Councilman Smedberg reported that new officers had been elected for the Northern Virginia Transportation Commission (NVTC) and he would be stepping down as Chair.

Councilman Smedberg also reported that NVTC has established a new governance committee and he would be the Chair of that committee.   Councilman Smedberg stated that

the committee would be focusing on human resources matters, audit and streamlining some of the reorganization at the organization. Councilman Smedberg also stated that the committee would be looking at the jurisdictional voting representation, particularly at the representation for Loudon County.

Councilman Smedberg reported that Mayor Euille was reappointed as the NVTC representative to the Metro board and he was reappointed NVTC representative to the Virginia Railway Express Board.

Councilman Smedberg stated that NVTC received an update on the I-66 Inside the Beltway study, proceeding with the NEPA process and public hearing in mid-2015, the bidding process could be begin in late 2015, and construction beginning in early 2016 and completion in early 2017.

Councilman Smedberg reported that NVTC received a comprehensive update of the study for transit alternatives for the Route 7 corridor. Councilman Smedberg noted that one big issue is determining where the terminus in the east would be, potentially impacting the City of Alexandria. Councilman Smedberg pointed out that the study is reviewing some alternative routes, including the Beauregard/Van Dorn corridor.

* Virginia Railway Express (Councilman Smedberg)

Councilman Smedberg reported that he was reappointed to the Board from NVTC and he would be serving as Secretary in the coming year. Councilman Smedberg noted that the board would be receiving a resolution and review for the proposed budget for Virginia Railway Express (VRE), including options for increasing jurisdictional subsidies and increasing fares for riders.

* Metropolitan Washington Air Quality Committee (MWAQC) (Councilwoman Pepper)

Councilwoman Pepper reported that the Metropolitan area did not have any Code Red days for the past two years.

Councilwoman Pepper also reported that MWAQC received a briefing from the Environmental Protection Agency (EPA) about a proposal to lower the ozone standards under the Clean Air Act.

* Climate Energy Environmental Policy Committee (Councilwoman Pepper)

Councilwoman Pepper reported that the Climate Energy Environmental Policy Committee (CEEPC) received a presentation about how people understand climate change issues and what messaging seems to have the best effect improving the understanding of the issues. Councilwoman Pepper noted that the best messaging is to explain how local climate changes affect people's everyday lives and talking about fixing problems before they occur.

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Vice Mayor Silberberg reported that a community meeting was held by the Library Board at the Beatley Library. Vice Mayor Silberberg stated that the meeting covered the needs assessment survey results and the upcoming budget. Vice Mayor Silberberg noted

that the survey showed people in the City are avid users and there are some definite needs to address concerns expressed by the citizens.

Vice Mayor Silberberg also reported that the First Night events in Alexandria were successful and she noted that everyone enjoyed all the activities, music, and particularly the fireworks at midnight. Vice Mayor Silberberg thanked all who made the event possible.

REPORTS AND RECOMMENDATIONS OF THE CITY MANAGER CONSENT CALENDAR (4-12)

(Resignations and Uncontested Appointments)

4.   Receipt of the Following Resignations From Members of Boards, Commissions and Committees:

>   (a)   Commission on Persons with Disabilities
>   Charles Benagh

>   (b)   Environmental Policy Commission
>   Monica Starnes
>   Wendy Adams

>   (c)   Human Rights Commission
>   Kristy Herrick

(A copy of the above resignations is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 4(a-c); 01/13/15, and is incorporated as part of this record by reference.)

5.   Uncontested Appointments to Boards, Commissions and Committees:

>   (a)   Alexandria Gang Prevention Community Task Force
>   1 Member From and Representing the Parents of Youth of the City of
>   Alexandria

>   (b)   Alexandria Redevelopment and Housing Authority
>   1 Citizen Member

>   (c)   Alexandria Renew Enterprises
>   1 Citizen Member

>   (d)   Alexandria Transportation Commission
>   1 Citizen Member Who Resides East of Quaker Lane

>   (e)   Beautification Commission
>   1 Citizen Member

>   (f)   Budget and Fiscal Affairs Advisory Committee
>   1 Member Designated by the Alexandria School Board

(g)   Commission on Employment
       1 Business Representative From Among Recognized Area Businesses
       Including Minority-Owned and Small Businesses

(h)   Children, Youth and Families Collaborative Commission
       1 Member Who Shall Be City Staff, Identified by the City Manager

(i)   Commission on Persons with Disabilities
       1 Citizen Member

(j)   Emergency Medical Services Council
       1 Emergency Room Physician From Alexandria Hospital

(k)   Environmental Policy Commission
       1 Citizen Member
       1 Member From the Field of Environmental Sciences (e.g.,
       Environmental/Sanitary Engineering, Ecology, Geology, Botany, Hydrology,
       Chemistry) or Who Have Alexandria Waterfront Expertise

(l)   Historic Alexandria Resources Commission
       1 Representative from the Old Presbyterian Meeting House
       1 Representative of the Alexandria Association
       1 Member Who Serves as a Volunteer at a Historic Property or Attraction Which
       is Open to the Public on a Regularly Scheduled Basis

(m)   Law Library Board
       1 Member Appointed by City Council

(n)   Potomac Yard Design Advisory Committee
       1 Member Representing the Potomac West Area

(o)   Public Health Advisory Commission
       1 Dentist Practicing in the City

(p)   Public Records Advisory Commission
       1 Citizen Member

(q)   Social Services Advisory Board
       2 Parent Members

(r)   USS Alexandria Liaison Committee
       1 Citizen-at-Large Member

(A copy of the above appointments is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 5 (a-r); 01/13/15, and is incorporated as part of this record by reference.)

(Reports and Recommendations of the City Manager)

6.   Consideration of a Grant Application to the U.S. Environmental Protection Agency for

$10,000 to Evaluate the Feasibility of Collecting Food Waste From Multi-family Complexes.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 6; 01/13/15, and is incorporated as part of this record by reference.)

7.   Consideration of Appointment of Representatives and Alternates to the City of Alexandria's Supplemental Retirement Board.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 7; 01/13/15, and is incorporated as part of this record by reference.)

8.   Consideration of Appointment of a Firefighter Representative and Alternate to the City of Alexandria Firefighters and Police Officers Pension Plan Retirement Board.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 8; 01/13/15, and is incorporated as part of this record by reference.)

9.   Consideration of a Grant Application to the Virginia Department of Health (VDH) for Rape Prevention Education.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 9; 01/13/15, and is incorporated as part of this record by reference.)

10.   Consideration of the Monthly Financial Report for the Period Ending November 30, 2014.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 10; 01/13/15, and is incorporated as part of this record by reference.)

(Ordinances for Introduction)

11.   Introduction and First Reading. Consideration. Passage on First Reading of an Ordinance to Revise the Alexandria Commission for the Arts as Outlined in the Public Art Policy and the Public Art Implementation Plan.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 11; 01/13/15, and is incorporated as part of this record by reference.

A copy of the informal memorandum explaining the ordinance is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 2 of Item No. 11; 01/13/15, and is incorporated as part of this record by reference.

A copy of the ordinance referred to in the above item, of which each Member of Council

received a copy not less than 24 hours before said introduction, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 3 of Item No. 11; 01/13/15, and is incorporated as part of this record by reference.)

12. Introduction and First Reading. Consideration. Passage on First Reading of an Ordinance to Make Supplemental Appropriations for the Support of the City Government for Fiscal Year 2015.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 12; 01/13/15, and is incorporated as part of this record by reference.

A copy of the informal memorandum explaining the ordinance is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 2 of Item No. 12; 01/13/15, and is incorporated as part of this record by reference.

A copy of the ordinance referred to in the above item , of which each Member of Council received a copy not less than 24 hours before said introduction, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 3 of Item No. 12; 01/13/15, and is incorporated as part of this record by reference.)

END OF CONSENT CALENDAR

WHEREUPON, upon motion by Councilman Wilson, seconded by Councilman Smedberg and carried unanimously, City Council approved the consent calendar, with the exception of docket items 5(b) and #10, which were considered under separate motions. The City Manager's recommendations were as follows:

4. City Council accepted the following resignations with regret: (a) Charles Benagh, Commission on Persons with Disabilities; (b) Monica Starnes and Wendy Adams, Environmental Policy Commission; and (c) Kristy Herrick, Human Rights Commission.

5. City Council made the following appointments to boards, commissions and committees: (a) appointed Chad Kirk as the member from and representing the parents of youth of the City of Alexandria to the Alexandria Gang Prevention Community Task Force; (c) reappointed John Hill as the citizen member to Alexandria Renew Enterprises; (d) appointed Scott Anderson as the citizen member who resides east of Quaker Lane to the Alexandria Transportation Commission; (e) reappointed Sylvia Winterling as the citizen member to the Beautification Commission; (f) reappointed Patrice Linehan as the member designated by the Alexandria School Board to the Budget and Fiscal Affairs Advisory Committee; (g) reappointed Florence King as the business representative from among recognized area businesses including minority-owned and small businesses to the Commission on Employment; (h) reappointed Michael Mackey as the member who shall be City staff, identified by the City Manager to the Children, Youth and Families Collaborative Commission; (i) reappointed Jennifer Murphy as the citizen member to the Commission on Persons with Disabilities; (j) appointed Thomas Clark as the emergency room physician from Alexandria Hospital to the Emergency Medical Services Council; (k) reappointed James Kapsis as the citizen member and reappointed Scott Barstow as the member from the field of environmental sciences (e.g., environmental/sanitary engineering, ecology, geology, botany, hydrology, chemistry) or who have Alexandria waterfront expertise to the Environmental Policy Commission; (l) appointed

Tobin Tracy as the representative from the Old Presbyterian Meeting House, reappointed Nancy Tingen as the representative of the Alexandria Association and reappointed Martha Harris as the member who serves as a volunteer at a historic property or attraction which is open to the public on a regularly scheduled basis to the Historic Alexandria Resources Commission; (m) waived the residency requirement and reappointed David Chamowitz as the member appointed by the City Council to the Law Library Board; (n) appointed Jorianne Jernberg as the member representing the Potomac West area to the Potomac Yard Design Advisory Committee; (o) reappointed Jessica Hill as the dentist practicing in the City to the Public Health Advisory Commission; (p) appointed Ta-Shire Tribbett as the citizen member to the Public Records Advisory Commission; (q) reappointed Jason Dechant and Susan Newell as the two parent members to the Social Services Advisory Board; and (r) appointed Andrew Lund as the citizen-at-large member to the USS Alexandria Liaison Committee.

6.   City Council: (1) approved the submission of the $10,000 grant application due February 1 for evaluating food waste collection at apartment/condominium complexes; and (2) authorized the City Manager to execute the necessary documents that may be required.

7.   City Council appointed the following individuals to the City of Alexandria's Supplemental Retirement Plan Board: Shane Cochran, General Schedule representative, Lillian Vagnoni, General Schedule alternate, Robert Gilmore, Deputy Sheriff representative, and Valarie Wright as Deputy Sheriff alternate. The effective dates of these terms will be January 14, 2015 to December 31, 2018.

8.   City Council appointed the following individuals to the City of Alexandria Firefighters and Police Officers Pension Board: Patrick Evans, Firefighter representative, Rick Muse, Firefighter alternate, Ed Milner, Police Officer representative, and Shirl Mammarella, Police Officer alternate. The effective dates of these terms will be January 14, 2015 to December 31, 2018.

9.   City Council: (1) authorized the submission of an application to Virginia Department of Health (VDH) for funding in the amount of $46,151 to be used to develop training to give professionals strategies to prevent the perpetration of sexual violence in Lesbian, Gay, Bisexual, Transgender (LGBT) communities; and to provide information on sexual assault prevention to all youth in the City's schools and youth-serving organizations; (2) approved the increase from a 0.50 FTE to 1.0 FTE to deliver evidence-based sexual violence prevention programming to youth; and (3) authorized the City Manager to execute all necessary documents that may be required.

11.   City Council introduced the ordinance and set it for public hearing, second reading and adoption on January 24, 2015.

12.   City Council introduced the ordinance and set it for public hearing, second reading and adoption on January 24, 2015.

The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

5.   Uncontested Appointments to Boards, Commissions and Committees:
     (b)   Alexandria Redevelopment and Housing Authority

1 Citizen Member

Mayor Euille noted that the item was being removed at the request of the Chief Executive Officer of the Redevelopment and Housing Authority (ARHA), Mr. Priest. Mayor Euille also noted that the request was made because the leadership desired to have someone with more experience and expertise to help with the upcoming redevelopment of ARHA properties and would like to have the position readvertised.

Councilman Smedberg stated that he would like for Council to make a decision on the appointment tonight and not postpone the decision. Councilman Smedberg stated that if the board had specifics they were looking for in applicants, it should be applied to all applicants to the board.

A motion was made by Councilman Smedberg to approve the application as listed on the consent calendar. The motion failed for lack of a second.

WHEREUPON, a motion was made by Councilmember Lovain and seconded by Councilman Chapman, to defer the appointment and readvertise for additional applicants.

Councilman Smedberg noted that previous appointments were not held to the same scrutiny and he inquired whether this would be a standard to be applied to every applicant going forward.

Councilman Wilson pointed out that Council might need a future dialogue with the ARHA board to review the board composition.

Mr. Priest, Chief Executive Officer for ARHA, explained the nature of the request for readvertising the position, pointing out that the ARHA organization will be undertaking several major redevelopment projects in the near future and the board would benefit from someone with more experience and expertise with such development.

WHEREUPON, a substitute motion was made by Vice Mayor Silberberg and seconded by Councilman Smedberg and carried by of vote 4-3, to approve the application as listed on the consent calendar and appoint Kara Dinowitz as the citizen member to the Alexandria Redevelopment and Housing Authority. The vote was as follows: In favor, Vice Mayor Silberberg, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, Mayor Euille, Councilman Chapman and Councilmember Lovain. The substitute motion became the main motion.

The vote on the main motion carried by a vote of 5-2 and was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, Councilmember Lovain and Councilman Chapman. The motion carried 5-2.

10.   Consideration of the Monthly Financial Report for the Period Ending November 30, 2014.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 10; 01/13/15, and is incorporated as part of this record by reference.)

Ms. Taylor, Acting Finance Director, gave highlights from the monthly financial report and responded to questions from Council about economic indicators and their effect on the economic picture for the City.

WHEREUPON, upon motion by Councilwoman Pepper, seconded by Councilman Wilson and carried unanimously, City Council received the Monthly Financial Report. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

ROLL-CALL CONSENT CALENDAR

13. Introduction and First Reading. Consideration. Passage on First and Second Reading of an Ordinance to Adopt Supplement 64 of the Zoning Ordinance. [ROLL-CALL VOTE]

(A copy of the informal memorandum explaining the ordinance is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 13; 01/13/15, and is incorporated as part of this record by reference.

A copy of the ordinance referred to in the above item, of which each Member of Council received a copy not less than 24 hours before said introduction, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 2 of Item No. 13; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, upon motion by Councilman Smedberg, seconded by Councilman Wilson and carried unanimously by roll-call vote, City Council adopted the roll-call consent calendar. The adoption was as follows:

13. City Council passed the ordinance on first and second reading adopting Supplement 64 of the Zoning Ordinance.

The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

The ordinance reads as follows:

ORDINANCE NO. 4919

AN ORDINANCE adopting supplemental pages for the Zoning Ordinance of the City of Alexandria, Virginia, 1992, as amended, and providing for the repeal of ordinances not included therein, except those saved from repeal by this ordinance, and for other purposes.

THE CITY COUNCIL OF ALEXANDRIA HEREBY ORDAINS:

Section 1. That the sections of the Zoning Ordinance of the City of Alexandria, Virginia, 1992, as amended ("Zoning Ordinance"), and the portions thereof, set forth in the

11

supplemental and replacement pages for the Zoning Ordinance, each of which pages is identified in the lower left-hand corner by the notation "Supp. No. 64," are hereby adopted as and shall constitute "The Sixty-Fourth Supplement to the Zoning Ordinance of the City of Alexandria, Virginia, 1992."

Section 2.   That the sections of the Zoning Ordinance, and the portions thereof, set forth in "The Sixty-Second Supplement to the Zoning Ordinance of the City of Alexandria, Virginia, 1992," shall be in force and effect on and after the effective date of this ordinance, and all ordinances amending the text of the Zoning Ordinance which were adopted between June 24, 2014, and October 18, 2014, and which are not included in such supplement or in the Zoning Ordinance are hereby repealed, except as otherwise provided in section 3 of this ordinance.

Section 3.   That the repeal provided for in section 2 of this ordinance shall not affect any offense or act committed or done, or any penalty or forfeiture incurred, or any contract established or accruing prior to the effective date of this ordinance; nor shall it affect any prosecution, suit or proceeding pending or any judgment rendered prior to said date; nor shall it affect any provision of any ordinance amending the Zoning Ordinance which was adopted between June 24, 2014 and October 18, 2014, inclusive, and which is inadvertently omitted from or erroneously incorporated into "The Sixty-Fourth Supplement to the Zoning Ordinance of the City of Alexandria, Virginia, 1992"; nor shall it affect any ordinance adopted after October 18, 2014.

Section 4.   That one complete set of pages comprising "The Sixty-Fourth Supplement to the Zoning Ordinance of the City of Alexandria, Virginia, 1992," shall be stapled or otherwise permanently fastened together, shall be manually signed on the front sheet by the mayor and the city clerk, and shall be filed in the office of the city clerk and made available to any person desiring to inspect the same.   In addition, one complete set of the pages comprising such supplement shall be properly inserted into the copy of the Zoning Ordinance of the City of Alexandria, Virginia, 1992, which bears the manual signatures of the mayor and the city clerk, and such code, as amended and supplemented, shall be kept on file in the office of the city clerk and be made available to any person desiring to inspect the same.

Section 5.   That this ordinance shall become effective upon the date and at the time of its final passage.

END OF ROLL-CALL CONSENT CALENDAR

OTHER

14.   Consideration of the Receipt of the Fort Ward Park and Museum Area Management Plan.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 14; 01/13/15, and is incorporated as part of this record by reference.)

Vice Mayor Silberberg stated that during a meeting with staff about the plan, she shared that she would like a formal paragraph to be included in the beginning of the plan stating, "The City of Alexandria affirms that the vast majority of Fort Ward Park is hallowed ground.   We, as

a community must ensure the park is reverential." Vice Mayor Silberberg noted that this statement would address the concerns she has heard from the community.

Vice Mayor Silberberg also requested that no additions or expansions of pavilions or buildings be allowed at the park, with the exception of the potential expansion of the current building on the property to include African-American history.

In response to Vice Mayor Silberberg, Mr. Mallamo, Director of the Office of Historic Alexandria, reported that substantial areas of the park have been identified as sacred grounds where there are burials and there will be archaeological investigation in the future.

Ms. Durham, Recreation, Parks and Cultural Activities (RPCA), stated that there has been additional community outreach and she noted that in prior discussions, it was noted that there would be no expansion of recreational activities in the park. Ms. Durham pointed out that staff did not want to preclude some activity in the park and possibly a statement could be crafted that acknowledges the sanctity of the park but does not preclude some activity because it is an active park. Ms. Durham stated the language could be available for the Saturday public hearing.

Councilman Wilson requested that the new language being proposed be circulated to the task force for comments prior to approval.

WHEREUPON, upon motion by Councilwoman Pepper, seconded by Councilman Chapman and carried unanimously, City Council: (1) received the management plan for Fort Ward Park and Museum Area; and (2) set the management plan for public hearing on January 24, 2015. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

CONTESTED APPOINTMENTS

15.   Board of Zoning Appeals
        1 Citizen Member

        (The following persons volunteered for appointment to the above Commission)

        NAME: ENDORSED BY:

        John Burley
        Ephorm Freeman III

        (Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 15; 01/13/15, and is incorporated as part of this record by reference.)

Councilmember Lovain requested clarification from his colleagues about how this deferral differs from the previous deferral.

In response to Councilmember Lovain, Councilman Wilson stated that earlier request was based on a concern that was voiced by the board seeking certain qualifications that

wanted to see and those qualifications were not advertised in advance. Councilman Wilson pointed out that both of the applications received for this particular appointment were not sufficient to fill the vacancy for such an important board.

Councilmember Lovain noted that he appreciated when boards and commissions expressed to Council what type of applicants they would like to see applying for vacancies.

Councilman Smedberg stated that the difference is that this board requires individuals with some experience in the community and some familiarity with the community, particularly in light of all the redevelopment coming forth in the West End, along the Waterfront and in the Potomac Yard.

WHEREUPON, upon motion by Councilman Wilson, seconded by Councilman Smedberg and carried 5-2, City Council deferred the appointment to the Board of Zoning Appeals and requested that the City Clerk readvertise the vacancy. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, Councilman Chapman and Councilman Lovain.

16. Children, Youth and Families Collaborative Commission
     1 Member Who Shall Be an ACPS Member, Identified by the Superintendent

     (The following person volunteered for appointment to the above Commission)

     NAME: ENDORSED BY:

     Brian Orrenmaa   Dr. Alvin Crawley, ACPS

     (Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 16; 01/13/15, and is incorporated as part of this record by reference.)

     WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council waived the residency requirement and appointed Brian Orrenmaa as the member who shall be an ACPS member, identified by the Superintendent to the Children, Youth and Families Collaborative Commission. The vote was as follows:

     Euille   -   Orrenmaa
     Silberberg   -   Orrenmaa
     Chapman   -   Orrenmaa
     Lovain   -   Orrenmaa
     Pepper   -   Orrenmaa
     Smedberg   -   Orrenmaa
     Wilson   -   Orrenmaa

17. Commission on Aging
     3 Citizen Members Who Are 60+ Years of Age

     (The following persons volunteered for appointment to the above Commission)

     NAME: ENDORSED BY:

Charles Bailey
Cedar Dvorin
Ronald Hoekstra
Bernard Kellom, Jr.

(Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 17; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council reappointed Charles Bailey, Cedar Dvorin, and Bernard Kellom, Jr. as three citizen members who are 60+ years of age to the Commission on Aging. The vote was as follows:

Euille	-	Bailey, Dvorin, Kellom
Silberberg	-	Bailey, Dvorin, Kellom
Chapman	-	Bailey, Dvorin, Kellom
Lovain	-	Bailey, Dvorin, Kellom
Pepper	-	Bailey, Dvorin, Kellom
Smedberg	-	Bailey, Dvorin, Kellom
Wilson	-	Bailey, Dvorin, Kellom

18.   Commission on Information Technology
        1 Citizen Member

(The following persons volunteered for appointment to the above Commission)

NAME: ENDORSED BY:

Phillip Acosta
Forrest WIlhoit

(Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 18; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council reappointed Phillip Acosta as the citizen member to the Commission on Information Technology.   The vote was as follows:

Euille	-	Acosta
Silberberg	-	Wilhoit
Chapman	-	Acosta
Lovain	-	Acosta
Pepper	-	Acosta
Smedberg	-	Acosta
Wilson	-	Acosta

19.   Emergency Medical Services Council

1 Representative of the Hospital Administration at Alexandria Hospital
1 Representative of the Alexandria Medical Society at Alexandria Hospital

(The following persons volunteered for appointment to the above Commission)

NAME: ENDORSED BY:

Shannon North-Giles
Martin Brown

(Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 19; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council waived the residency requirement and appointed Shannon North-Giles as the representative of the hospital administration at Alexandria Hospital and waived the residency requirement and appointed Martin Brown as the representative of the Alexandria Medical Society at Alexandria Hospital to the Emergency Medical Services Council. The vote was as follows:

Euille	-	North-Giles, Brown
Silberberg	-	North-Giles, Brown
Chapman	-	North-Giles, Brown
Lovain	-	North-Giles, Brown
Pepper	-	North-Giles, Brown
Smedberg	-	North-Giles, Brown
Wilson	-	North-Giles, Brown

20.   Planning Commission
       3 Citizen Members

(The following persons volunteered for appointment to the above Commission)

NAME: ENDORSED BY:

Darryel Adams
David Brown
William (Bill) Henderickson   Lonnie Rich
Stephen Koenig   Peter G. Baldwin
                                                         Lynn Bostain
                                                         Gaver Nichols
                                                         Robert S. Larson
                                                         Kim Allen

Brett Libresco
Mary Lyman

(Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 20; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council reappointed David Brown and Mary Lyman and appointed Stephen Koenig as the three citizen members to the Planning Commission.   The vote was as follows:

Euille	-	Brown, Koenig, Lyman
Silberberg	-	Brown, Koenig, Lyman
Chapman	-	Brown, Koenig, Lyman
Lovain	-	Brown, Hendrickson, Lyman
Pepper	-	Brown, Koenig, Lyman
Smedberg	-	Brown, Koenig, Lyman
Wilson	-	Brown, Koenig, Lyman

21.   Potomac Yard Design Advisory Committee
       1 Qualified Professional Skilled in Architecture

(The following persons volunteered for appointment to the above Commission)

NAME: ENDORSED BY:

Michael Grinnell
Matthew Johnston

(Material pertaining to the above appointment is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 21; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, ballots were distributed, tellers were appointed and ballots tallied with the following results: City Council appointed Matthew Johnston as the qualified professional skilled in architecture to the Potomac Yard Design Advisory Committee.   The vote was as follows:

Euille	-	Johnston
Silberberg	-	Johnston
Chapman	-	Johnston
Lovain	-	Johnston
Pepper	-	Johnston
Smedberg	-	Johnston
Wilson	-	Johnston

REPORTS AND RECOMMENDATIONS OF THE CITY MANAGER FOR DISCUSSION

22.   Consideration of a Grant Application and Adoption of a Resolution for FY 2016 Funding for the Continuation of the Alexandria Transportation Demand Management Program. [ROLL-CALL VOTE]

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 22; 01/13/15, and is incorporated as part of this record by reference.)

Mr. Ortiz, Transportation Demand Management Coordinator, Transportation and Environmental Services, gave a presentation and responded to questions from Council about the Transportation Demand Management Program and the grant request.

WHEREUPON, upon motion by Councilman Smedberg, seconded by Councilman Wilson and carried unanimously by roll-call vote, City Council: (1) adopted the resolution (RES. NO. 2659); and (2) authorized the City Manager to: (a) submit a grant application and the resolution to the Virginia Department of Rail and Public Transportation (DRPT) for FY 2016 funding in the amount of $241,022, which will be matched by $60,255 of City funds for a total program of $301,277 for continuation of the City's Transportation Demand Management (TDM) services; (b) approve the continuation of two full-time, grant-funded positions (Transit Specialist I and Transit Service Assistant I to administer the ongoing TDM program. Continuation of these positions is contingent upon continuation of funding from DRPT or other non-City sources; and (c) execute all necessary documents that may be required under this program.   The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

The resolution reads as follows:

RESOLUTION NO. 2659

WHEREAS, in accordance with Virginia Department of Rail and Public Transportation allocation procedures, it is necessary that a request by City Council resolution be made in order that the Virginia Department of Rail and Public Transportation fund a transportation demand management program in the City of Alexandria and to fund a public transportation intern;

NOW, THEREFORE, BE IT RESOLVED by the City Council that the City Manager is authorized, for and on behalf of the City of Alexandria, hereafter referred to as the PUBLIC BODY, to execute and file an application to the Department of Rail and Public Transportation, Commonwealth of Virginia, hereafter referred to as the DEPARTMENT, for a grant of financial assistance in the amount of $241,022 to defray the costs borne by the PUBLIC BODY for continuation of the ALEXANDRIA TRANSPORTATION DEMAND MANAGEMENT PROGRAM and to accept from the DEPARTMENT grants in such amounts as may be awarded, and to authorize the City Manager to furnish the DEPARTMENT grants in such amounts as may be awarded, and to authorize the City Manager to furnish to the DEPARTMENT such documents and other information as may be required for processing the grant request. The City Council certifies that the funds shall be used in accordance with the requirements of Section 58.1-638.A.4 of the Code of Virginia.

BE IT FURTHER RESOLVED, that the PUBLIC BODY will provide funds in the amount of $60,255, which will be used as a 20 percent match to the state funds in the ratio as required in such Act, that the records of receipts of expenditures of funds granted the PUBLIC BODY may be subject to audit by the DEPARTMENT and by the State Auditor of Public Accounts, and that funds granted to the PUBLIC BODY for defraying the expenses of the PUBLIC BODY shall be used only for such purposes as authorized in the Code of Virginia.

23.   Consideration of a Resolution to Amend FY 2016 City Council Budget Guidance

Related to Cash Capital. [ROLL-CALL VOTE]

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 23; 01/13/15, and is incorporated as part of this record by reference.)

Mr. Bever, Assistant Director, OMB, gave a presentation on the resolution related to cash capital and the proposed policy. Mr. Bever, along with Ms. Birch, Director, OMB, responded to questions from Council about the resolution and the use of the available funds during the budget process.

WHEREUPON, upon motion by Councilman Smedberg, seconded by Councilman Wilson and carried unanimously by roll-call vote, City Council adopted a resolution for a superseding cash capital commitment policy (based on Resolution No. 2653) which establishes a General Fund cash capital transfer policy to the Capital Improvement Program (CIP) in FY 2016- FY 2025 based on the following: a General Fund cash capital transfer minimum of 2% and a General Fund cash capital transfer target of 2.5%. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

The resolution reads as follows:

RESOLUTION NO. 2660

Amending City Council Budget Guidance for Capital Improvement Program for FY 2016 – FY 2025

WHEREAS, the City Council of Alexandria passed a Resolution (Resolution #2653) establishing budget guidance for formulation of the Capital Improvement Program (CIP) for FY 2016 – FY 2025; and

WHEREAS, section (g)5 of Resolution #2653 states that the CIP shall incorporate "…maintenance or increase in cash capital commitment from approved FY 2015-2024 CIP, provided the City Council has not adopted a superseding Capital Investments Policy that provides for alternate flexibility…"; and

WHEREAS, City staff has presented alternative General Fund cash capital commitment policies for City Council consideration as part of the development of the FY 2016 – FY 2025 CIP; and

WHEREAS, City staff is recommending that City Council adopt an amendment to the cash capital commitment budget guidance previously adopted by City Council as part of Resolution #2653;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF ALEXANDRIA THE FOLLOWING:

The City Manager may propose for City Council consideration a General Fund cash capital transfer to the CIP based on the following:

(a) The CIP General Fund cash capital transfer shall be no less than two percent (2%) of the proposed and projected General Fund budgets in each year of the ten-year CIP; and

(b) The CIP General Fund cash capital transfer target shall be two and a half percent (2.5%) of the proposed and projected General Fund budgets in each year of the ten-year CIP.

24. Introduction and First Reading. Consideration. Passage on First Reading of a Proposed Amendment to Title 9 (Licensing and Regulation), Chapter 12 (Taxicabs and Other Vehicles for Hire) of the Code of the City of Alexandria, Virginia, 1981.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 24; 01/13/15, and is incorporated as part of this record by reference.

A copy of the informal memorandum explaining the ordinance is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 2 of Item No. 24; 01/13/15, and is incorporated as part of this record by reference.

A copy of the ordinance referred to in the above item, of which each Member of Council, received a copy not less than 24 hours before said introduction, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 3 of Item No. 24; 01/13/15, and is incorporated as part of this record by reference.)

Mr. Lambert, Acting Director of Transportation and Environmental Services (T&ES), responded to questions from Council about what types of legislation the General Assembly would be addressing during this session. Mr. Garbacz, Division Chief, T&ES, responded to questions from Council about industry size and what direction the City was heading and recommendations to add certificates.

WHEREUPON, upon motion by Councilman Smedberg, seconded by Vice Mayor Silberberg and carried unanimously, City Council adopted the Traffic and Parking Board recommendations to maintain the total existing number of authorized taxicabs at 76 and introduced the ordinance on first reading and set it for public hearing, second reading and final passage on Saturday, January 24, 2015.   The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

ORAL REPORTS AND ORAL PRESENTATIONS BY MEMBERS OF CITY COUNCIL

Councilmember Lovain reported that an incident occurred over the weekend in the North Ridge neighborhood with an elderly couple being assaulted and burglarized in their home. Councilmember Lovain stated that the residents in the neighborhood are concerned about their safety and the residents were also concerned about the communication received from the Police Department about the incident. Councilmember Lovain thanked the Police Department for responding promptly to the residents' concerns.

Deputy Police Chief Huchler explained the Police response to the incident and he stated that the department is reviewing the incident and will make a concerted effort to improve

notifying the community when critical incidents are occurring. Mr. Fifer, Director, Office of Communications and Public Information, explained how his department will be working with the Police Department to improve community notifications.

Councilman Wilson requested that the Quality of Life Committee review any policy recommendations that come forth from review of this incident, so the City's response is consistent and sustainable in the future.

ORAL REPORT FROM THE CITY MANAGER

Acting City Manager Jinks thanked the Office of Historic Alexandria, particularly Gretchen Bulova and her staff, for all the hardwork recovering valuable items from the museum of Gadsby's Tavern following a break in the sprinkler system. Mr. Jinks noted that the staff at Gadsby's Tavern used the disaster recovery plan and policy that it developed for an accreditation process to successfully secure historic documents and other historic items. Mr. Jinks reported that the sprinkler system has been repaired and the building has been cleaned.

OTHER

25.   Consideration of the City Council Schedule.

(A copy of the City Manager's memorandum dated January 7, 2015, is on file in the Office of the City Clerk and Clerk of Council, marked Exhibit No. 1 of Item No. 25; 01/13/15, and is incorporated as part of this record by reference.)

WHEREUPON, upon motion by Councilwoman Pepper, seconded by Vice Mayor Silberberg and carried unanimously, City Council: (1) received the revised Council Calendar which includes: the Salute to Women Awards Event, which is scheduled for Thursday, March 26, 2015 at 6 p.m. The event will be held at the Patent and Trademark Building; and (2) approved the calendar. City Council also requested that the calendar be amended to reflect the primary election in June and the first Legislative meeting be rescheduled. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

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THERE BEING NO FURTHER BUSINESS TO BE CONSIDERED, upon motion by Councilwoman Pepper, seconded by Councilman Wilson and carried unanimously, the regular meeting of January 13, 2015 was adjourned at 9:27 p.m. The vote was as follows: In favor, Mayor Euille, Vice Mayor Silberberg, Councilman Chapman, Councilmember Lovain, Councilwoman Pepper, Councilman Smedberg and Councilman Wilson; Opposed, none.

APPROVED BY:

_____
WILLIAM D. EUILLE   MAYOR

ATTEST:

_____
Gloria Sitton,   Deputy City Clerk

Legislation Details (With Text)

File #:	14-3539	**Name:**	Acceptance of four Urban Areas Security Initiative (UASI) grants for training, PPE and equipment.
Type:		**Status:**	Agenda Ready
File created:	12/16/2014	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of Acceptance of Urban Areas Security Initiative (UASI) Grant Funds for the Alexandria Fire Department (AFD) Special Operations Teams.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:			

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

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MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER /s/

DOCKET TITLE:
Consideration of Acceptance of Urban Areas Security Initiative (UASI) Grant Funds for the Alexandria Fire Department (AFD) Special Operations Teams.

_____

ISSUE: Acceptance of UASI grant funds for equipment, training and personal protective equipment (PPE) for the AFD Special Operations Teams

RECOMMENDATION: That City Council:

(1) Approve the acceptance of federal funding in the amount of $40,000 for training, and $138,000 worth of equipment and personal protective equipment; and

(2)   Authorize the City Manager to execute the necessary documents that may be required.

City of Alexandria	Page 1 of 3	Printed on 1/22/2015
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DISCUSSION:

The Washington Metropolitan Area Council of Governments (COG) UASI group has made four grant applications available to member jurisdictions.

BACKGROUND: The UASI program is intended to provide financial assistance to address the unique multi-discipline planning, organization, equipment, training, and exercise needs of high-threat, high-density Urban Areas, and to assist these areas in building and sustaining capabilities to prevent, protect against, mitigate, respond to, and recover from threats or acts of terrorism using the Whole Community approach. Activities implemented with UASI funds must support terrorism preparedness by building or enhancing capabilities that relate to the prevention of, protection from, mitigation of, response to or recovery from terrorism. Many capabilities which support terrorism preparedness simultaneously support preparedness for other hazards. UASI program implementation and governance must include regional partners and should have balanced representation among entities with operational responsibilities for prevention, protection, mitigation, response, and recovery activities within the region.

The four grants are outlined below:

Search Grant
Grant funding will be available to enhance our current technical search capability. The major part of this capability will be a Savox Hasty Search Kit consisting of a SearchCam Recon III camera and a Delsar LifeDetector Mini system.

The SearchCam Recon III camera is a portable battery operated camera that telescopes and articulates. This device allows rescuers to search deep into small void spaces, like those created when a building collapses, without actually having to enter the void, expediting the process while making it safer.

The Delsar LifeDetector Mini is a two sensor seismic/acoustic listening device designed specifically for hasty searches. This device can be quickly deployed on the rubble pile to convert the entire collapsed structure into a large sensitive microphone that transmits noises from entombed victims.

Service life of each device is 10-15 years. Annual maintenance costs are negligible, with the only real expense being battery replacement approximately every three years. The Fire Department is accepting this item valued at $15,500 through COG UASI.

Heavy Lift Cylinder Grant
Grant funding will be available to purchase 4 heavy lifting cylinders to be used at a transportation accident or structural collapse incident. The cylinders are capable of lifting large trucks, trains, and heavy building materials like concrete and steel.

Service life of this equipment is 20 years. This equipment requires annual inspection, which is currently performed on other hydraulic equipment. Adding this equipment will increase the cost by $80 annually.

 The Fire Department is accepting this item through COG UASI valued at $47,500.

Technical Rescue PPE Grant
Grant funding will be available to purchase NFPA approved PPE specifically for technical rescue incidents. The PPE currently used by the Alexandria Fire Department Technical Rescue Team does not meet NFPA standards for technical rescue incidents. Because of budgetary constraints, Technical Rescue Team members are issued structural firefighting PPE or EMS PPE that has been retired from that use. Acquiring NFPA approved Technical Rescue PPE will provide a better level of protection and safety for our Technical Rescue

Team members. This PPE will also improve performance because the design is not heavy and bulky like structural firefighting PPE.

Service life of PPE specifically used for Technical Rescue incidents is 10 years. It is anticipated that the Fire Department budget would need to provide for replacement of this PPE as the end of service life approaches. Annual maintenance costs are within the normal scope of other PPE currently maintained by the Fire Department.

The Fire Department is accepting 48 sets of PPE valued at $75,000 through COG UASI.

Swift Water Rescue Training Grant
Grant funding is available to pay personnel costs associated to certify members to NFPA Swift Water Technician. Recent weather events in the National Capital Region have challenged the regional capabilities to respond to these events. In an effort to improve local and regional capabilities, the Alexandria Fire Department acquired a large cache of swift water rescue equipment with a previous UASI grant. The department now needs to develop a group of employees with the knowledge and skills to respond to these types of rescues. The grant will pay student and instructor, overtime, and backfill.

The estimated funds for this grant would be $40,000.

FISCAL IMPACT: The total award request is $40,000 while accepting $138,000 of equipment. There is no cash match requirement. Furthermore, there is no obligation to the City to replace equipment after the grant period is over. Any maintenance costs can be covered with normal maintenance for similar items within the Fire Department budget. There will be an additional cost of approximately $25,000 per year to the Fire Department to maintain the number of personnel with the proper NFPA Swift Water Technician certification as attrition occurs.

ATTACHMENTS:
None.

STAFF:
Robert Dubé, Fire Chief

Legislation Details (With Text)

File #:	14-3633	**Name:**	
Type:		**Status:**	Agenda Ready
File created:	1/15/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of the Adoption of the Strategic Plan to Prevent and End Homelessness in the City of Alexandria.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3633_Attachment `1 - Homelessness Partnership Strategic Plan FY2014-15		

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

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MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER /s/

DOCKET TITLE:
Consideration of the Adoption of the Strategic Plan to Prevent and End Homelessness in the City of Alexandria.

———————————————————————————————

ISSUE: Adoption of the Strategic Plan to Prevent and End Homelessness in the City of Alexandria, submitted by The Partnership to Prevent and End Homelessness in the City of Alexandria (The Partnership)

RECOMMENDATION: That City Council receive and adopt the Strategic Plan to Prevent and End Homelessness in the City of Alexandria (Attachment I).

BACKGROUND:
In October 2004, the Homeless Services Coordinating Committee (HSCC) created the Ten Year Plan to End Chronic Homelessness and Other Forms of Homelessness. It was approved by City Council in March 2005. The Ten Year Plan to End Chronic Homelessness and Other Forms of Homelessness set an ambitious agenda for the homeless service providers to end homelessness in the City of Alexandria by:

1. Planning for outcomes through data collection and analysis;
2. "Closing the front door" by preventing homelessness;
3. "Opening the back door" by creating permanent housing; and
4. Building the infrastructure by maximizing mainstream resources.

The plan was updated, renamed the Strategic Plan to Prevent and End Homelessness in the City of Alexandria, VA ("Strategic Plan"), and adopted by the HSCC on October 19, 2010. The goals align with the City Council's Strategic Plan initiatives and the Opening Doors: Federal Strategic Plan to Prevent and End Homelessness. In 2012, the HSCC adopted a new name, The Partnership to Prevent and End Homelessness in the City of Alexandria (The Partnership) reflective of the mission.

The Partnership is composed of public and private non-profit homeless, housing and human service providers, faith-based and educational institutions, advocates, former homeless services consumers, and other community stakeholders. It serves as the homeless service Continuum of Care (CoC). The Partnership develops and implements the Strategic Plan. It also coordinates and oversees the delivery of prevention and homeless services to persons at-risk of or experiencing homelessness in the City of Alexandria.

DISCUSSION: In July 2014, The Partnership updated and approved the Strategic Plan, which was presented at the City Council Work Session on September 23, 2014. The Plan's vision - that *"Within the City of Alexandria, no one should experience homelessness - no one should be without a safe, suitable, and stable place to call home,"* - includes the following four goals to ensure that Alexandria has an effective and efficient system to prevent and end homelessness:

Goal 1: Increase Leadership, Collaboration, and Civic Engagement
Goal 2: Increase Access to Stable and Affordable Housing
Goal 3: Increase Economic and Health Security
Goal 4: Retool the Homeless Crisis Response System

The Plan aligns with the City's Strategic Plan and was updated to coincide with other City Council approved plans, including the Housing Master Plan, and the Alexandria of Our Future: A Livable Community for All Ages (Strategic Plan on Aging, 2012-2016).

Responses to the September 23, 2014 City Council Work session
The following includes the responses to the key discussion questions from the September 23, 2014 City Council Work Sessions.

1. *Which jurisdiction is the City second to in the reduction of homelessness?*

   Response: According to the 2014 Point-in-Time count, out of the nine jurisdictions, Alexandria had a 3% drop in homeless between 2013 to 2014. It was second to Prince William County, which showed no percent change in homelessness for the same period.

2. *How can the City tweak the zoning code to provide incentives for micro units?*

   Response: The Office of Housing and the Department of Planning and Zoning have looked at planning processes within the City to create incentives, such as parking requirements and/or increased density for both micro units and affordable units within all development plans. This will be part of the review of parking standards for new development projects (which is docketed for a City Council work session on January 27, 2015). A reduction in parking ratios is recommended for affordable housing, and a deduct

credit is proposed for studio/micro units.

3. *What are the best tools for creating affordable housing for those at 30% of Area Median Income (AMI)?*

   Response: Throughout the development of the Housing Master Plan, many different models were reviewed for creating units at 30% AMI. The major issue is that units at this income level have very little cash flow and cannot carry debt or need a source of revenue to cover the debt. Historically, this is why the Public Housing and Housing Choice Vouchers Programs (HCV), as well as the Community Services Board operated units have been the most productive way of providing these units. The Public Housing program included operating income and capital funds. While the HCV provides rental assistance to cover the gap between the household incomes and rents needed to support the units.

4. *What incentives are being used in other jurisdictions to create micro units? How can developers avoid losing money by building smaller units?*

   Response: According to the research, micro units are typically created in jurisdictions based on market demand. Two incentives that can be used are: reduced parking requirements and increased density. With regard to zoning, when Floor Area Ratio is used versus per unit density, the market may choose based on demand to create micro units. When unit per acre is used, smaller units are not incentivized for the development community. Parking requirements for these types of units can also be a determinant if a developer is required to park a micro unit at the same level as a one bedroom. The development community looks at a dollar per square foot basis for setting rents, so the main issue is whether there is demand within the community to create micro units.

5. *How does the Partnership advocate at the state level for more flexibility on housing policy and wages?*

   Response: The Partnership has an advocacy committee comprised of members of The Partnership and other groups (i.e. Alexandria Council for Human Services Organization Education and Advocacy Committee and Habitat for Humanity) and concerned residents. The committee focuses primarily on local budget and housing policy issues with particular emphasis on affordable housing, homelessness, and human services.

   For statewide advocacy, The Partnership relies heavily on its membership and participation with its statewide partnerships: principally, the Virginia Coalition to End Homelessness (VCEH); and the Virginia Housing Coalition (VHC). While there has been progress in ending homelessness through VCEH advocacy, most of the progress has occurred at the local level, implementing some of the strategies recommended by VCEH, such as, micro units for Housing First, rapid rehousing, prevention services, 100 Homes initiative. Local investment and flexibility in zoning and land use have been the most effective strategies.

   The VHC has been a strong advocate for a statewide housing trust fund to supplement local dollars to preserve and develop affordable housing and The Partnership has been engaged in annual advocacy efforts to restore and increase funds for the Housing Trust Fund. Two years ago, the Partnership was successful in utilizing the national mortgage settlement funds allocated to Virginia. Those dollars were allocated through a statewide competitive process to various housing projects. However, since that time the General Assembly has not allocated additional funds, despite vigorous statewide Housing Trust campaigns.

While wages are critical to the well-being of clients, it is somewhat beyond the scope of the Partnership's core competencies. The Partnership recently established an employment committee which is beginning to access workforce development resources and opportunities in the City and regionally. The Partnership recommends that the committee expand its efforts to look for statewide opportunities and advocacy partners such as the Commonwealth Institute. The committee may contact delegates and senators in the General Assembly to make them aware of their concerns and to determine if a minimum wage law can be introduced.

The Partnership recommends that the City of Alexandria includes in its legislative package continued support for the statewide housing trust fund and the passage of a minimum wage law as has been done in other states. The City's 2015 Legislative Package includes both of these items.

6. *How is the Partnership engaging the public on addressing homelessness?*

Response: The Partnership believes that Alexandria residents are not well informed on the causes of homelessness, those who are experiencing homelessness, efforts to end homelessness, and how residents can become involved. Consequently, to address these issues, the Partnership recently established a Communications Committee which has responsibility for developing and implementing strategies to educate the community on the challenges to residents who may be at risk of or experiencing homelessness in the City of Alexandria, the available resources and the successes that have occurred in addressing this issue. The Committee will accomplish this through creating fact sheets, developing media articles and conducting community forums.

7. *What is the path out of homelessness?*

Response: Homelessness occurs when people are unable to acquire and/or maintain housing, or a crisis occurs that is not immediately and effectively addressed and results in the loss of housing. The key elements to ending homelessness are affordable housing, economic security, and access to as well as engagement in health care services. The essential strategies to prevent and end homelessness include:1) closing the front door - prevent homelessness from happening by providing and connecting vulnerable residents with emergency and/or case management services; and 2) opening the back door - implement a housing-first approach to housing persons experiencing homelessness. The housing-first approach shortens the time in the shelter system because the housing is without preconditions for treatment allowing for housing the most troubled persons. While the homelessness services can be improved to help prevent homelessness and shorten the experience of homelessness, ultimately people will continue to be threatened with instability until the supply of affordable housing is increased, incomes are adequate to pay for necessities such as food, shelter and health care, and the services are available to meet their basic needs.

The Partnership seeks the continued support of City Council in engaging the community, requesting that it keep the issue of homelessness at the forefront of their discussions.

FISCAL IMPACT: While the adoption of this Strategic Plan does not trigger any mandated new expenditures, some of the recommendations contained in this strategic plan if implemented would have a fiscal cost to the City.

ATTACHMENTS:
Attachment I - The Strategic Plan to Prevent and End Homelessness in the City of Alexandria

STAFF:

Debra R. Collins, Deputy City Manager

Kate Garvey, Director, Department of Community & Human Services (DCHS)

Suzanne T. Chis, Executive Deputy Director, DCHS

Dennis McKinney, Director, Center for Economic Support, DCHS

Jim Fleming, Fiscal Officer III, DCHS

Lesa Gilbert, Assistance Director, Office of Community Services, DCHS

Eric Keeler, Division Chief, Office of Housing/ Program Administration Division

Pam Michell, Executive Director, New Hope Housing, Inc. and Chair, PPEH

The Partnership to Prevent and End Homelessness
in the City of Alexandria

STRATEGIC PLAN TO PREVENT AND END HOMELESSNESS IN THE CITY OF ALEXANDRIA, VIRGINIA

FY2014 – FY2020

VISION

**Within the City of Alexandria, no one should experience homelessness -
no one should be without a safe, suitable, and stable place to call home**

MISSION

**To ensure the planning, coordination, and implementation of an effective and efficient
continuum of care to prevent and end homelessness in the City of Alexandria, Virginia**

HISTORY

The original Ten Year Plan to End Chronic Homelessness and Other Forms of Homelessness was
approved by the *Homeless Services Coordinating Committee (HSCC)* October 2004 and by the
Alexandria City Council on March 8, 2005. The plan was updated, renamed the Strategic Plan to
Prevent and End Homelessness in the City of Alexandria, VA, and adopted by the HSCC on
October 19, 2010.

The ***Ten Year Plan to End Chronic Homelessness and Other Forms of Homelessness,*** approved
by City Council in March 2005, set an ambitious agenda for the homeless services providers.
The *Homeless Services Coordinating Committee* was determined to end homelessness in the
City of Alexandria by: planning for outcomes through data collection and analysis; "closing the
front door" by preventing homelessness; "opening the back door" by creating permanent
housing; and building the infrastructure by maximizing mainstream resources. At the midway
point of the *Ten Year Plan,* the HSCC revised its goals and strategies, adopting the ***Strategic
Plan to Prevent and End Homelessness in the City of Alexandria.*** The goals aligned with the
City Council's Strategic Plan initiatives and Opening Doors: Federal Strategic Plan to Prevent and
End Homelessness.

From 2005-2011, the HSCC accomplished the following:

- Established a Homeless Management Information System (HMIS) utilized by all
  emergency shelter, transitional, and permanent housing programs in the City of
  Alexandria to provide real time reports and data collection;
- Utilized HMIS and other data to determine priorities for annual gap analyses;
- Initiated discharge planning protocols with local systems of care (criminal justice,
  medical and psychiatric hospitals, youth and mental health) to prevent individuals from
  being discharged into homelessness;
- Successfully advocated for funding and implementation of the Alexandria Community
  Services Board's Safe Haven program providing 12 beds for homeless individuals with a
  mental illness or co-occurring mental illness and substance use disorders and unable to
  utilize current emergency shelter system;

- Trained staff in Disability and Presumptive Decision Making to increase the numbers of homeless individuals receiving entitlements, disability and other mainstream benefits;
- Revised HSCC By-Laws and Mission Statement and restructured the HSCC to be the City of Alexandria's Continuum of Care entity as required by the Department of Housing and Urban Development;
- Increased active participation of HSCC membership resulting in a coordinated annual homeless point in time count, identifying gaps in services, prioritizing needs and coordinating grant applications to the Department of Housing and Urban Development.

In 2012, the HSCC adopted a new name - *The Partnership to Prevent and End Homelessness in the City of Alexandria (The Partnership)* - more reflective of their mission. Since that time, accomplishments have included:

Reduction in overall homelessness within the City of Alexandria
- Point in Time homeless count showed a 16% reduction in persons experiencing homelessness;
- Created Rapid Re-housing programs;
- Increased Homeless Prevention resources;
- Increased the number of beds dedicated to chronically homeless individuals.

Increased collaboration
- Created a centralized assessment system for persons seeking homeless services;
- Actively participated in the development of the adopted Housing Master Plan;
- Collaborated on regional homeless strategies and initiatives;
- Participated in the development of the new commission on children and youth; and
- Advocated on affordable housing and homelessness issues at a federal, state and local level.

Improved Organization and Governance
- Increased the breadth of membership on The Partnership;
- Completed governance documents and HMIS procedures;
- Created committees to focus on specific tasks/activities.

Increased the quality and scope of data collection and analysis
- Created and filled a position dedicated to data collection and analysis.

MEMBERSHIP

Alexandria DCHS/Center for Aging and Adult Services
Alexandria DCHS/Center for Economic Support
Alexandria DCHS/Center for Children and Families
Alexandria City Public Schools
Alexandria Code Enforcement
Alexandria Community Services Board
Alexandria Department of Health
Alexandria Domestic Violence Program
Alexandria Fire and EMS Department
Alexandria Housing Development Corporation
Alexandrians Involved Ecumenically
Alexandria Neighborhood Health Services, Inc.
Alexandria Office of Housing
Alexandria Police Department
Alexandria Redevelopment & Housing Authority
Arlington-Alexandria Coalition for the Homeless
Carpenter's Shelter
Catholic Charities of the Diocese of Arlington
Christ Church Lazarus Ministry
Community Lodgings, Inc.
Community representatives
Diocese of Arlington - Christ House Men's Shelter
Friends of Guest House
Homeless Consumer Representatives
INOVA Alexandria Hospital
JobLink/Workforce Investment Board
K.I. Services, Inc.
New Hope Housing, Inc.
Northern Virginia Affordable Housing Alliance
Offender Aid and Restoration
Partnership for a Healthier Alexandria
Salvation Army Transitional Housing
Veterans Administration-Northern Virginia
Wesley Housing Development Corporation
Virginia Department of Corrections

Goals and Objectives

GOAL 1: INCREASE LEADERSHIP, COLLABORATION, AND CIVIC ENGAGEMENT

Objective 1:   Provide and promote collaborative leadership at all levels of government and across all sectors to inspire and energize Alexandrians to commit to preventing and ending homelessness

Objective 2:   Strengthen the capacity of public and private organizations by increasing knowledge about collaborations, homelessness, and successful interventions to prevent and end homelessness

GOAL 2: INCREASE ACCESS TO STABLE AND AFFORDABLE HOUSING

Objective 1:   Provide affordable housing to people experiencing or most at risk of homelessness

Objective 2:   Provide permanent supportive housing to end chronic homelessness

Objective 3:   Advance housing stability for vulnerable populations, including youth aging out of the foster care and juvenile justice systems, Veterans, and persons who are being discharged from hospitals and criminal justice institutions.

GOAL 3: INCREASE ECONOMIC AND HEALTH SECURITY

Objective 1:   Increase meaningful and sustainable employment for people experiencing or most at risk of homelessness

Objective 2:   Improve access to mainstream programs and services to reduce people's financial vulnerability to homelessness

Objective 3:   Integrate primary and behavioral health care services with homeless assistance programs and housing to reduce people's vulnerability to and the impacts of homelessness

GOAL 4: RETOOL THE HOMELESS CRISIS RESPONSE SYSTEM

Objective 1:   Transform homeless services to crisis response systems that prevent homelessness and rapidly return people who experience homelessness to stable housing

Targets for FY2014/2015

Targets are measurable outcomes the Partnership will strive to achieve through implementation of the strategic plan.

- **Reduce Homelessness**. Reduce the number persons experiencing homelessness by 15 percent.*
- **Reduce Stays in Shelters**. Reduce the average length of stay with positive outcome for those who are in shelters from 130 to 100 days for households with children and from 104 to 70 days for households without children. **
- **Increase Movement to Permanent Housing**. Increase the percentage of households in transitional housing who successfully move to permanent housing from 75% to 80% and increase the percentage of households in safe haven who successfully move to permanent housing from 70% to 80%. **
- **Prevent Homelessness**. Increase the percentage of households who are assisted to avoid homelessness due to a loss of permanent housing (i.e., prevention efforts) from 65% to 70%.**
- **Increase Affordable Housing**. Increase the permanent supportive and affordable housing options within the City by securing 10% of the affordable rental units that include financing from City resources each year as affordable and available to extremely low income households and those with high barriers to housing (e.g., history of substance abuse, incarceration or non-payment of rent).
- **Increase Household Income**.
    - Increase the percentage of households without children in emergency shelters whose incomes increase while in a shelter from 23% to 50%.
    - Increase the percentage of households with children in emergency shelters whose incomes increase while in a shelter from 37.5% to 50%.
    - Increase the percentage of households without children in transitional housing whose incomes increase while in transitional housing from 29% to 70%.
    - Increase the percentage of households with children in transitional housing whose incomes increase while in transitional housing from 47% to 70%.**

*As measured by the annual Point in Time count.
**As measured through HMIS data.

Strategies for FY2014/FY2015

Strategies are developed annually and incorporated into the City's Consolidated Plan action planning process. Strategies will be implemented using best practices and based on Continuum of Care priorities.

GOAL 1: INCREASE LEADERSHIP, COLLABORATION, AND CIVIC ENGAGEMENT

Objective 1: Provide and promote collaborative leadership at all levels of government and across all sectors to inspire and energize Alexandrians to commit to preventing and ending homelessness

Strategy: Engage City Council in the adoption of the ***Strategic Plan to Prevent and End Homelessness in the City of Alexandria***

Strategy: Disseminate information to local media to develop stories on the homeless issue in Alexandria and successful efforts to address the problem

Strategy: Develop a portal for homeless information on the City's website

Strategy: Develop a fact sheet on homelessness in Alexandria and disseminate at community meetings and events

Objective 2: Strengthen the capacity of public and private organizations by increasing knowledge about collaborations, homelessness, and successful interventions to prevent and end homelessness

Strategy: Identify organizations (private, non-profit and faith-based) that address issues affecting the homeless and create opportunities to share information and leverage resources

Strategy: Coordinate with the various groups within the City who are developing strategic plans that impact homeless individuals/families and those at risk of becoming homeless

Strategy: Collaborate with ARHA to identify available resources to achieve the Partnership's goals

GOAL 2: INCREASE ACCESS TO STABLE AND AFFORDABLE HOUSING

Objective 1:   Provide affordable housing to people experiencing or most at risk of homelessness

Strategy: Work with City Council to strengthen and implement the Alexandria Housing Master Plan, including the dedication of funding to affordable housing

Strategy: Increase public sector funding for subsidy and financial assistance programs to prevent and end homelessness

Strategy: Increase funding from private sources for subsidy and financial assistance programs to prevent and end homelessness

Strategy: Identify and coordinate with private groups providing emergency funds to those experiencing or at risk of homelessness

Strategy: Educate property managers about the resources available to tenants at risk of losing their housing

Objective 2:   Provide permanent supportive housing to end chronic homelessness

Strategy: Increase the inventory of beds designated for chronically homeless persons within our community

Strategy: Standardize and coordinate the prioritization of access to permanent supportive housing

Objective 3:   Advance housing stability for vulnerable populations, including youth aging out of the foster care and juvenile justice systems, Veterans, and persons who are being discharged from hospitals and criminal justice institutions.

Strategy: Actively participate in discharge planning initiatives with foster care, hospitals, psychiatric facilities, jails and prisons.

Strategy: Identify and coordinate with agencies funded to provide supportive services to Veterans in Alexandria.

Strategy: Research and implement best practices

Strategy: Work with Alexandria City Public School system to provide transition services to youth who are experiencing homelessness or at risk of becoming homeless

GOAL 3: INCREASE ECONOMIC AND HEALTH SECURITY

Objective 1:   Increase meaningful and sustainable employment for people experiencing or most at risk of homelessness

Strategy: Develop employment strategies for those persons experiencing or at greatest risk of homelessness

Strategy: Improve coordination and integration of employment programs with homelessness assistance programs

Objective 2:   Improve access to mainstream programs and services to reduce people's financial vulnerability to homelessness

Strategy: Ensure that the DCHS CommonHelp representative educates homeless services organizations about the on-line access for benefit and income support program applications

Strategy: Ensure that all providers in the Continuum of Care work with clients to actively assist with participation in benefit programs and expanded health care enrollment as part of individual housing/service plans

Strategy: Partner with private groups to ensure that the persons they serve are linked to public services.

Strategy: Identify (if available) and determine the sufficiency of credit repair programs to meet the needs of persons experiencing or at risk of homelessness

Objective 3:   Integrate primary and behavioral health care services with homeless assistance programs and housing to reduce people's vulnerability to and the impacts of homelessness

Strategy: Explore expansion, or increase homeless community utilization, of the Neighborhood Health Services Inc. (NHSI) initiative that provides integrated primary and behavioral health services

Strategy: Develop a mechanism to collaboratively utilize the continuum's existing health-related resources

GOAL 4: RETOOL THE HOMELESS CRISIS RESPONSE SYSTEM

Objective 1:   Transform homeless services to crisis response systems that prevent homelessness and rapidly return people who experience homelessness to stable housing

Strategy: Increase the availability of Rapid Re-Housing resources to allow for increased permanent housing opportunities and the reduction of homelessness within the community

Strategy: Develop landlord partnerships for participation in rapid re-housing of persons experiencing homelessness

Strategy: Develop a process for continuing to serve those who leave shelters, transitional housing, permanent supportive housing, or a rapid re-housing placement and return to homelessness

Strategy: Screen all persons experiencing a housing crisis for diversion and prevention services, utilizing shelter services as a last resort.

Legislation Details (With Text)

File #:	14-3641	**Name:**	Resolution Designating the Acting City Manager When The City Manager is Out of Town. [ROLL-CALL VOTE]
Type:	Resolution	**Status:**	Agenda Ready
File created:	1/16/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of a Resolution Designating the Acting City Manager During Temporary Absence of the City Manager. [ROLL-CALL VOTE]		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3641_actingcmresolution.pdf 14-3641_Resolution 2524		

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

——————————

MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER /s/

DOCKET TITLE:
Consideration of a Resolution Designating the Acting City Manager During Temporary Absence of the City Manager. [ROLL-CALL VOTE]

_____

ISSUE: City Council approval of a resolution (Attachment 1) designating the persons authorized to serve as Acting City Manager during the temporary absence of the City Manager.

RECOMMENDATION: That City Council repeal Resolution 2524 (Attachment 2) and adopt the attached proposed resolution.

DISCUSSION: Section 4.05 of the City Charter provides that City Council may enact a resolution designating the person to act as City Manager in the temporary absence of the City Manager. Resolution 2524 was adopted by Council on October 9, 2012, and designated the persons who would serve as Acting City Manager when the

City Manager is absent.

In order to reflect the current City organization, to provide flexibility when staff is out of town and to ensure that we are prepared to respond if an emergency should occur, I propose the list of persons below, who will be able to assume the duty of Acting City Manager.

When I am scheduled to be out of town, I expect to designate from among the senior staff members included in the resolution to be Acting City Manager based on the issues or concerns that we may be addressing at the time.

If a situation arises in which I unexpectedly am unable to return to the City because of illness or some other emergency, the resolution provides the order in which senior staff would automatically assume the Acting City Manager role, depending upon who is in the City should such a situation occur.

ATTACHMENTS:
Attachment 1: Proposed Resolution
Attachment 2: Resolution 2524

STAFF: Kilo Grayson, Acting Assistant to the Acting City Manager

RESOLUTION NO.____

   WHEREAS, Section 4.05 of the City Charter provides that, in the event of the temporary absence, disability or resignation of the City Manager, the City Council may by resolution appoint a person to perform the duties of City Manager until the Manager returns to duty, or a successor to the City Manager is duly appointed.

NOW, THEREFORE, BE IT RESOLVED BY THE
CITY COUNCIL OF ALEXANDRIA, VIRGINIA:

1. That, in the scheduled absence of Acting City Manager Mark B. Jinks, the Acting City Manager may designate one of the following individuals to be appointed and authorized to perform the duties of the City Manager: Deputy City Manager Debra Collins, Deputy City Manager Laura B. Triggs, or Acting Deputy City Manager Emily Baker;

2. In the event the Acting City Manager is unable to perform his duties due to illness, emergency or other unforeseen situation, and is unable to designate a person according to Section 1 above, the following is the order in which these persons shall assume the position of Acting City Manager:

    (a) Deputy City Manager Debra Collins, until Mr. Jinks returns to duty;

    (b) In the absence of Debra Collins, Deputy City Manager Laura Triggs, until either Mr. Jinks or Ms. Collins returns to duty; and

    (c) In the absence of Mr. Jinks, Ms. Collins, and Ms. Triggs, Acting Deputy City Manager Emily Baker, until Mr. Jinks, Ms. Collins, or Ms. Triggs returns to duty.

3. That this resolution shall take effect upon its adoption, and shall replace Resolution No. 2524, which shall be, and hereby is, rescinded.

ADOPTED: January 27, 2015

_____
WILLIAM D. EUILLE   MAYOR

ATTEST:

_____
Jacqueline M. Henderson, CMC, City Clerk

RESOLUTION NO. 2524

WHEREAS, Section 4.05 of the City Charter provides that, in the event of the temporary absence, disability or resignation of the City Manager, the City Council may by resolution appoint a person to perform the duties of City Manager until the Manager returns to duty, or a successor to the City Manager is duly appointed.
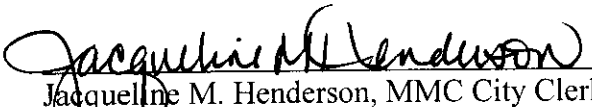
NOW, THEREFORE, BE IT RESOLVED BY THE
CITY COUNCIL OF ALEXANDRIA, VIRGINIA:

1. That, in the scheduled absence of City Manager Rashad M. Young, the City Manager may designate one of the following individuals to be appointed and authorized to perform the duties of the City Manager: Deputy City Manager/Chief of Staff Tom Gates, Deputy City Manager Michele Evans, Deputy City Manager Mark Jinks, or Deputy City Manager Debra Collins;

2. In the event the City Manager is unable to perform his duties due to illness, emergency or other unforeseen situation, and is unable to designate a person according to Section 1 above, the following is the order in which these persons shall assume the position of Acting City Manager:

    (a) Deputy City Manager/Chief of Staff Tom Gates, until Mr. Young returns to duty;

    (b) In the absence of Tom Gates, Deputy City Manager Michele Evans, until either Mr. Young or Mr. Gates returns to duty;

    (c) In the absence of Mr. Young, Mr. Gates, and Ms. Evans, Deputy City Manager Mark Jinks, until Mr. Young, Mr. Gates, or Ms. Evans returns to duty; and

    (d) In the absence of Mr. Young, Mr. Gates, Ms. Evans, and Mr. Jinks, Deputy City Manager Debra Collins until Mr. Young, Mr. Gates, Ms. Evans, or Mr. Jinks returns to duty;

3. That this resolution shall take effect upon its adoption, and shall replace Resolution No. 2486, which shall be, and hereby is, rescinded.

ADOPTED: October 9, 2012

WILLIAM D. EUILLE   MAYOR

ATTEST:

Jacqueline M. Henderson, MMC City Clerk

File #:	14-3078	**Name:**		
Type:	Communication or Report	**Status:**	Agenda Ready	
File created:	8/19/2014	**In control:**	City Council Legislative Meeting	
On agenda:	1/27/2015	**Final action:**		
Title:	Work Session: Discussion of Parking Standards for New Development Projects.			
Sponsors:				
Indexes:				
Code sections:				
Attachments:	14-3078_parking standards			

Date	Ver.	Action By	Action	Result

Work Session: Discussion of Parking Standards for New Development Projects.

Parking Standards for New Development Projects
Phase 1: Multi-family Residential
Right-sizing the City's Parking Regulations

City Council
January 27, 2015

Information for Discussion and Decision

- Results of the Parking Standards for New Development Projects Study

- Draft recommendations for parking standards for new multi-family residential development projects

Council Action Requested

- Feedback on draft parking recommendations

Why a Parking Study now?

- Outdated Zoning Ordinance – 1960's
- Parking reduction requests
- Changing demand
  - Demographics
  - Growth planned near transit, City investment
  - Expanding transportation options
- Parking construction cost

Parking Standards for New Development Task Force

REPRESENTATION	NAME
Planning Commission (1)	Nathan Macek
Transportation Commission (1)	Kerry Donley
Traffic and Parking Board (1)	James Lewis
Former Old Town Area Parking Study (OTAPS) Work Group (1)	Jon Gosling
NAIOP, the Commercial Real Estate Development Association (1)	Michael Workosky
Mixed-Use Developer with experience in Alexandria and other urban areas (1)	Stewart Bartley
At-Large Alexandria Residents (3) (with expertise in regional transportation or parking issues)	Andrea Hamre
	Danielle Fidler
	Cathy Puskar

The Task Force endorsed the staff recommended proposal at their last meeting (October 2014).

Outdated Zoning Ordinance

Existing Regulations in Zoning Ordinance

1 BR: 1.3 spaces/unit
2 BR: 1.75 spaces/unit
3 BR: 2.2 spaces/unit

Small Area Plans w/Parking Standards

Eisenhower: <1500' of Metro, Max 1.1/1000sf

>1500' fr. Metro, Max 1.3/1000sf

Braddock: 1.0/unit (3BR+ 1.5/unit)

N. PYard: 1.0/unit

Landmark: Pre-Transit:1.75/unit, Post-Transit 1.15/unit

Beauregard: Pre-Transit:1.75/unit, Post-Transit 1.3/unit

Coordinated Development Districts (CDD)

Many recent CDDs include parking standards

Changing Vehicle Ownership Demand

62% of Alexandria Households are "Car-Light"

Compared to: US - 43%
DC - 82%
Arlington - 63%
Fairfax - 25%

6%

32%

62%
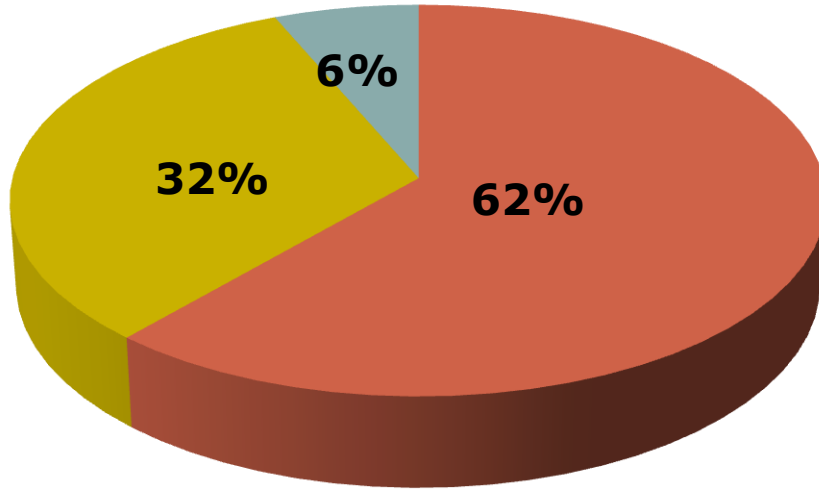
■ **Zero or 1 vehicle**

■ **2 vehicles**

■ **3 or more vehicles**

Source: US Census Bureau

- *Seniors: In Alexandria, 18% of senior households (65+) are carless, compared to 10% of households citywide, and 13% nationally*
- *Millennials: In 2010, 69% of US 19 year olds had a driver's license, compared to 87% in 1983.*

7

Investment/Growth Near Transit
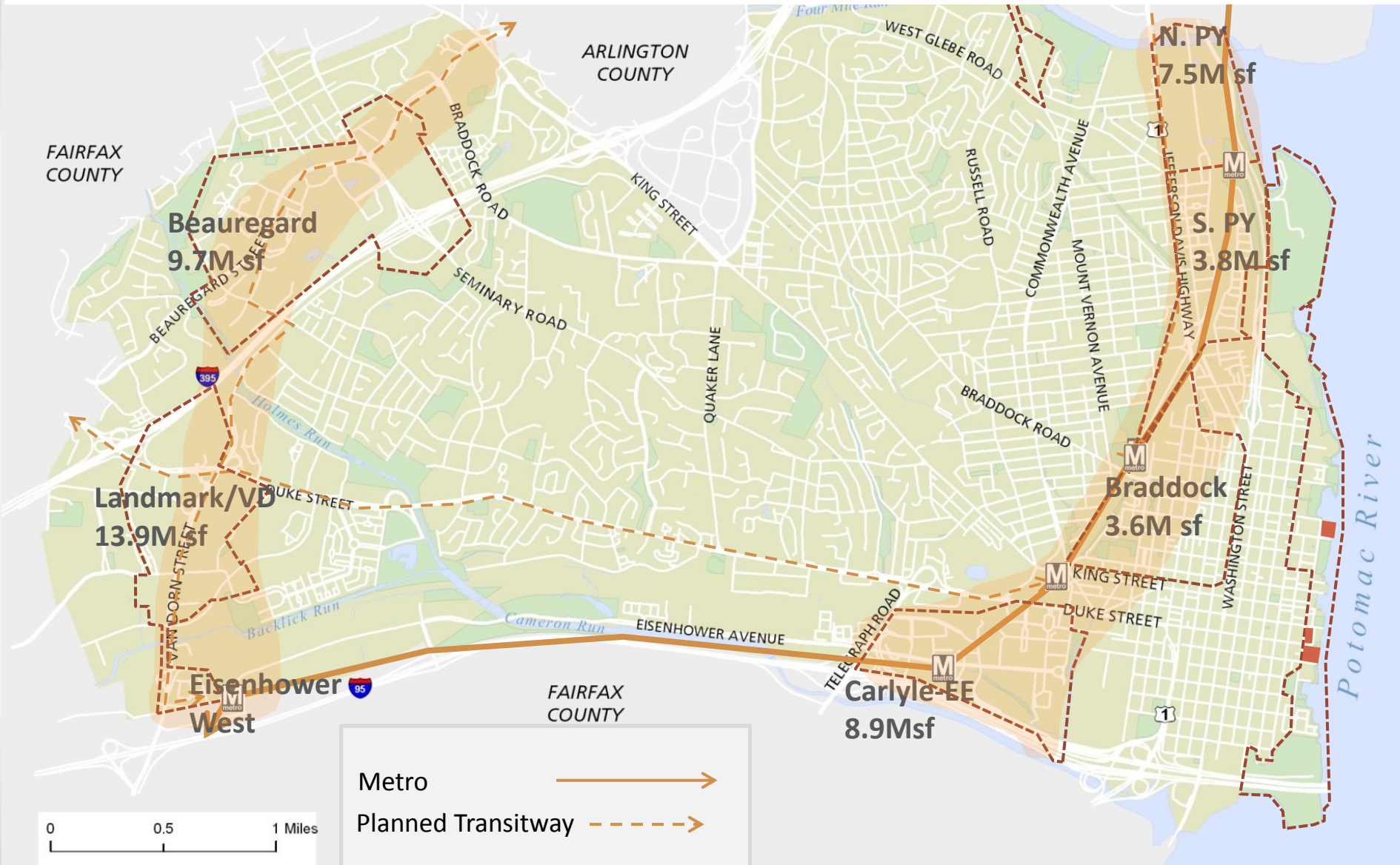
Expanded Transportation Options

Costs of Excess Parking

Environmental: Increased impervious surface and greenhouse gases

Opportunity Cost: Other community amenities

Affordability: Cost impacts the financing of affordable housing

10

What's in a Parking Space?

1 Parking Space = 300 sf

1 underground space = $30,000-50,000

= 1 Micro-unit Apartment

= 10 Bike Parking Spaces

718 unused parking spaces at 8 data collection sites in the City, equates to 210,000 sf., almost 5 acres of vacant parking.

Price tag: $21.5 - $35.9M (at $30k/space)

11
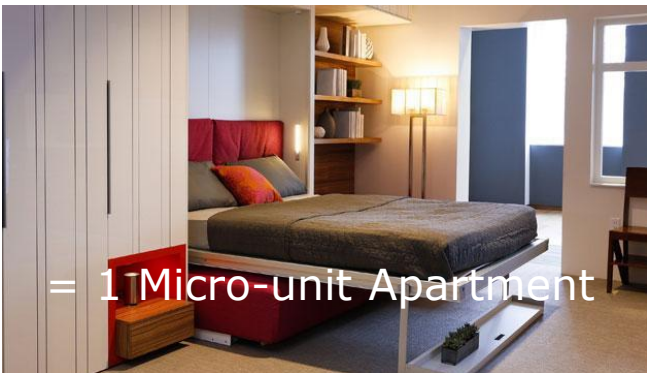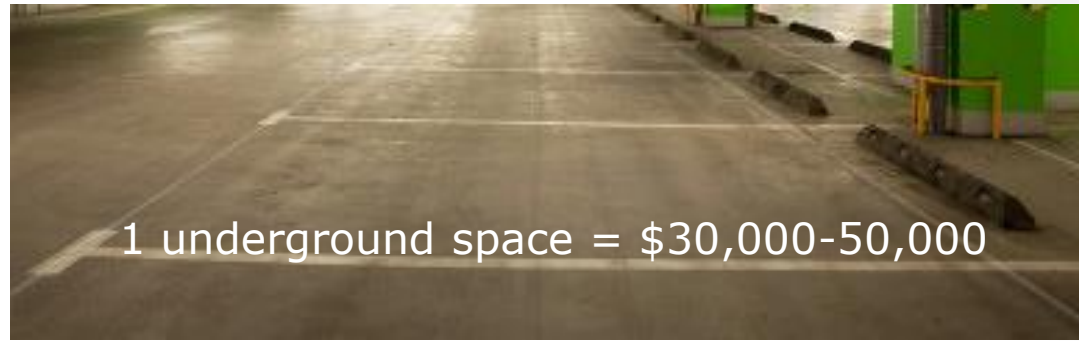
Goals of the Study

- **Updated zoning ordinance,** reflective of demographics, demand, and City policies, practices and plans

- **Increased transparency and clarity** of development process

- **Efficient use of resources,** both city and environmental

- **Right-sized parking** to provide adequate parking on-site and not create spillover parking

Study Methodology

- Data Collection
  - 17 citywide sites
- Analysis
  - Factors impacting demand
  - Local and national parking practices and trends

- Develop and Test Alternatives
- Consultation
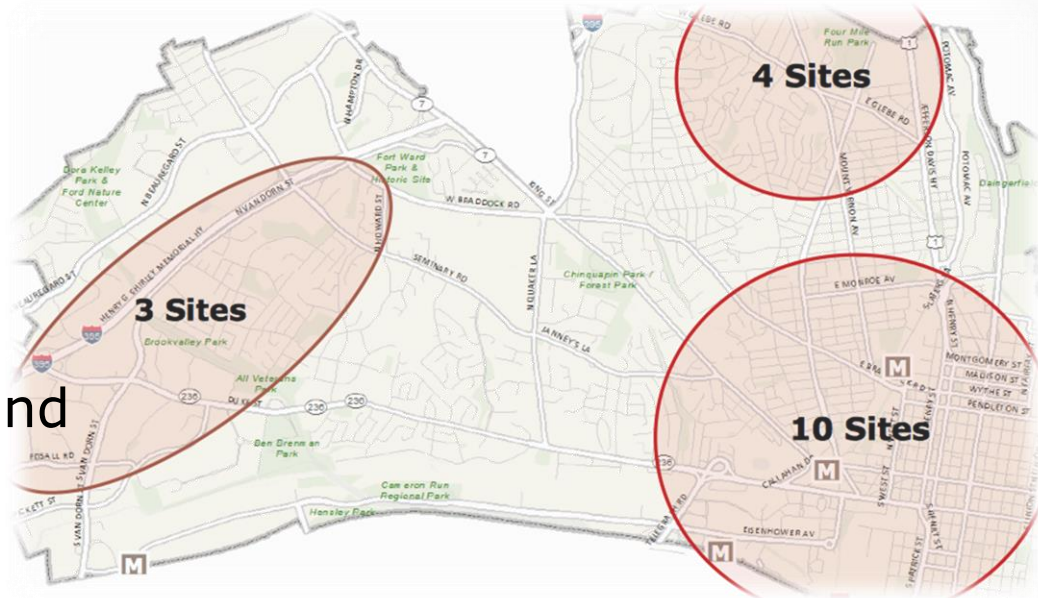
Data Analysis Results: Factors Affecting Parking Demand

- Factors with strong impact on parking demand
  - Proximity to Metro
  - Walkability of the neighborhood
  - Percentage of studio units
  - Number of bus routes
- Other factors include
  - Proximity to neighborhood services
  - Fee for parking
  - Number of bedrooms

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Data Analysis Findings

- Projects closer to Metro exhibited significantly lower parking demand
  - 74% utilization, versus 90% in other locations
  - Current zoning code would have resulted in even more empty spaces

- Parking demand correlated more to bedroom than to unit

Conclusion: *Develop a standard that responds to site context and the key factors impacting parking demand*

Draft Recommendation

New Base Parking Ratio dependent on proximity to Metro:

PROJECT LOCATION	BASE PARKING RATIO
Within 0.5 mile of Metro Station	0.8 space/bedroom
More than 0.5 mile of Metro Station	1.0 space/bedroom

To inform the appropriate final ratio, credits will be applied to the Base Ratio for the following:

- Within ½ mile of BRT Stop   10%

- Within ¼ mile of 4+ Bus Routes   5%

- Walkability Index Very High or High   10% or 5%

- Discretionary Mixed-Use/Infrastructure   5%

- 20% or More Studio Units   5%

Separate recommendation for affordable housing proposes a tiered AMI-based parking ratio that applies same credits as above

16

Draft Recommendation

Compared to Existing Zoning

# of BR	Current Zoning (Ratio same citywide) Citywide	New Recommendation (Ratio varies based on proximity to transit)	
		Within 0.5 mile of Metro	More than 0.5 mile from Metro
1BR Unit	1.3	0.60 - 0.8	0.65 - 1.0
2BR Unit	1.75	1.2 - 1.6	1.3 - 2.0
3BR Unit	2.2	1.8 - 2.4	1.95 - 3.0

Available credits *(these account for the range above)*

Deductions on the Base Parking Ratio (If eligible)	
Within 0.5 mile of BRT Stop	10%
Four or more bus routes stop within 0.25 mile	5%
Walkability Index between 80 - 90 or 90 - 100	5% or 10%
Project has 20% or more studio units	5%
Available Discretionary Credit	5%

Separate recommendation for affordable housing proposes a tiered AMI-based parking ratio that applies same credits as above

Comparing Example Projects

100 Unit Residential Development (40 1BD, 20 studios, 40 2BD)		Example 1 Within 0.5 Mile of Metro	Example 2 More than 0.5 Mile of Metro
Base Parking Ratio:		0.8 space/BD	1.0 space/BD
Deductions on Base Parking Ratio			
Within 0.5 mile of BRT Stop	10%		
4 or more bus routes stop w/in .25 mi.	5%		
Walkability Index 90 - 100	10%		
Walkability Index 80 - 90	5%	x	x
Project has 20% or more studios	5%	x	x
Available Discretionary Credit	5%		
Total Deductions on base ratio		10%	10%
Final ratio		0.72	0.90
Zoning Ordinance Requirement (#)		**148**	**148**
New Recommendation Requirement (#)		**101**	**126**

Draft Parking Ratios: Location Specific

0.75 – 1.0 Space/BR*

Braddock Road Ⓜ

King Street Ⓜ

0.60 – 0.80 Space/BR

Eisenhower Avenue Ⓜ

0.75 – 1.0 Space/BR*

Van Dorn Street Ⓜ

0.60 – 0.80 Space/BR

Parking Ratios more than 1/2 mile away from Metro Station (Parking Space per Bedroom)

Parking Ratios within 1/2 mile of Metro Station (Parking Space per Bedroom)

*The range for projects within ½ mile of a BRT stop would be .65-1.0.

N

19
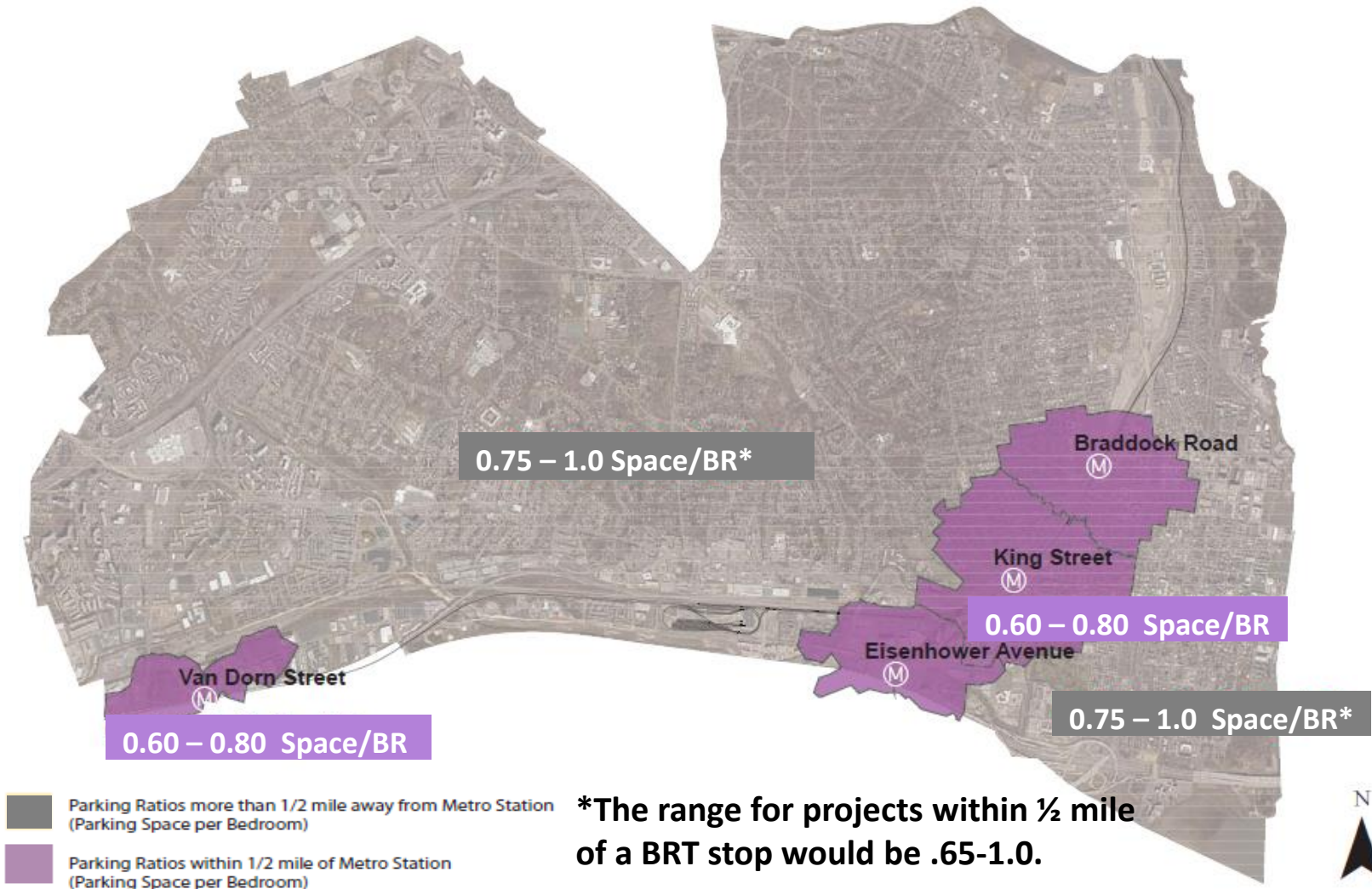
Affordable Housing Draft Recommendation

New Base Parking Ratio
1.0 per unit, with deductions for affordable units as follows:
Units at 60% AMI   25%
Units at 50% AMI   35%
Units at 30% AMI   50%

As with market rate housing, to inform the appropriate final ratio, credits will be applied for the following:

- Within ½ mile of BRT Stop: 10%

    (Credit only available to projects starting at 1.0 base ratio, > 0.5 mile from Metro Station)

- Within ¼ mile of 4+ Bus Routes: 5%

- Walkability Index Very High or High: 10% or 5%

- Discretionary Infrastructure Credit: 5%

- 20% or More Studios: 5%

The lowest parking ratio permitted is 0.25/unit

Feedback from PC and TC Work Sessions

- Supportive of overall proposal
- Provide clear language for distance measure and Walkshed map
- Ensure that base parking ratios include buffer for practical capacity
- Define process for future parking exception requests (above/below)
- Determine whether cost savings can be translated into community benefits

Next Steps

DATE	TASK
February 12	Task Force Meeting #5 to consider Draft Recommendations
February	Additional Public Outreach
February 18	Transportation Commission Public Hearing to consider Draft Parking Recommendations
March 3, 10, and 14	Planning Commission and City Council Public Hearings to consider Draft Parking Recommendations

Discussion

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Background Slides

For additional information about the study, visit:
www.alexandriava.gov/parkingstudies
or contact Brandi Collins, Project Manager, P&Z, brandi.collins@alexandriava.gov

Draft Recommendation Detail

New Base Parking Ratio dependent on proximity to Metro

PROJECT LOCATION	BASE PARKING RATIO
Within 0.5 mile of Metro Station	0.8 space/bedroom
More than 0.5 mile of Metro Station	1.0 space/bedroom

To inform appropriate final ratio, credits are applied to Base Ratio

- Within ½ mile of BRT Stop   10%
- Within ¼ mile of 4+ Bus Routes: 5%
- Walkability Index Very High or High: 10% or 5%
- Discretionary Mixed-Use/Infrastructure   5%
- 20% or More Studio Units: 5%

Notes

1. *Applying credits to base ratio is optional, however it informs the appropriate ratio for project.*
2. *Credit for BRT stop only available to projects > 0.5 mile from Metro Station)*
3. *Walk Score™ is used to calculate walkability index.*
4. *Projects not required to provide parking for the 3rd and 4th bedrooms but may do so.*
5. *Projects requesting a parking ratio higher than the base will require approval by PC and/or CC*
6. *For affordable housing ratios, a tiered AMI-based per unit ratio is proposed, with same credits as above*

Comparison to Current Zoning

	Current Zoning (Ratio same citywide)	New Recommendation (Ratio varies based on proximity to transit)	
# of BR	Citywide	Within 0.5 mile of Metro	More than 0.5 mile from Metro
1BR Unit	1.3	0.60 - 0.8	0.65 - 1.0
2BR Unit	1.75	1.2 - 1.6	1.3 - 2.0
3BR Unit	2.2	1.8 - 2.4	1.95 - 3.0

City Plans Supported by New Ratio

City Council Strategic Plan

- Goal 1: *Alexandria has quality development and redevelopment, support for local businesses and a strong, diverse and growing local economy*.
- Goal 3: *A multimodal transportation network that supports sustainable land use and provides internal mobility and regional connectivity for Alexandrians.*

Transportation Master Plan

- *"The City will develop and implement comprehensive guidelines and requirements for transit-oriented development (TOD)that support the principles of TOD and include maximum parking ratios, unbundled parking infrastructure, and parking cash-out programs as parking management strategies for development/redevelopment of properties proximate to Metrorail stations."*

Housing Master Plan

- *"Establish a policy for the reduction of parking requirements in projects that meet minimum thresholds of affordable housing."*

Eco-City Charter

- *"Where our built environment preserves and maximizes open spaces, natural landscapes, historic resources, and recreational opportunities, while protecting and improving our natural environment and public health…Where we travel less and less by car and increasingly by mass transit, walking, and bicycling."*

Civic Engagement to Date

March 31, 2014: Expert Panel on Right-Sizing Parking

April 9, 2014: TF Public Meeting #1 - Study Overview

May 14, 2014: TF Public Meeting #2 - Data Collection Results,

Analysis, Key Factors Impacting Demand

June 11, 2014: TF Public Meeting #3 - Best Practices, Alternatives

October 7, 2014: NAIOP Meeting – Initial Recommendations

October 22, 2014: TF Public Meeting #4 – Initial Recommendations

October 29, 2014: Federation of Civic Associations – Initial

Recommendations

December 2, 2014: NAIOP Meeting – Draft Recommendations

December 17, 2014: Transportation Commission Work Session

January 6, 2015: Planning Commission Work Session

Local Jurisdiction Comparison

Jurisdiction	Multifamily Parking Ratio Requirements
Arlington	1.125/Unit for first 200 Units plus 1.0/Unit for each additional Unit; Many special exceptions in transit areas; 1.0/Unit Columbia Pike; .825/Affordable Housing (AH) Unit
DC	Varies from .25-1.0/Unit depending on zones; no separate AH ratio; revisions for significantly lower ratios currently in process
Montgomery	In parking districts, allow for ranges based on # of bedrooms: Efficiency .50-1.0/Unit; 1 BR .50-1.25/Unit; 2 BR.75-1.5/Unit; 3 BR 1.0-2.0/Unit
Alexandria (Proposed)	Less than ½ mile from Metro – base ratio .80/BR with potential credits and Minimum of .60/BR; More than ½ mile from Metro – base ratio 1.0/BR with potential credits and Minimum of .65/BR; AH base ratio - .75/Unit with potential credits and Minimum of .25/Unit.

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Parking Reduction Requests

Applicants can request a "Special Use Permit for a parking reduction" as part of the DSUP process

Examples of recent Parking Reduction SUPs:

Development Project	Reduced Parking Ratio Approved	Zoning Ordinance	< 1 Mile from Metro
Braddock Metro Small Area			
The Belle Pre	1.05/du	1.3/1.75/2.2	✓
The Asher	1.05/du	1.3/1.75/2.2	✓
Braddock Gateway	0.9/du (+15% visitor)	1.3/1.75/2.2	✓
Potomac Yard Small Area			
Landbay G	1.3/du	1.3/1.75/2.2	X
Landbay L	1.24/du	1.3/1.75/2.2	✓
Other Areas			
Harris Teeter	1.3/du	1.3/1.75/2.2	✓
The Calvert	1.35/du	1.3/1.75/2.2	X

Parking Reduction Requests

From 2011- 2013

- 66 total DSUP Applications
- Of these, 14 (21%) applied for parking reductions, which were approved by City Council
- This represents 25% of all residential DSUPs, and 27% of all mixed use residential DSUPs

King County Parking Calculator

- Staff reviewed the King County Parking Calculator as one reference to draw lessons from when developing the City's new performance based recommendations

- King County Parking Calculator was developed as a part of the County Metro Transit's Right Size Parking Project
  - ➢ Funding Sources and Partners: Federal Highway Administration's Value Pricing Program, Center for Neighborhood Technology, Urban Land Institute, Northwest Chapter

- Parking Calculator is a statistical model to estimate parking use based on building and environmental characteristics

  - ➢ Dependent variable: demand-based parking ratios gathered from field data
  - ➢ Independent variables:
    - Average Rent, Units per Residential square feet, Percent of Units Designated Affordable, Average Occupied Bedroom Count, Parking Price as a Fraction of Rent, Gravity measure of Transit Service, Gravity measure of Intensity

Alexandria Demographic Trends

Total Population, Cars, Housing Units

**POPULATION
9% increase**

**CARS
7% increase**

**HOUSING UNITS
13% increase**

128,283

140,337

160,000

140,000

120,000

100,000

80,000

60,000

40,000

20,000

0

2000

2008-2012
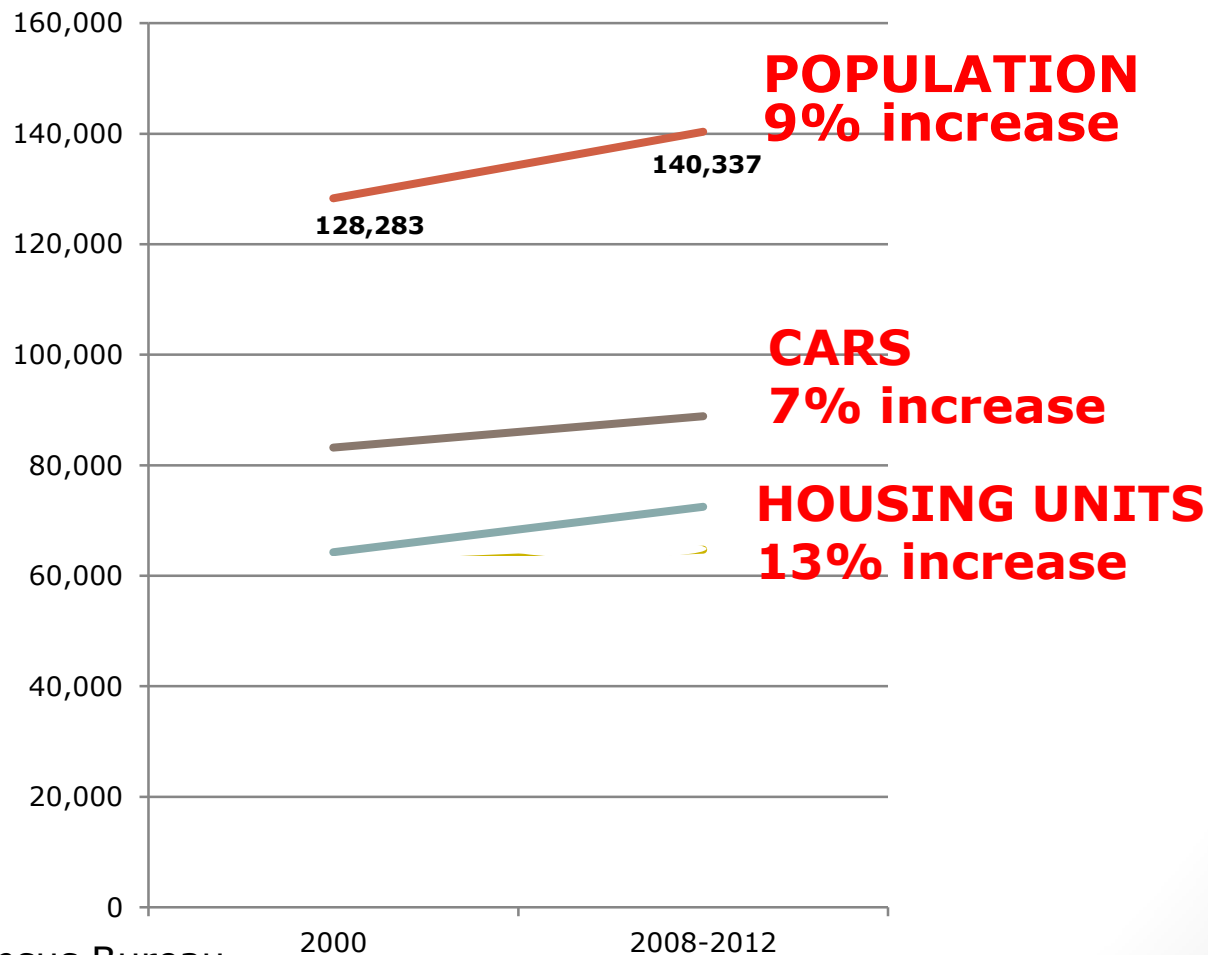
Source: US Census Bureau

Senior Citizens and Parking Demand
in Alexandria, Virginia

As more of Alexandria's residents choose to age in place it will become crucial to evaluate this new population's impact on the demand for parking.

Carless Households

Householders with 0 Vehicles Available

- 18% — 65+ Alexandria
- 8% — Under 65 Alexandria
- 13% — 65+ National Avg.
- 8% — Under 65 National Avg.
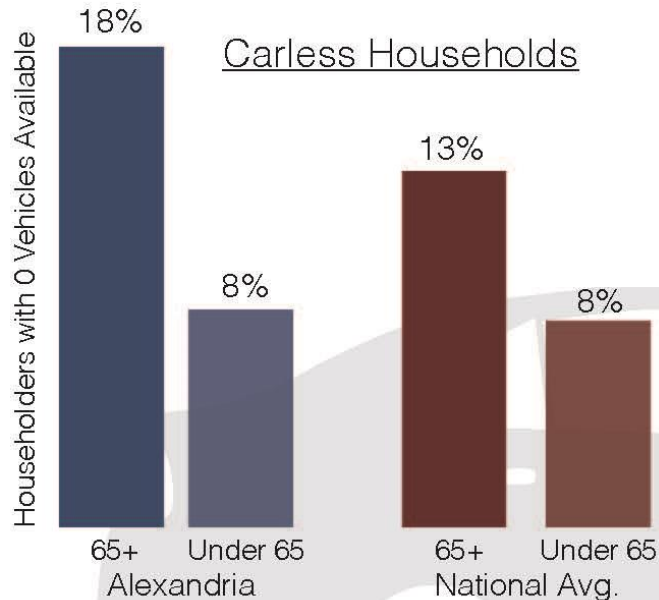
Licensure Levels and Age

Percent Population with Drivers License

Legend: Female Drivers, Male Drivers

Age axis: 16-20, 21-25, 26-30, 31-35, 36-40, 41-45, 46-50, 51-55, 56-60, 61-65, 66-70, 71-75, 76-80, 81-85, 86-88, 89+
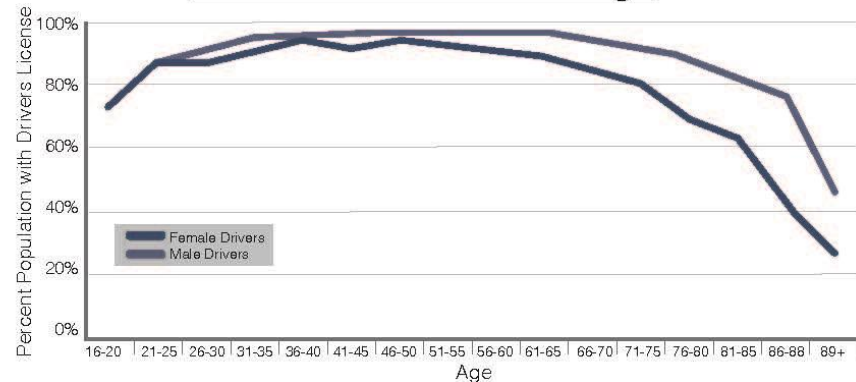
Studies show that seniors drive at lower rates than the general population. They are more likely to live without access to a car, and are less likely to have a drivers license. This indicates that an aging population will reduce the need for parking in Alexandria.

The AARP recommends in their Livability Communities Fact Sheet on Parking that because excess parking imposes large monetary costs on citizens and the government that parking should be limited to create a more pedestrian friendly, and senior citizen friendly, environment.

"The cost of all parking spaces in the U.S. exceeds the value of all cars and may even exceed the value of all roads," - AARP Livable Communities Fact Sheet

Citations and Studies
Licensure graph adapted from 2013 National Report on Commuting Patterns and Trends
http://traveltrends.transportation.org/Documents/B7_Vehicle%20and%20Transit%20Availability_CA07-4_web.pdf
Zero Car Households data from 2013 ACS 5-Year Estimates
http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_13_5YR_B25045&prodType=table
AARP Parking Fact Sheet
http://www.aarp.org/content/dam/aarp/livable-communities/documents-2014/Livability%20Fact%20Sheets/AARP-Livability-FactSheet-Parking-82514.pdf

File #:	14-3629	**Name:**	Update on 2015 General Assembly	
Type:		**Status:**	Agenda Ready	
File created:	1/14/2015	**In control:**	City Council Legislative Meeting	
On agenda:	1/27/2015	**Final action:**		
Title:	Update on the 2015 General Assembly Session.			
Sponsors:				
Indexes:				
Code sections:				
Attachments:				

Date	Ver.	Action By	Action	Result

Title..

Update on the 2015 General Assembly Session.

File #:	14-3510	**Name:**	Interdepartmental Long Range Planning Draft Work Program
Type:		**Status:**	Agenda Ready
File created:	12/8/2014	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of the Draft 2016 Interdepartmental Long Range Planning Work Program.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3510_Attachment 1 Interdept Work Program Bar Chart FY2015		
	14-3510_Attachment 2 Bar Chart by Program Areas		
	14-3510_Attachment 3 TES Memo to City Council 10-22-14 on Citywide Parking Work Plan		
	14-3510_Presentation		

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

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MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER /s/

DOCKET TITLE:
Consideration of the Draft 2016 Interdepartmental Long Range Planning Work Program.

_____

ISSUE: What planning work priorities should be established for FY 2016?

RECOMMENDATION: (1) Indicate concurrence with staff listed planning priorities for FY 2016, or (2) Indicate where changes to staff recommended planning priorities should be considered.

BACKGROUND: The Planning Commission and City Council are asked to provide preliminary input on a Draft FY 2016 Interdepartmental Long Range Planning Work Program. The input from the Planning Commission and City Council will help inform development of the FY 2016 City Manager's Proposed Operating Budget, scheduled to be released in the first week of March 2015. A final Interdepartmental Long Range Planning Work Program will be docketed for City Council approval in May 2015, after the adoption of

the FY 2016 Budget.

As in previous years, the City departments and agencies that are engaged in long range planning and plan implementation have jointly prepared a draft Interdepartmental Long Range Planning Work Program for the upcoming fiscal year (see Attachments 1 (arranged chronologically) & 2 (arranged by program areas)). The draft long range planning work program includes new plans scheduled to begin in FY 2016, the completion of plans and studies now under way, and implementation of previously approved plans. In order to provide a more complete view of the interdepartmental planning work to be undertaken in FY 2016, this memo also includes a summary of major development cases (pages 16 to 18) anticipated in FY 2016.

The Planning Commission considered this item on January 6, 2015 and was in general agreement with the draft work program. The Planning Commission noted that the community and the Planning Commission could only engage in so much planning work at one time. As the draft work program is very full, they asked staff to consider if a project scheduled for FY 2016 could be delayed. Commissioners agreed that the Small Area Plans for Old Town North and North Potomac Yard need to move forward promptly. They also discussed whether there are downsides to having private interests contribute funds toward long range planning initiatives.

DISCUSSION:

Preparing the FY 2016 Interdepartmental Long Range Planning Work Program

In May 2015, the Long Range Planning Work Program will be docketed for City Council approval. The Council's action will be for the FY 2016 work program only; however, the accompanying bar charts/timelines (Attachments 1 and 2) cover the period from mid-FY 2015 to mid-FY 2019 to give a broader picture of the proposed schedule of major planning projects, and the potential projects that will be considered in future years. In addition, the chart shows work associated with plan implementation, which continues to occur after each plan is adopted.

The work program coordinates the planning work programs of the Department of Planning and Zoning; the Department of Project Implementation; the Office of Housing; the Department of Recreation, Parks and Cultural Activities; the Department of Transportation and Environmental Services; the Office of Historic Alexandria; and the Department of General Services, as well as the ongoing redevelopment activities of the Alexandria Redevelopment and Housing Authority (ARHA). Work program elements were evaluated by the above departments with the City Manager's Office, the Department of Code Administration, Alexandria City Public Schools, the Alexandria Economic Development Partnership and the Alexandria Convention and Visitors Association.

The proposed work program reflects the City's Strategic Plan, the interdepartmental nature of the planning program, and the resources needed to complete each project at the recommended level of effort on each project. As is usually the case, there is greater demand for work to be undertaken and completed than there are staff and technical resources to devote to it. The work program endeavors to balance demand for interdepartmental planning and development review with staff, community and City Council decision making capacity to do so, while also taking advantage of market opportunity and enabling future real estate tax base growth and developer contributions toward public benefits.

With the completion of the Eisenhower West Small Area Plan in the next fiscal year, much of Alexandria's West End will have up-to-date small area plans. The proposed Work Program allocates resources to implementing these plans through the development review process and through implementation plans such as the Corridor C Transitway planning initiative.

Evaluating Potential Planning Projects for FY 2016

The basic approach to developing the proposed work program involves some constants from year to year: projects that have been started should be completed, adopted small area plans are generally followed by plan implementation, and there will be projects led by one department that will require contributions by other departments.

Alignment with the City's Strategic Plan

Important guidance in terms of prioritizing interdepartmental planning is provided by the City's Strategic Plan seven goals, which are supported by Long Term Outcomes. The Long Term Outcomes most relevant to the Long Range Planning Work Program include:
- Achieve results that the community values
- Ensure City government is accountable to the community
- Ensure the fiscal strength of the City Government
- Improve the quality of residents' leisure time
- Promote neighborhoods that are amenity-rich
- Promote neighborhoods that are inclusive and diverse
- Promote an attractive urban environment that reflects our history and provides well-functioning infrastructure
- Improve the City's air quality
- Improve the health of City waterways
- Sustain the natural quality of land within the City
- Increase the value of the City's real estate tax base
- Increase the economic benefits of tourism to the City
- Ensure Alexandria supports, retains, and attracts businesses
- Increase transportation system mobility, connectivity, and accessibility that supports the City's economy

Establishment of priorities is an important element of the budget process and the process for selecting the components of the Long Range Planning Work Program. In consultation with the community through a variety of civic engagement platforms, for FY 2016 the budget process has prioritized long term outcomes that support:
- Diversification and Expansion of the City's Tax Base
- Sustained Citizen Health and Social Equity
- Educational Achievement
- Public Safety Response
- Recruitment and Retention of Employees

Alexandria's Strategic Plan for 2004-2015 was adopted by City Council in 2004, amended in 2006, and replaced with an updated Strategic Plan that was approved in June 2010. It focuses on seven strategic planning goals:

- Goal 1: Alexandria has quality development and redevelopment, support for local businesses and a

strong, diverse and growing local economy.

- Goal 2: Alexandria respects, protects and enhances the health of its citizens and the quality of its natural environment.
- Goal 3: A multimodal transportation network that supports sustainable land use and provides internal mobility and regional connectivity for Alexandrians.
- Goal 4: Alexandria is a community that supports and enhances the well-being, success and achievement of children, youth and families.
- Goal 5: Alexandria is financially sustainable, efficient, community oriented and values its employees.
- Goal 6: The City protects the safety and security of its residents, businesses, employees and visitors.
- Goal 7: Alexandria is a caring and inclusive community that values its rich diversity, history and culture, and promotes affordability.

The City's performance management system keys off of the City's Strategic Plan, which is one of many reasons why keeping the City's Strategic Plan up-to-date is important. The Strategic Plan is also an opportunity for Council members to articulate their priorities for action. With Council elections in 2015 and a new Council in early 2016, the upcoming fiscal year is an opportune time to update the Strategic Plan. As to the process, staff will provide the Council with a range of Strategic Plan process options and resources necessary for Council to consider prior to adoption of the final Long Range Planning Work Program in May. That adoption would be the sign off on a Strategic Planning process so that staff can be ready for an early 2016 kick off.

Capacity for Long Range Planning

Long range planning capacity (and the ability to engage in multiple large planning efforts at a time) is constrained by a variety of factors, chief among them staff capacity across multiple departments and budget resources for technical analysis. However, bandwidth for planning projects is also limited by decision-making capacity (senior City staff, Commissions, and City Council), as well as the community's capacity to engage in multiple planning processes.

For FY 2016 and beyond, staff evaluates the priority of potential projects based on community interests and objectives, timing opportunities and constraints, potential dollar value to the City, whether the project can wait or if it cannot, and the extent to which the project supports the City's strategic goals and objectives. Ultimately, developing the FY 2016 work plan requires some of the following tradeoffs for addressing the imbalance between demand for planning and capacity to do so, including:

- Prioritizing certain types of projects over others;
- Delaying some projects until others can be completed;
- Reducing the scope of work of a project;
- Achieving significant developer contributions for both staff and outside technical assistance for their projects; and/or
- Authorizing additional staff resources.

Two current planning initiatives - the Eisenhower West Small Area Plan and the Oakville Triangle planning initiative - are supported with significant developer funding for staff and technical studies. Given the realities of constrained City funded resources, the availability of outside funding will likely be a major factor in deciding if there are sufficient resources to take on major planning efforts in FY 2016.

Draft FY 2016 Interdepartmental Work Program Items

The draft work program for FY 2016 represents a continuation and completion of projects begun in FY 2015

plus the addition of new projects. Attachments 1 and 2, the interdepartmental work program bar charts, show eight major work program items finishing in FY 2016, eight major work program items either continuing into FY 2016 or starting in FY 2016, and eighteen ongoing implementation efforts of previously approved plans and special projects. The projects are described below. Attachment 3 is the Transportation and Environmental Services memo of October 22, 2014 to City Council on parking and describes all of the parking studies.

The new projects that staff is recommending to begin in FY 2016 include two Small Area Plans - a new Old Town North plan and the replanning of North Potomac Yard. While it will be challenging for many departments to participate in both of these efforts in a similar timeframe, both are seen as critical to leveraging both market demand in and the significant public investment in these areas, especially the proposed Potomac Yard Metrorail station.

Typically the Long Range Planning Work Program does not highlight anticipated development cases, but the planned redevelopment of seven ARHA public housing sites is sufficient in magnitude to warrant inclusion. ARHA's current schedule anticipates selection of development partners by the end of the current fiscal year.

All three of these projects will require substantial resources for staff and technical studies.

Long Range Planning Project Descriptions

Attachment 1 is the "bar chart" showing the draft FY 2016 Interdepartmental Long Range Planning Work Program in chronological order. The following project descriptions are in the same order as those shown on Attachment 1.

1.   Long Range Educational Facilities Plan

This is a joint City/Schools planning project with a work group appointed by the City Manager and Superintendent. With both City and ACPS staff support, the work group looked at school enrollment trends and forecasts, conditions of existing school facilities, education specifications, and options for meeting future school capacity needs. This project is on track for a spring 2015 approval.

2.   Del Ray Historic Preservation Plan

The first element of this two-part study is the creation of a residential pattern book to offer non-binding technical assistance for owners, architects and builders who are making alterations and additions to historic Del Ray buildings. The second part of the study is a survey of the Art Deco and Streamline Moderne buildings in the neighborhood. The Del Ray neighborhood is partially located within the boundaries of the Town of Potomac, a National Register Historic District. This effort is funded with $75,000 in carryover FY 2013 funds for outside technical assistance. This project is anticipated to be completed in May 2015.

3.   Transit Corridor C/West End Transitway AA

The West End Transitway will be a Bus Rapid Transit (BRT) system to provide high-capacity transit service using a combination of dedicated and shared lanes and high quality stations with rider amenities. It will connect major transit facilities - Van Dorn Metro Station, Mark Center Transit Center, Shirlington Transit Center, and the Pentagon Transit Center - with the Landmark/Van Dorn and Beauregard neighborhoods along the corridor. The Federal Transit Administration (FTA) as lead agency and the City of Alexandria as project sponsor are

preparing an Alternatives Analysis and Environmental Assessment (AA/EA). The AA/EA effort will provide a detailed analysis of three Alternatives - No Build, Transportation Systems Management, and Build - and an environmental analysis of each proposed Alternative as required for the project to be eligible to receive federal funding. In March 2014, City Council established the Van Dorn/Beauregard Transitway Policy Advisory Group to provide input on key deliverables and make project recommendations related to the AA/EA. Public meetings began in the spring of 2014 and will be completed in the summer of 2015. It is anticipated that the City will select a Locally Preferred Alternative in September 2015.

4. Old Town Parking Data Collection/Old Town Parking Policy Updates (this project is described in Attachment 3)

5. Oakville Triangle/Route 1 West

In 2013 the owner of Oakville Triangle, property owned by The Blackstone Group, approached staff about redeveloping their 13-acre property. The owner agreed to fund the cost of staffing and the technical studies needed for the planning effort, which includes engaging the community to establish a vision, goals, and parameters for redevelopment as well as reviewing the associated development applications. City Council established an advisory group in March 2014 to facilitate the community process and provide a recommendation to staff. The project represents an opportunity to reap benefits from public investments in the Route 1 Transitway and the planned Potomac Yard Metrorail station. However, because it is located on the western edge of residential areas of Del Ray and Lynhaven, the planning effort has entailed significant engagement on the part of the community to help determine the appropriate height, density, use, open space, and framework for multi-modal connectivity, including the important Mount Jefferson Trail.

The scope of the planning effort includes Oakville Triangle and adjacent properties as well as the western side of Route 1 north and south of the site. The community has been assisting in developing Plan principles for the site regarding potential land uses, open space, sustainability, transportation and connectivity, and potential community benefits, among other topics. The Route 1 study has reviewed features such as streetscaping, undergrounding of utilities, and potential redevelopment sites along the western portion of Route 1 to help establish a unified streetscape for Route 1 and an integrated approach to potential redevelopment along Route 1.

Completion of the draft plan is anticipated for public review in the summer of 2015, with public hearing and adoption in the fall of 2015.

6 and 7. Eisenhower West Small Area Plan and Transportation Study

The FY 2015 Interdepartmental Work Program identified the Eisenhower West Small Area Plan (SAP) as the major planning effort for FY 2015. The planning process began in early 2014 with City Council establishment of the Eisenhower West Steering Committee. Steering Committee meetings, community meetings and online engagement has and will take place throughout 2014 and 2015. At Council's direction, staff developed a work program to complete the plan as expeditiously as possible. Completion of a draft plan for public review is scheduled for the summer of 2015, with public hearing and adoption scheduled for November of 2015.

The associated Eisenhower West Transportation Study is anticipated to be complete in the fall of 2015. As the transportation element/analysis of the SAP, the study is intended to help resolve broad transportation issues that impact the Eisenhower Valley, the Duke Street Corridor, and the Landmark/Van Dorn areas. It includes analysis of various land use scenarios for the SAP, and additional analysis of the multi-modal bridge concept recommended in the Landmark/Van Dorn Corridor Plan to identify a more specific alignment.

Funding for the general planning technical studies and a portion of the transportation study was provided by a local landowner group in the amount of $440,000.

8. Neighborhood Park Improvement Plan

In 2012, the Department of Recreation, Parks and Cultural Activities began planning for parks by typology, beginning with Citywide Parks. This second phase of the effort is focused on planning for the City's Neighborhood Parks, which often have multiple uses and are typically one-half to 10 acres with a service area of up to one-half mile. Internal preparatory work began in spring 2014 and community engagement began in fall 2014, with a draft plan anticipated in December 2015.

9. Pedestrian and Bicycle Master Plan Update and Complete Streets Design Guidelines

This effort kicked off in June of 2014 and is anticipated to be completed in January 2016. Updates to the plan include, but are not limited to: on-street bicycle network and associated facilities, Capital Bikeshare, bicycle parking, wayfinding, and Complete Streets. The plan approved in 2008 has a strong focus on recreational cycling; the update will be an opportunity to focus on Capital Bikeshare and bicycle commuting. The FY 2014 Transportation Improvement Program (TIP) included $500,000 to conduct this study and complete streets design guideline development.

10. Del Ray Parking Study Implementation (This project is described in Attachment 3)

11. New Permitting System Software Implementation

The City's land development process is supported by multiple City departments and agencies, workflow processes and computerized systems. These processes and systems support the administration of development review, zoning permits, right of way permits, building and trade permits, and enforcement. The City's primary computerized permitting system (Permit Plan) is approximately 20 years old, and while it has served the City well the system has reached the end of its useful life. The City plans to replace this legacy software with more modern, up-to-date technology that will help address the City's current challenges to provide online permit processing, online payments, and online plan review. Electronic Plans Submission is also part of this project. The new permitting system will be an enterprise system that will be used primarily by the Departments of Code Administration, Planning and Zoning, and Transportation and Environmental Services. In addition, other departments within the City will have access to the system as needed including Fire, Police, Health, Housing, Recreation, Real Estate, and DASH. A technical consulting firm was hired to assist City staff in articulating system requirements to be included in an RFP for new permitting system software and services. An RFP was issued in January 2015. The implementation could take anywhere from 12 to 15 months to finalize depending on the modules implemented and the services provided.

12. Sanitary Sewer/Combined Sewer Overflow (CSO) Plan

The City received a 5-year renewal of its permit to operate a Combined Sewer System (CSS) from the Virginia Department of Environmental Quality (VDEQ) in September 2013. Under this permit, and as part of the City's Eco-City Alexandria initiative, the City will be updating its Long Term Control Plan (LTCP) in order to meet new regulatory requirements and mandated CSO reductions for Hunting Creek. The update to the LTCP will identify the strategy, projects, and schedule needed to improve water quality in Hunting Creek. In addition, a public participation program is being developed so that interested citizens and stakeholders can learn about the impacts of CSOs and provide ongoing input with respect to future CSO planning. The LTCP update is targeted

to be submitted to VDEQ by August 2016. Future infrastructure improvements must be implemented no later than December 31, 2035. The estimated cost of CSO remediation is $150 million to $300 million over a 20 year period.

13. Pocket Park Plan

In 2012, the Department of Recreation, Parks and Cultural Activities began planning for parks by typology, beginning with Citywide Parks. This third phase of the effort will focus on planning for the City's Pocket Parks, which are parks that are typically less than a half of an acre. Internal preparatory work will begin in August 2015 and community engagement will begin in fall 2015, with a draft plan anticipated for October 2016.

14. Motorcoach Study (This project is described in Attachment 3)

15. Potomac Yard Metrorail Station

The Potomac Yard Metrorail Station will be a new infill Metrorail station on the Yellow and Blue lines between the National Airport and Braddock Road stations. The station is a key element of the redevelopment of Potomac Yard into a high-density, mixed-use, transit-oriented destination. Since 2011, the project team has been analyzing multiple alternatives through an Environmental Impact Statement (EIS) process as established as part of the National Environmental Policy Act (NEPA). The Draft EIS is expected to be released in the first quarter of 2015, with a Locally Preferred Alternative (LPA) decision by City Council in the second quarter of 2015.

Following selection of the LPA, work will begin on the Final EIS, with completion expected in the fourth quarter of 2015. Final approval (the "Record of Decision") from the Federal Transit Administration and the National Park Service is expected in early 2016. Additional permits and approvals will be required during the early phases of the design-build process, which is expected to begin in the first quarter of 2016, with construction beginning in late 2016. The City was recently awarded a $50 million loan from the Virginia Transportation Infrastructure Bank (VTIB) to be used for construction of the Metrorail station.

A re-planning effort is proposed to begin for the North Potomac Yard Small Area Plan (see North Potomac Yard Replanning below). The level of revision required will depend on the Metrorail station site alternative selected.

16. Old Town North Small Area Plan

The Old Town North Plan is proposed to begin with staff technical work in July 2015, and with civic engagement to begin in December 2015 following completion of the Eisenhower West Plan. Plan adoption would be anticipated for March 2017. The current Old Town North Small Area Plan was approved in 1992 as part of a comprehensive re-planning of the City and identifies a number of candidate sites that have not yet redeveloped. However, in the past few years, redevelopment pressure has increased considerably, with construction completed or nearly complete on multiple projects, and other redevelopment projects in the approval process or planning stages. It is possible that a number of these sites (WMATA Bus Barn, ARHA sites, Giant/ABC site) will proceed with DSUP planning ahead of this Old Town North Small Area Plan.

The largest of the potential redevelopment sites is the Potomac River Generating Station (PRGS), which ceased operations in October 2012. The PRGS site represents a significant potential benefit for the City, both in terms of the undesirable use that has terminated as well as the prospect of creating new public amenities and

economic opportunities. Among the amenities long identified as desirable: an increase in waterfront open space that significantly improves the connection between Daingerfield Island and Old Town North's waterfront. From a development point of view, the site has many positive attributes, including a waterfront location, monumental vistas, and access to the GW Memorial Parkway and to National Airport. NRG, which now controls the former GenOn/Mirant site, has indicated that it is looking forward to the upcoming Old Town North planning process and will actively participate in this planning process.

The availability of outside developer provided funding for this planning effort will likely be a major factor in making the decision to take on this planning effort in FY 2016. Preliminary indications are that NRG will pay these costs.

There is considerable interest by the Old Town North community in beginning the update to the Old Town North Small Area Plan. The North Old Town Independent Citizens Civic Association (NOTICe) land use subcommittee has developed principles in advance of the small area plan process.

17. Stormwater/MS4 Compliance Plan Phase II and III

Phase I of the Stormwater Plan (required under the permit issued by the Virginia Department of Environmental Quality) will be completed by June 2015. Per the City Council's recent guidance, a Stormwater Utility Study (Phase II) will be done in FY 2016. This study will update the needs analysis from Phase I, define the services covered by the utility and study their level and costs, both current and in the future. In addition, billing unit calculations will be developed, and credit policies will be developed/proposed. There will be extensive public engagement as this phase is being undertaken. A future City Council decision on whether to proceed with a storm water utility fee system would follow.

If directed by Council, Phase III (Utility Implementation) would commence in FY 2017. In this phase, billing method and frequency would be determined, a customer database would be prepared and billing systems would be implemented/updated. A Stormwater Utility Ordinance would also be developed and adopted.

18. North Potomac Yard Replanning

This replanning effort would begin after selection of the preferred Metrorail Station site. The level of effort required will depend on the site selected. Selection of Option A (located generally within the existing Metrorail Reservation site at the north end of Potomac Greens) will require significant replanning, whereas selection of Option B (located north of Potomac Greens between the George Washington Memorial Parkway and the CSXT railroad tracks), as generally anticipated in the 2010 North Potomac Yard Small Area Plan, will require somewhat less replanning. It is anticipated that work on the plan will begin in January 2016, later than the Old Town North Plan. The developer is in agreement with this start date. Civic engagement will begin in May 2016 and the plan is anticipated to be completed in June 2017. The availability of outside developer funding will be the factor in deciding if there are sufficient resources to take on this planning effort in FY 2016. Preliminary indications are that the North Potomac Yard developer will pay these costs.

19. Updating the Environmental Action Plan

Per the City Council's Eco-City Alexandria initiative, the Environmental Action Plan 2030 (EAP) was adopted by City Council in 2009 following significant efforts from several City departments and an extensive public outreach campaign. The EAP calls for the Environmental Policy Commission (EPC) to update the EAP at least every five years and the Eco-City Charter every ten years. These updates are aimed at maintaining the EAP's relevance as well as enhancing its effectiveness in leading the City further toward environmental sustainability

and achieving the City's long term goal of becoming a true Eco-City. The Alexandria campus of Virginia Tech (VT) provided consultation services for the original EAP and will be asked to participate again in this update. VT has estimated its fees for this project to be $75,000. Limited staff resources and funding constraints in FY 2016 have resulted in this project being scheduled for no earlier than FY 2017.

20. Parking Standards for New Development (This project is described in Attachment 3)

21. New City Strategic Plan

(This project is described on pages 3-4 of this memorandum.)

22. Del Ray Strategic Update to the Mount Vernon Avenue Business Plan

The Del Ray Business Association and Del Ray Civic Association have expressed an interest in the City conducting a strategic update to the 2005 Mount Vernon Avenue Business Plan. The purpose of a "strategic update" would be to identify performance goals for the business district and then a set of specific initiatives required to achieve those goals while maintaining the unique character of the neighborhood. Because of funding and capacity constraints, staff is recommending that this update not be scheduled until at least FY 2018, following completion of the Old Town North SAP and the North Potomac Yard Replanning.

23. Leslie Avenue/Monroe Avenue Planning Study

This area, which includes the Leslie Avenue Art Deco warehouses and the Giant and CVS site, lies between Oakville Triangle, Braddock Road Metro Station, and Mount Vernon Avenue. Because of the proximity of the adjoining Braddock Road Metrorail station and the redevelopment of the Potomac Yard, these sites may experience significant redevelopment pressures in the future. A planning effort similar to that conducted for Oakville Triangle would evaluate the potential for change and provide guidance for redevelopment and public facilities in harmony with the surrounding existing and planned land uses. Because of higher-priority projects and resource constraints, staff is recommending that this project not begin until at least FY 2018.

The availability of outside developer funding will likely be a major factor in deciding if there are sufficient resources to take on this planning effort.

24. Transportation Master Plan

The Transportation Master Plan was approved by City Council in 2008. Staff is currently updating the bicycle and pedestrian sections of the plan and this project would update the remaining chapters (transit, auto, and parking). The Transportation Commission has recommended that the City conduct an update to this plan every 5 to 8 years to stay current with the changes occurring in the City including new development, implementation of high capacity transit corridors, and Capital Bikeshare, and to ensure that the City's policies and recommendations are current with best practices and industry standards. It is contemplated, subject to available funding, that this work would begin in FY 2018.

25. Green Building Policy

The Green Building Policy adopted by Council in April 2009 requires LEED Certified or equivalent for residential developments and LEED Silver or equivalent for non-residential developments. Since the adoption of the Policy, 68 projects subject to the requirements of the Policy have been reviewed. Of these, 51 projects, or

75%, committed to complying with the Policy and obtaining a third party green building certification. However, in terms of square footage, this equates to approximately 92% of the floor area that has been approved through the development review process complying with the Policy. The Green Building Policy does not apply to the 35-50 new single family detached housing units approved each year, a small fraction of the 4 to 7 million square feet approved annually by the City.

The Environmental Policy Commission is advocating for an update to the Policy, specifically to determine if the policy should address single family detached houses, should prioritize energy efficiency, and if incentives are needed. Staff suggests potentially dedicating resources beginning in FY 2018 to reexamine the policy and determine what is working well and whether the policy is achieving the plan's goals. Potential outcomes of the assessment are staff recommendations that may range from minor administrative changes to major recommendations that require Council approval.

26. ARHA Redevelopment

In January of 2014, ARHA released an RFQ for redevelopment partners for seven of its publicly assisted housing sites throughout the City. ARHA has begun to winnow down the redevelopment partner submissions, and has indicated that this process should result in the selection of redevelopment partner(s) in 2015. In addition to these sites, ARHA is also seeking land use approvals to redevelop the Ramsey Homes project, located at Route 1 and Pendleton Street, in 2015. Each ARHA site will have its own set of issues that will be very important to the surrounding neighborhood, as well as the issues that are common for every publicly assisted housing redevelopment project. Redevelopment initiatives will involve coordination and participation of City staff from multiple departments, including Housing, Planning and Zoning, T&ES and others. It is anticipated that these redevelopment initiatives will be staggered over the course of multiple years. The ARHA efforts are expected to be primarily funded with competitive Federal low income housing tax credits and land economics. The timing of the tax credit funding in the past has required an expedited development process. As a result, these initiatives will require significant staff resources over multiple fiscal years, and staff will be exploring opportunities for outside (ARHA or developer partner) funding of City staff resources in order to assist with the expediting of these reviews.

Plan Implementation Work/Special Projects

Plan implementation has become a large and growing element of the planning work program. As more plans are adopted, as will be the case in FY 2016 with Eisenhower West, Oakville Triangle, the Neighborhood Park Improvement Plan and others, more staff resources will be need to be devoted to this body of work.

A. Housing Master Plan Implementation

The following are tools and strategies identified in the Housing Master Plan which are scheduled to be studied and/or implemented in FY 2016, in collaboration with P&Z and other departments:
- Updating of GIS maps to include layers for citywide residential development, including affordable rental and ownership units, set aside rental and ownership units, and ARHA-owned affordable units (P&Z, Housing, ITS/GIS, ARHA);
- Potential Development Fee Relief for Affordable Housing (to be undertaken as part of the planned FY2016 comprehensive fee review among P&Z, Housing, T&ES and Code);
- Additional Bonus Density for Affordable Housing: staff is conducting a study to assess opportunities to amplify affordable housing production by increasing the bonus density standard from 20 to 30%; there is potential that additional study will be required in FY2016 (Housing, P&Z);

- Maximizing Public Land for Affordable Housing: this study will develop broad policy framework options and study their potential yield in conjunction with a community engagement process to inform potential recommendations to City Council (P&Z, Housing, General Services, REA, GIS, ACPS, ARHA, others);
- Mixed Income Assisted Living Development to study successful financial and operational models and general best practices from other jurisdictions that might be replicated in Alexandria, including potential development sites (P&Z, Housing, DCHS/Office on Aging, ARHA). Representatives from the Commission on Aging have requested that a new Affordable Assisted Living Task Force, comprised of experts and stakeholders, be established to guide these efforts.

B. Beauregard Plan: In FY 2016, plan implementation will continue with an emphasis on the review of development applications by staff and the Beauregard Design Advisory Committee (BDAC). Coordination will also continue with long-term planning for Corridor C, the Seminary-Beauregard Ellipse and the potential Eisenhower West Multi-Modal Bridge.

C. Landmark/Van Dorn Corridor Plan: In FY 2016, plan implementation will continue with an emphasis on the review of development applications. Coordination will also continue with long-term planning for Corridor C and the potential Eisenhower West Multi-Modal Bridge.

D. Arlandria Action Plan: In FY 2016, plan implementation will continue with executive committee and advisory group meetings as needed, continued emphasis on prioritizing and executing CIP projects, additional staff/advisory group research and analysis of key group interest areas, programs supporting vibrant retail and encouraging desired redevelopment. An interdepartmental work team coordinates key areas of responsibility for plan implementation and includes P&Z, T&ES, Housing, AEDP and RP&CA.

E. Braddock Plan: Implementation work will continue to focus on working with the community to implement streetscape improvements on Fayette Street and design the ultimate vision for a one-acre park on the U.S. Post Office block. Staff will continue to pursue U.S. Post Office concurrence.

F. South Potomac Yard: Following the selection of the Potomac Yard Metrorail Station Locally Preferred Alternative (LPA) (if a Build Alternative is selected), staff will look at potential refinements and/or amendments to the South Potomac Yard Plan. This review and/or amendments would also be coordinated with the ongoing planning for the west side of Route 1.

G. Waterfront Plan

Waterfront Plan implementation activity will proceed with Phase II Design work.

The Waterfront Plan was approved in January 2012 and was followed by the hiring of The OLIN Studio and URS Corporation in 2013 for development of a world-class Phase I Landscape and Flood Mitigation Preliminary Design (Phase I Design). The Phase I Design was approved by the City Council on June 14, 2014. The Phase I Design incorporates the important elements of the Plan's original vision and goals for a fully accessible, connected Waterfront with enhanced and expanded public space programmed for varying levels of activity. Based on the approved Phase I Design, in summer and fall 2014, staff developed a cost estimate of $120 million for full implementation of the design and solicited input from the community on phasing and funding options for implementation of the design to help inform development of the draft Fiscal Year 2016 to 2025 Capital Improvement Program (CIP) to be proposed to City Council in March 2015. After a funding plan has been approved, Phase II of the Design process will proceed to further implementation of the Waterfront Plan in FY 2016.

With approval of the Phase I Design in June 2014, City Council requested a number of feasibility studies related to Waterfront Plan implementation covering: Governance, including operations, maintenance and revenue generation; Marina Operations; and Civic Building programming and operations. The Governance feasibility study began in FY 2015 and will provide options for governance models that can be examined and further explored. Staff will also in FY 2016 pursue engagement of the community regarding Waterfront governance. The Marina Operations feasibility study will begin in fall 2015 to identify recreational boating and slip options for maintaining recreational boating opportunities as part of Waterfront Plan implementation. Study of the Civic Building operations will be pursued as part of future components of the Governance feasibility study work.

In November 2014, the City Manager appointed an Ad Hoc Monitoring Group on Waterfront Construction after requesting nominations from the Waterfront Commission, Old Town Civic Association, the Chamber of Commerce, the Waterford Homeowners Association; and the Friends of the Alexandria Waterfront. A sixth nomination is anticipated from a development organization. The Monitoring Group's work will continue into FY 2016 and its purpose is to serve as a liaison to the community and, in coordination with the City, proactively address impacts such as noise, hauling, dust and other potential impacts once development along the Waterfront begins.

H. Wayfinding: Implementation of Phase 2 and 3 will take place in FY 2016, with completion of pedestrian signs in Old Town and vehicular signage on major corridors throughout the City.

I. Citywide Parks Plan: Implementation of this plan will continue.

J. Open Space Master Plan: Staff reviewed progress made toward the goals set forth in the 2003 Open Space Master Plan, including the goal of gaining 100 acres of additional public open space by 2013 (7.3 acres/1000 residents). In conjunction with providing a status update, staff will propose additional recommendations to support continued implementation of the Open Space Master Plan.

K. Public Art Implementation Plan: This plan was approved in December 2014 and has moved into the Implementation Phase.

L. Urban Forestry Master Plan: Implementation of this plan will continue.

M. DASH: Ongoing coordination and implementation of the DASH Comprehensive Operational Analysis (COA) will continue.

N. Dominion 230KV Line: Dominion Virginia Power is proposing to construct a new 230-kilovolt underground transmission line between Alexandria and Arlington in the vicinity of Jefferson Davis Highway and Potomac Yard. The project would add and upgrade equipment at the existing switching station on E. Abingdon Drive in Alexandria, and connect it to the Glebe Substation on S. Glebe Road in Arlington. The City Council established an **Ad Hoc Underground Transmission Line and Substation Working Group in 2014** to examine quality of life, economic, electric reliability, environmental and transportation impacts associated with the proposed project, and to make recommendations to staff, the City Manager and Council on matters pertaining to the project. **Work is expected to continue in FY 2016.**

O. AEDP Strategic Plan: The AEDP Strategic Plan outlines tactics focused on promoting the City of Alexandria as a premier location for businesses by capitalizing on its assets including multiple Metrorail stations, historical character and riverfront location, in order to enhance the City's tax revenue and increase

employment opportunities. The plan was crafted to align with the City's Goal 1: "Alexandria has quality development and redevelopment, support for local businesses and a strong, diverse and growing local economy."

P. Census and Demographics: This program includes analysis of Census 2010 and annual American Community Survey data releases. It also includes preparation of the City's official long range forecasts of population, jobs and households, which are updated regularly to reflect approved plans and development projects as well as regional economic trends.

Q. Fire Station Location Study: The Office of Performance and Accountability (OPA) is leading the Fire Station Location Study. The study will address where the City should locate emergency response facilities and resources to achieve the City's Fire and Emergency Medical Service (EMS) performance goals. This project will consider current and future demand for emergency services, current and future approaches to and features of the emergency response, and current and future Fire and EMS performance goals, among other factors. The project commenced in July 2014 and is anticipated to end in December 2015, with a final report and presentation to the City Manager in January 2016.

R. Industrial Use Study: Recent work on Eisenhower West and Oakville Triangle has highlighted questions about the City's policy on industrial land use. Staff is currently completing a Phase 1 Industrial Study which examined existing industrial uses and areas, explored issues regarding market and construction trends in industrial land in the City, and highlighted issues to be explored further. This study is expected to be completed in the January 2015. If it is determined that there are additional, more in-depth issues that need to be investigated, a "Phase 2" study would require resources for outside technical assistance.

Interdepartmental Development Review

On the development side, the number of known major redevelopment projects that will require significant staff resources from multiple departments in FY2016 is anticipated to be very high. A number of projects will require a level of effort that is well beyond the average development case, including considerable additional public engagement. These include:

Robinson Terminals North and South: The two terminal properties will continue to require significant staff resources in FY 2016 because Waterfront redevelopment is extremely important. The experience with the Carr Hotel strongly suggests that the redevelopment proposals for the two Robinson Terminal sites, both much larger and more complex that the Carr Hotel, will consume considerable staff resources in FY 2016. Supporting the Ad Hoc Monitoring Group on Waterfront Construction and coordinating final site plan, permits and site inspections will be a priority in FY 2016.

WMATA Royal Street Bus Garage/Other Old Town North Projects: A developer for WMATA's Royal Street Bus Garage will be solicited and selected by WMATA and will begin the development process in late FY 2015 or FY 2016. Engagement with neighborhood groups in this location and managing the ongoing development process will require significant staff involvement in the redevelopment of this city block in FY 2016. The Giant/ABC site and other Old Town North properties may also submit development applications in FY 2015 to be considered concurrent with the update to the Old Town North Small Area Plan. Ongoing development approval activities and substantial community outreach will continue in FY 2016.

WMATA Braddock Metro Station RFP: A developer for WMATA's Braddock Metrorail Station site will likely be selected by WMATA and will begin the development process in FY 2016 or FY 2017. The ongoing

development application resulting from the RFP and community engagement activities will be a major planning effort in FY 2016 or FY 2017 for this part of the City.

Beauregard Town Center Development: This project, a major focus of the Beauregard Small Area Plan, will be under review and likely complete hearings in FY 2015. Processing the final site plans and managing construction in FY 2016 will require significant staff resources to review final site plans, permits and site inspections.

AHC/Church of the Resurrection: This combined market rate and affordable housing project in the Beauregard corridor has required significant coordination with City staff regarding the housing program and development review. It is anticipated to continue into FY 2016.

Eisenhower Avenue Projects: A number of potential new projects on Blocks 1, 2, 11, 12 and 28 may be in the development process in FY 2016, including up to two hotels to primarily serve the National Science Foundation and several residential, high-rise buildings. These projects have major access and infrastructure elements that will require significant staff review and coordination.

Landmark Mall: Although progress for redevelopment of the Mall has been slower than expected, there are indications that the project may actively move forward and have ongoing construction starting in FY 2016. Development review to promote the success of this effort continues to be a priority.

Oakville Triangle: It is anticipated that this project will receive consideration for preliminary approval in FY 2016. In addition, processing the final site plans, permits and site inspections will require significant staff resources in FY 2016.

Alfred Street Baptist Church: A major church expansion, including existing affordable housing within the redevelopment site, will likely be in the development review process in FY 2015. Processing the final site plans and managing construction in FY 2016 will require significant staff resources to review final site plans, permits and site inspections.

Potomac Yard: Replanning of North Potomac Yard will begin after selection of a preferred Metrorail Station site. It is also expected that a number of major projects in Landbays G and H will be submitted resulting from the location decision of the Metro station. The IDA and National Industries for the Blind projects will also be ongoing in their development approvals in FY 2016.

FISCAL IMPACT
The proposed work program has implications for the FY 2016 General Fund Operating Budget and FY 2016 to FY 2025 Capital Improvement Program. This proposed work program can only be accomplished with adequate resources provided by the City funding for FY 2016, approximately equal to FY 2015 funding and staffing levels, as well as by private contributions where noted.

Additional outside funding is being sought from landowners associated with two FY 2016 planning processes, the Old Town North Small Area Plan and the North Potomac Yard Replanning. In addition, discussions have been held with ARHA about funding staff resources in order to assist with the expediting of the ARHA reviews. If these three projects are to proceed, developer contributions to assist in funding them is imperative. Memoranda of Understanding (MOUs) for each of these proposed agreements will need to clearly establish a firewall so that the funding provided has no bearing on the outcomes of the planning processes.

ATTACHMENTS:

1. Bar Chart: Draft FY 2016 Interdepartmental Long Range Planning Work Program (arranged chronologically)
2. Bar Chart: Draft FY 2016 Interdepartmental Long Range Planning Work Program (arranged by program areas)
3. Transportation and Environmental Services Memo to City Council, dated October 22, 2014, on Citywide Parking Work Plan

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Housing; Planning and Zoning; Recreation, Parks and Cultural Activities; Transportation and Environmental Services; Office of Historic Alexandria; Code Administration; General Services; Department of Project Implementation; AEDP; ACVA

ATTACHMENT 1: DRAFT FY 2016 Interdepartmental Long Range Planning Work Program (Chronological)

	Calendar 2015 (FY2015 / FY2016)	Calendar 2016 (FY2016 / FY2017)	Calendar 2017 (FY2017 / FY2018)	Calendar 2018 (FY2018 / FY2019)
Memo # / Plans and Studies	Jan–Dec	Jan–Dec	Jan–Dec	Jan–Dec
1 Long Range Education Facilities Plan (PZ, ACPS, RPCA)				
2 Del Ray Historic Preservation Plan (pattern book + NR listing) (PZ)				
3 Transit Corridor C/West End Transitway AA (TES, PZ, DPI)				
4 Old Town Parking Data Collection/Old Town Parking Policy Update (TES, PZ)				
5 Oakville Triangle/Route 1 West Study, MPA (PZ, TES, RPCA, Housing)				
6 Eisenhower West Transportation Study (TES, PZ)				
7 Eisenhower West Small Area Plan (PZ, TES, RPCA, Housing)				
8 Neighborhood Park Improvement Plan (RPCA, PZ, TES)				
9 Pedestrian/Bicycle MP-Complete Streets Manual (TES, PZ)				
10 Del Ray Parking Study Implementation (TES, PZ)				
11 New Permitting System Software Implementation (Code, PZ, TES, Fire)				
12 Sanitary Sewer/CSO Plan (TES, PZ, AlexRenew, RPCA)				
13 Pocket Park Plan (RPCA, PZ, TES)				
14 Motorcoach Study (TES)				
15 Potomac Yard Metrorail Station (TES, DPI, PZ)				
16 Old Town North Small Area Plan (PZ, TES, RPCA, Housing)				
17 Stormwater/MS4 Compliance Plan (TES, PZ, RPCA)	Phase 1	Phase 2	Phase 3	
18 North Potomac Yard Replanning (PZ, TES, RPCA, Housing)				
19 Updating Environmental Action Plan (All Departments)				
20 Parking Standards for New Development (PZ, TES, Housing)	Phase 1		Phase 2	
21 New City Strategic Plan				
22 Del Ray Strategic Update to MV Ave Business Plan (PZ)				
23 Leslie Avenue/Monroe Avenue Planning Study (PZ, TES, RPCA, Housing)				
24 Transportation Master Plan (TES, PZ)				
25 Green Building Policy (PZ, GS, RPCA, Housing)				
26 ARHA Redevelopment Sites (PZ, TES, RPCA, Housing, ACPS, DCHS)				

Ongoing Implementation Work/Special Projects

Memo #	
A	*Housing Master Plan (Housing, PZ, GIS, ARHA, TES, Code, GS, ACPS, DCHS/Office of Aging)*
B	*Beauregard Plan (PZ, DPI, TES, RPCA, Housing)*
C	*Landmark/Van Dorn Corridor Plan (PZ, DPI, TES, RPCA, Housing)*
D	*Arlandria Action Plan (PZ, Housing, TES), Four Mile Run (RPCA, TES)*
E	*Braddock Plan (PZ, RPCA, Housing, TES)*
F	*South Potomac Yard Plan (PZ, TES, RPCA, Housing)*
G	*Waterfront (DPI, PZ, RPCA, TES)*
H	*Wayfinding (PZ, TES)*
I	*Citywide Parks Plan (RPCA)*
J	*Open Space Master Plan (RPCA)*
K	*Public Art Implementation Plan (RPCA, PZ, TES, GS)*
L	*Urban Forestry Master Plan (RPCA)*
M	*DASH (TES, DASH)*
N	*Dominion 230 KV Line (TES, PZ, GS, RPCA)*
O	*AEDP Strategic Plan (AEDP, P&Z, ACVA, DPI, Code, Housing)*
P	*Census, Forecasting and Demographics (P&Z)*
Q	*Fire Station Location Study (OPA, GS, Fire, GIS)*
R	*Industrial Study Phase 2 (P&Z, AEDP)*

COLOR KEY
- Preparatory staff work &/or technical analysis
- Planning with public engagement
- Approval process
- Implementation with public engagement

Housing; Planning and Zoning; Recreation, Parks and Cultural Activities; Transportation and Environmental Services; Office of Historic Alexandria; Code Administration; General Services; Department of Project Implementation; AEDP; ACVA

ATTACHMENT 2: DRAFT FY 2016 Interdepartmental Long Range Planning Work Program (By Program Areas)

		Calendar 2015	Calendar 2016	Calendar 2017	Calendar 2018
		FY2015 / FY2016	FY2016 / FY2017	FY2017 / FY2018	FY2018 / FY2019
Memo #	**Plans and Studies**	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
5	Oakville Triangle/Route 1 West Study, MPA (PZ, TES, RPCA, Housing)				
7	Eisenhower West Small Area Plan (PZ, TES, RPCA, Housing)				
16	Old Town North Small Area Plan (PZ, TES, RPCA, Housing)				
18	North Potomac Yard Replanning (PZ, TES, RPCA, Housing)				
22	Del Ray Strategic Update to MV Ave Business Plan (PZ)				
23	Leslie Avenue/Monroe Avenue Planning Study (PZ, TES, RPCA, Housing)				
4	Old Town Parking Data Collection/Old Town Parking Policy Update (TES, PZ)				
10	Del Ray Parking Study Implementation (TES, PZ)				
14	Motorcoach Study (TES)				
20	Parking Standards for New Development (PZ, TES, Housing)	Phase 1		Phase 2	
3	Transit Corridor C/West End Transitway AA (TES, PZ, DPI)				
6	Eisenhower West Transportation Study (TES, PZ)				
9	Pedestrian/Bicycle MP-Complete Streets Manual (TES, PZ)				
15	Potomac Yard Metrorail Station (TES, DPI, PZ)				
24	Transportation Master Plan (TES, PZ)				
12	Sanitary Sewer/CSO Plan (TES, PZ, AlexRenew, RPCA)				
17	Stormwater/MS4 Compliance Plan (TES, PZ, RPCA)	Phase 1	Phase 2	Phase 3	
19	Updating Environmental Action Plan (All Departments)				
25	Green Building Policy (PZ, GS, RPCA, Housing)				
8	Neighborhood Park Improvement Plan (RPCA, PZ, TES)				
13	Pocket Park Plan (RPCA, PZ, TES)				
1	Long Range Education Facilities Plan (PZ, ACPS, RPCA)				
2	Del Ray Historic Preservation Plan (pattern book + NR listing) (PZ)				
11	New Permitting System Software Implementation (Code, PZ, TES, Fire)				
26	ARHA Redevelopment Sites (PZ, TES, RPCA, Housing, ACPS, DCHS)				
21	New City Strategic Plan				

Ongoing Implementation Work/Special Projects

Memo #	
A	*Housing Master Plan (Housing, PZ, GIS, ARHA, TES, Code, GS, ACPS, DCHS/Office of Aging)*
B	*Beauregard Plan (PZ, DPI, TES, RPCA, Housing)*
C	*Landmark/Van Dorn Corridor Plan (PZ, DPI, TES, RPCA, Housing)*
D	*Arlandria Action Plan (PZ, Housing, TES), Four Mile Run (RPCA, TES)*
E	*Braddock Plan (PZ, RPCA, Housing, TES)*
F	*South Potomac Yard Plan (PZ, TES, RPCA, Housing)*
G	*Waterfront (DPI, PZ, RPCA, TES)*
H	*Wayfinding (PZ, TES)*
I	*Citywide Parks Plan (RPCA)*
J	*Open Space Master Plan (RPCA)*
K	*Public Art Implementation Plan (RPCA, PZ, TES, GS)*
L	*Urban Forestry Master Plan (RPCA)*
M	*DASH (TES, DASH)*
N	*Dominion 230 KV Line (TES, PZ, GS, RPCA)*
O	*AEDP Strategic Plan (AEDP, P&Z, ACVA, DPI, Code, Housing)*
P	*Census, Forecasting and Demographics (P&Z)*
Q	*Fire Station Location Study (OPA, GS, Fire, GIS)*
R	*Industrial Study Phase 2 (P&Z, AEDP)*

COLOR KEY

- Preparatory staff work &/or technical analysis
- Planning with public engagement
- Approval process
- Implementation with public engagement

City of Alexandria, Virginia

MEMORANDUM

DATE: OCTOBER 22, 2014

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

THROUGH: RASHAD M. YOUNG, CITY MANAGER

FROM: YON LAMBERT, AICP, ACTING DIRECTOR, TRANSPORTATION AND
            ENVIRONMENTAL SERVICES

SUBJECT: CITYWIDE PARKING WORK PLAN

The purpose of this memo is to update City Council on current and upcoming citywide parking initiatives which have been organized into a proposed work plan. Parking planning and operations is a complex endeavor. In order to successfully manage this valuable public resource, which is often underpriced, it is critical that a comprehensive approach be taken. As a result, staff is working on five parking initiatives over the next few years to comprehensively address parking management. These initiatives build upon successes of the parking program over the last few years, which include the launch of a mobile parking app (Pango) in Alexandria with over 9,800 registered users, the installation of over 149 multispace parking meters, raising on-street parking rates to market levels, and the extension of parking hours to 9 PM to better match parking demand.

To build upon these accomplishments, and to be responsive to recently adopted plans, planning studies and development proposals, staff is recommending initiating a number of studies and workgroups to review and recommend parking policies practices. These studies and workgroups will pick up on the work of previous workgroups, such as the Old Town Area Parking Study (OTAPS) workgroup. The proposed work program is shown in Figure 1 on the next page. It is important to note that each of these projects will include an extensive amount of public outreach, data collection and that timelines align with staff resources. The workgroups will rely on the data collected to make comprehensive and thoughtful recommendations. Detailed project descriptions are included in Attachment 1.

City Council directed the City Manager to establish the OTAPS Study workgroup in 2010 and reconvened the group in 2012. The workgroup was made up of a diverse collection of stakeholders including residents, business representatives and civic groups (Attachment 2). The group worked to make substantive and difficult recommendations on implementation of comprehensive parking strategies in the Old Town Area. These included discussions of an extension of meter hours to encourage parking turnover as well as difficult discussions on balancing the parking needs of residents versus visitors and businesses. There was a tremendous

amount of data that was analyzed and considered by the group before making any recommendations.

Since this group has been key in gaining a large degree of consensus on many difficult issues, staff is planning to reconvene OTAPS to address a number of issues that have come up, including the potential extension of meter maximums from two to three hours on King Street, and looking at whether or not to establish additional residential permit parking programs close in to King Street and along the Waterfront where there may be the greatest strain on parking demand. This review is intended to specifically look at parking issues that had been raised during the Waterfront Small Area Plan and related discussions. The civic and business organizations that were represented on OTAPS will be asked to nominate persons to represent their organizations, and the prior independent OTAPS members will be asked if they wish to serve on OTAPS again. City staff will not serve on the new OTAPS group. These discussions can only start after T&ES has updated parking occupancy data which is being collected this fall. The data will serve as the basis for a reconvened OTAPS in early 2015. If results from the current parking data collection effort support minor parking policy changes that can be addressed in the short-term, staff may be able to move forward with those recommendations as early as late 2014.

It should be noted that at current staffing levels, and the need for data collection, public outreach and coordination with boards and commissions, staff can only undertake these parking initiatives sequentially.

Figure 1
Parking Work Program

No.	Project	Estimated Start	Estimated Completion	Deliverable
1	Parking Standards for new Development (Phase I-Residential)	Underway	Winter 2014	Recommendation to Boards and Commissions and City Council for Text Amendment
2	Old Town Parking Data Collection and Old Town Parking Policy updates	Underway	3rd Quarter 2015	Report on Old Town parking utilization. Reconvene OTAPS Workgroup in late 2014
3	Del Ray Parking Study Implementation	4th Quarter 2015	2nd Quarter 2016	Report on Del Ray parking study to City Council.
4	Motorcoach Study	1st Quarter 2016	3rd Quarter 2016	Recommendations on loading and parking spaces for Motorcoaches
5	Parking Standards for New Development (Phase II-Commercial and Office)	3rd Quarter 2016	2017	Recommendation to Boards and Commissions and City Council for Text Amendment

Staff is also aware that members of Council have been contacted on a number of parking issues. Addressing these parking issues will be tied into the City's larger parking work plan, and

Attachment 3 contains information on some of these issues.

Attachment 1: Detailed Project Descriptions
Attachment 2: OTAPS Workgroup Membership
Attachment 3: Recent Community Parking Concerns

cc: Mark Jinks, Deputy City Manager
       Sandra Marks, AICP, Deputy Director/Transportation, T&ES
       Karl Moritz, Acting Director/Planning and Zoning
       Faye Dastgheib, Principal Parking Planner/Transportation Planning, T&ES

Detailed Project Descriptions

The following is a description of each initiative shown in Figure 1, including expected issues to be addressed and expected work products. To comprehensively manage parking, each project will be looked at in the context of the adopted relevant existing city policies and practices, small area plan recommendations and citywide goals.

1. *Parking Standards for New Developments – Phase I and II*

This study will recommend updated parking standards for new developments. The purpose of the first phase of this study, to be completed in the winter of 2015, is to right size parking and update existing parking requirements for new residential multi-family development projects, including affordable housing, while minimizing spillover effect into nearby on-street spaces. Staff has been meeting regularly with a Council appointed task force (Attachment 2) that provides feedback to staff on proposed recommendations. The second phase of the study, which is not scheduled for completion until 2017, will examine parking standards for commercial and office development and study shared parking.

2. *Old Town Parking Data Collection*

Currently staff is updating the parking occupancy data in the 2009 Old Town Parking Study which was used as part of the Waterfront planning process. The Old Town Area Parking Study (OTAPS) Workgroup recommended that the City monitor on- and off-street parking occupancy every two years to determine when both on- and off-street parking facilities reach their 85 percent occupancy threshold. The updated parking occupancy data provided as a result of this study will also help staff assess existing on-street conditions in Old Town and evaluate the feasibility of implementing other parking policies. Staff will develop a memorandum summarizing the findings for OTAPS and City Council and may recommend minor policy changes to the Traffic and Parking Board as early as the final quarter of 2014.

The data will serve as the basis for the reconvened OTAPS' consideration of parking issues such as residential parking permit polices in Old Town and changes to on-street parking hours. It is important that this be coordinated with waterfront development.

3. *Del Ray Parking Study Implementation*

Staff will be convening a task force to discuss key findings and recommendations from the Del Ray Parking Study in late 2015. The task force will be discussing implementation of specific recommendations from the Del Ray Parking Study.

4. *Motorcoach Parking Study*

The Waterfront Small Area Plan and recently approved development projects will necessitate the City to reevaluate the loading and parking spaces for motorcoaches in Old Town. Staff will collect data and establish a workgroup to develop recommendations for consideration. This effort would begin in early 2016.

Parking Standards for New Developments – Phase II *(See #1 above.)*

Old Town Area Parking Study (OTAPS) Previous Workgroup Membership

- Rob Kaufman, Real Estate Developer - PMA Properties
- Charlie Banta - Alexandria Hotel Association
- Alexandria Restaurant Commission - Appointment Pending
- Nate Macek - Waterfront Commission
- Marsha Wright, Retailer - Old Town Pendleton Shop
- Mollie Danforth, Alexandria Commission on Persons with Disabilities
- Merrie Morris - Old Town Business & Professional Association
- Peter Pennington - Waterfront Commission
- Steve Tees, Old Town Business & Professional Association
- Mark Abramson, Leadership Inc., Citizen Representative
- John Hassett, U.S. Patent & Trademark Office
- Mark S. Feldheim, Citizen Representative
- Andrew Blair, Parking Garage Owner/Operator - Colonial Parking
- Bert Ely, Old Town Civic Association
- John Gosling, Old Town Civic Association
- Heidi Ford, West Old Town Citizens Association
- Alexandria Chamber of Commerce - Appointment Pending
- Abi Lerner, Deputy Director of Transportation, Chair, City Staff
- Barbara Ross, Deputy Director of Planning & Zoning, City Staff

Parking Standards for New Development Projects Task Force Members
- Nate Macek, Planning Commission
- Kerry Donley, Transportation Commission
- James Lewis, Traffic and Parking Board
- Jon Gosling, Former Old Town Area Parking Study (OTAPS) Workgroup
- Michael Workosky, NAIOP, the Commercial Real Estate Development Association
- Stewart Bartley, Mixed-Use Developer with experience in Alexandria and other urban areas
- Andrea Hamre, Danielle Fidler, Cathy Puskar, At-Large Alexandria Residents (with expertise in regional transportation or parking issues)

Recent Community Parking Concerns

The implementation of the projects in Figure 1, with a detailed description in Attachment 1, will seek to address many of the concerns from the community that staff and City Council have heard over the last few months. The following is a description of commonly-voiced concerns and how these concerns relate to staff's work program.

Extension of meter time limits from two to three hours in metered Zone 2

Staff has recently received a request form the Chamber of Commerce to extend the parking time limits from two to three hours, and to open private garages to the public in metered parking Zone 2. This zone is located west of Washington Street where garages are either closed in the evening or not available to the public. Staff will reach out to private garage owners in Zone 2 metered parking to request that they open garages to the public in the evening hours. After the parking utilization update is complete, this will be addressed by initiative #2, Old Town Parking Data Collection and staff will be able to determine next steps and to develop recommendations.
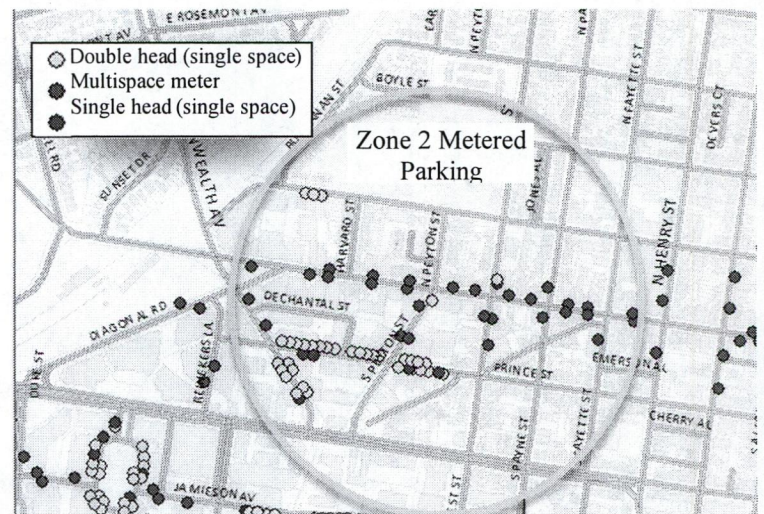
Parking in blocks with residential parking on one side and metered parking on the opposite side

There are a few blocks in the city with two hour residential permit parking restrictions on one side of the street and metered parking on the other side of the street. Visitors choose to park in the free two hour residential permit parking spaces rather than metered spaces. As a result, residents have to compete with visitors for a free residential permit parking space during evening hours. This issue will be addressed by initiative #2, Old Town Parking Data Collection, and explored by a reconvened OTAPS with recommendations expected by fall 2015.

Parking Meter Changes in Carlyle

Staff has received positive feedback from businesses and some residents regarding extension of meter hours, which was completed in August 2014. Businesses in Carlyle have observed an increase in parking turnover after 5 p.m. and on Saturdays. However, residents in Carlyle are concerned about on-street parking in the area. It is important to note that residential buildings in Carlyle meet current parking standards set forth in the zoning ordinance, and have enough parking spaces to meet residential demand. However, Carlyle residents are interested in parking on-street during the evening hours. Given that all on-street parking spaces in Carlyle are metered, Carlyle residents can't park on-street for free before 9 p.m. Some private parking garages are available to long-term parkers in the area, (although not 24/7) such as the east Patent and Trade

Office garage located on 551 John Carlyle Street and another garage, located on 1925 Ballenger Ave. Currently, the City does not have a policy to waive meter fees for residents in Old Town or Carlyle. Furthermore, City Code does not allow a metered block to be designated as a Residential Parking Permit block. A project to study residential parking concerns comprehensively in Carlyle is currently not within the City's parking work program. If a study is necessary, staff will need guidance from City Council on when a study should be conducted as well as resources to conduct such a study.

FY 2016 Interdepartmental Long Range Planning Work Program

City Council Presentation
January 27, 2015

Information for Discussion and Recommendation

- Draft Work Program
- Project Descriptions

Council Action Requested

- Review Draft Work Program
- Provide guidance to the City Manager for preparation of the Operating Budget

3

FY 2016 Work Program (Draft)

FY 2016 Work Program (Draft)

Memo #	Plans and Studies	Calendar 2015	Calendar 2016	Calendar 2017	Calendar 2018
5	Oakville Triangle/Route 1 West Study, MPA (PZ, TES, RPCA, Housing)				
7	Eisenhower West Small Area Plan (PZ, TES, RPCA, Housing)				
16	Old Town North Small Area Plan (PZ, TES, RPCA, Housing)				
18	North Potomac Yard Replanning (PZ, TES, RPCA, Housing)				
22	Del Ray Strategic Update to MV Ave Business Plan (PZ)				
23	Leslie Avenue/Monroe Avenue Planning Study (PZ, TES, RPCA, Housing)				
4	Old Town Parking Data Collection/Old Town Parking Policy Update (TES, PZ)				
10	Del Ray Parking Study Implementation (TES, PZ)				
14	Motorcoach Study (TES)				
20	Parking Standards for New Development (PZ, TES, Housing)	Phase 1		Phase 2	
3	Transit Corridor C/West End Transitway AA (TES, PZ, DPI)				
6	Eisenhower West Transportation Study (TES, PZ)				
9	Pedestrian/Bicycle MP-Complete Streets Manual (TES, PZ)				
15	Potomac Yard Metrorail Station (TES, DPI, PZ)				
24	Transportation Master Plan (TES, PZ)				
12	Sanitary Sewer/CSO Plan (TES, PZ, AlexRenew, RPCA)				
17	Stormwater/MS4 Compliance Plan (TES, PZ, RPCA)	Phase 1	Phase 2	Phase 3	
19	Updating Environmental Action Plan (All Departments)				
25	Green Building Policy (PZ, GS, RPCA, Housing)				
8	Neighborhood Park Improvement Plan (RPCA, PZ, TES)				
13	Pocket Park Plan (RPCA, PZ, TES)				
1	Long Range Education Facilities Plan (PZ, ACPS, RPCA)				
2	Del Ray Historic Preservation Plan (pattern book + NR listing) (PZ)				
11	New Permitting System Software Implementation (Code, PZ, TES, Fire)				
26	ARHA Redevelopment Sites (PZ, TES, RPCA, Housing, ACPS, DCHS)				
21	New City Strategic Plan				

City Priorities

- Potomac Yard
- Waterfront
- West End

Projects Completing

FY2015

- Long Range Educational Facilities Plan
- Del Ray Historic Preservation Plan
- Potomac Yard Metro (LPA)
- Stormwater/MS4 (Phase 1)
- Parking Study (Phase 1)

FY2016

- Transit Corridor C (LPA)
- Old Town Parking Update
- Oakville Triangle
- Eisenhower West
- Neighborhood Park Plan
- Ped/Bike Master Plan
- Del Ray Parking Study Implementation
- New Permitting System

New Projects

FY2016

- Old Town North
- North Potomac Yard Replanning
- Pocket Park Plan
- Motorcoach Study
- Del Ray Parking Study Implementation

Beyond FY2016

- Updating Environmental Action Plan
- Parking Study (Phase 2)
- Del Ray Strategic Update to MV Avenue Plan
- Leslie Avenue/Monroe Avenue Plan
- Transportation Master Plan
- Green Building Policy

Old Town North
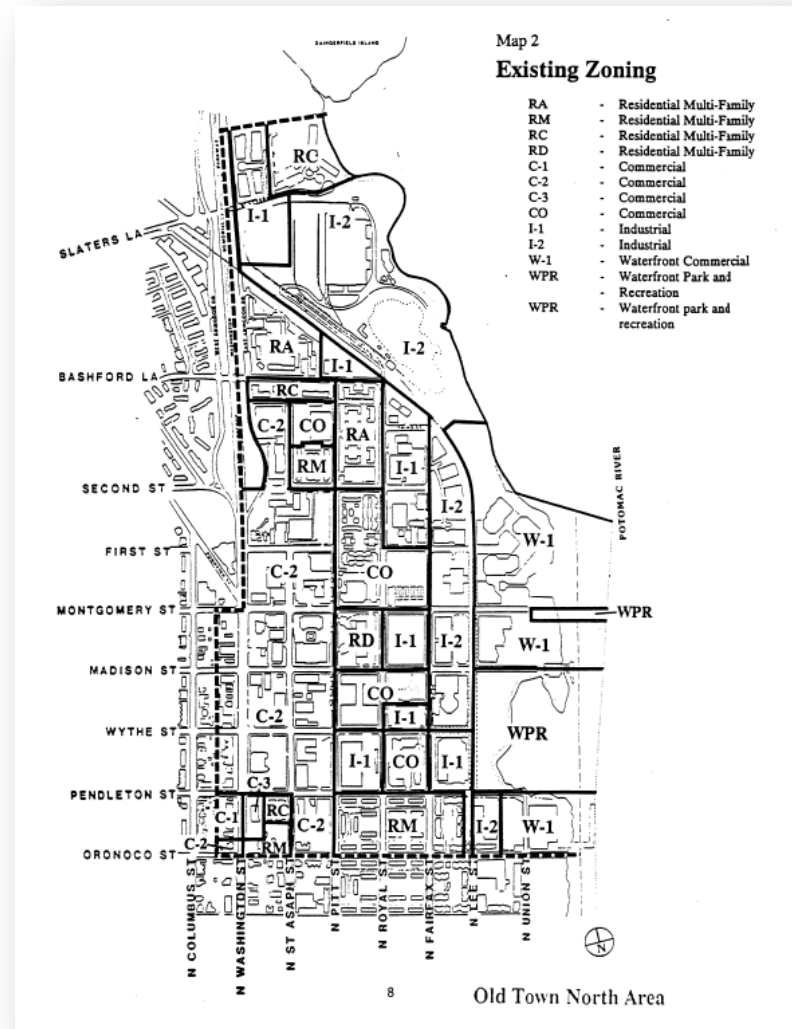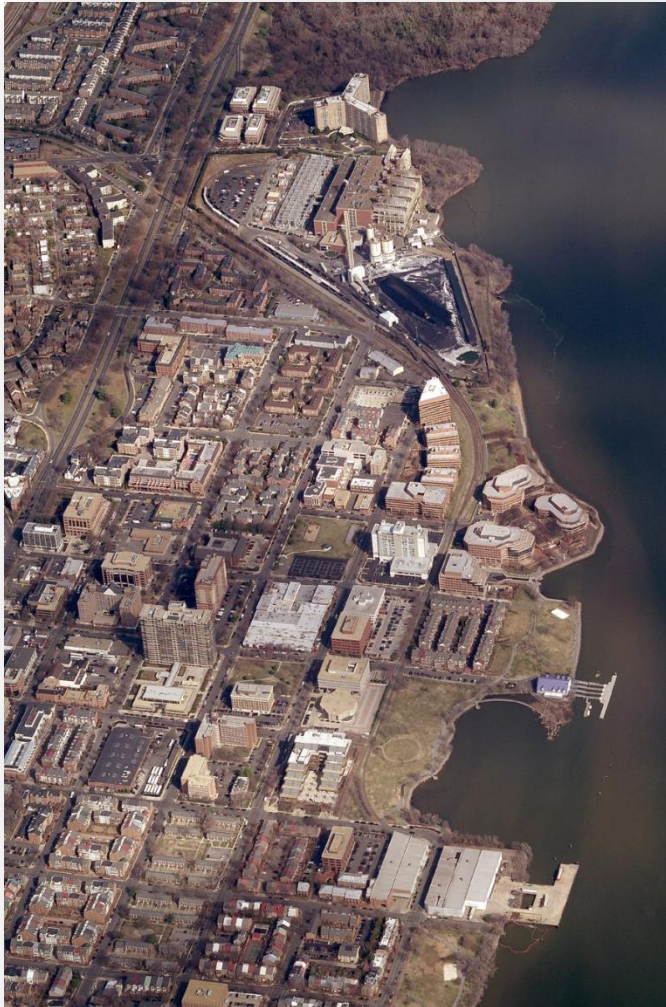
North Potomac Yard
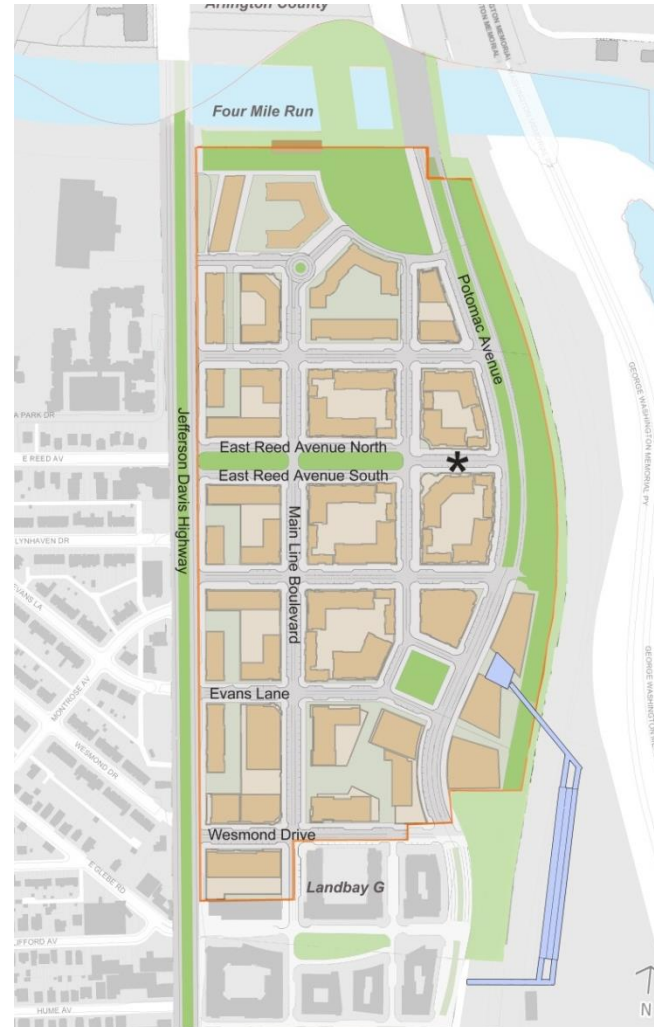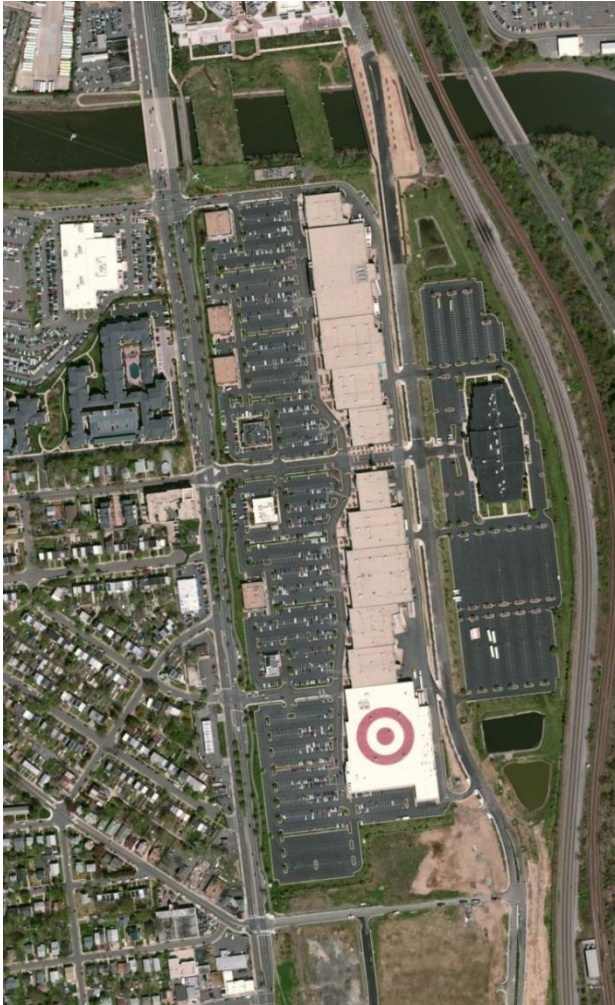
Mount Vernon Avenue Business District
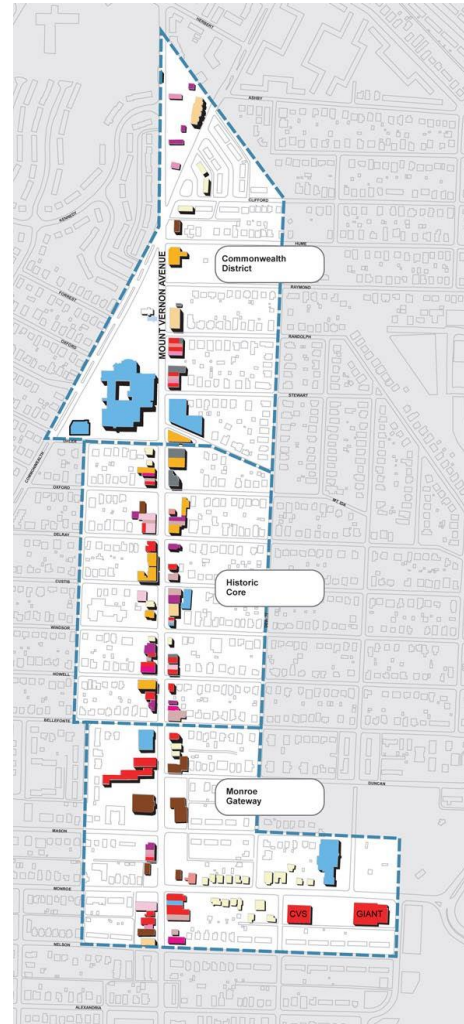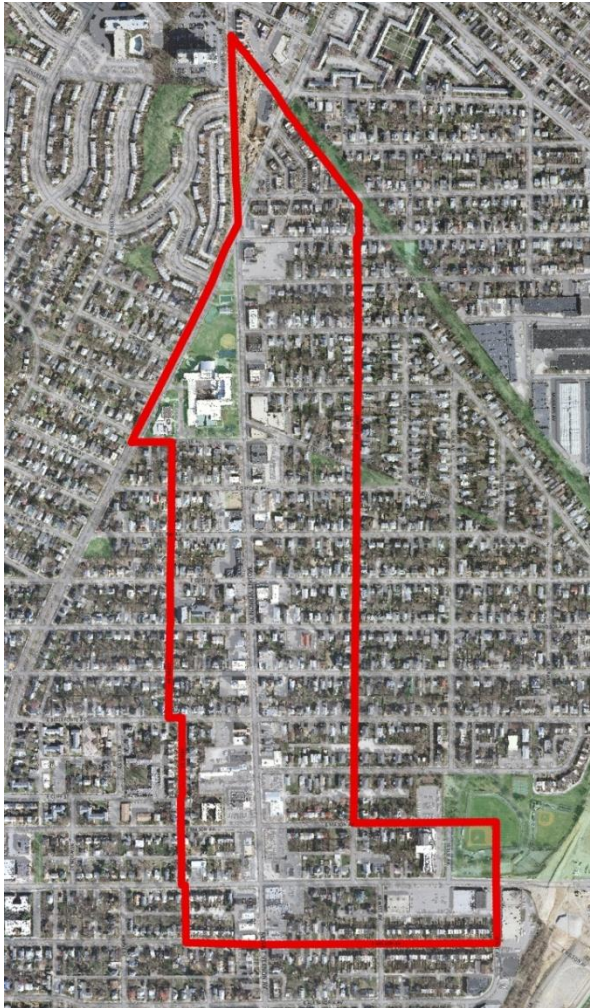
Leslie Avenue/Monroe Avenue
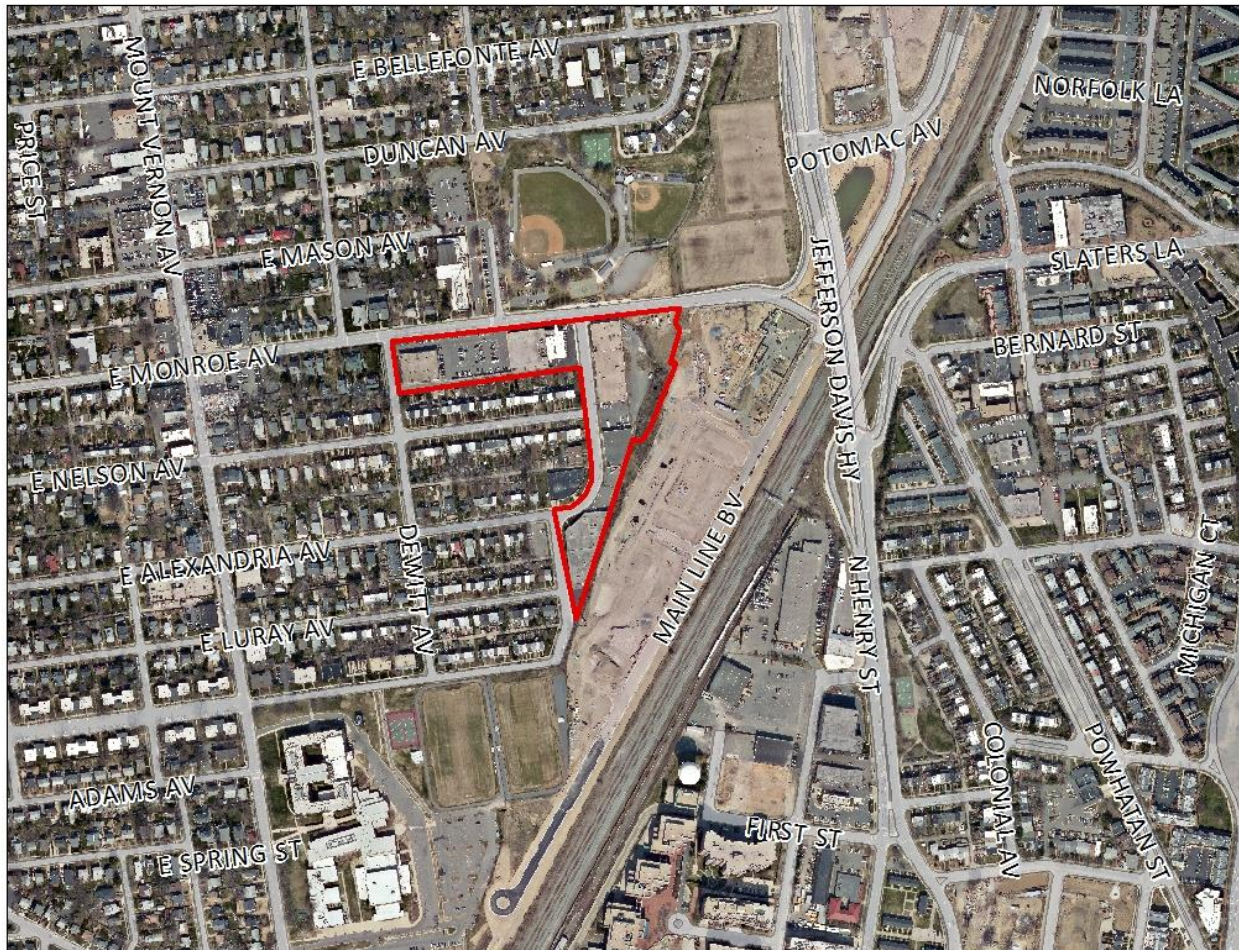
ARHA Sites

Ongoing Implementation Work/Special Projects

- Housing Master Plan
- Beauregard, Landmark/Van Dorn Corridor, Arlandria & Braddock Plans
- South Potomac Yard Plan
- Waterfront
- Wayfinding

- Citywide Parks Plan, Open Space Master Plan, Public Art Plan, Urban Forestry Master Plan
- DASH
- Dominion 230 KV Line
- AEDP Strategic Plan
- Census, Forecasting and Demographics
- Fire Station Location Study
- Industrial Use Study

14

West End Projects

- Eisenhower West Small Area Plan
- Transit Corridor C / West End Transitway
- Beauregard Plan Implementation
- Landmark/Van Dorn Corridor Plan Implementation

15

West End Projects

16

Discussion

17
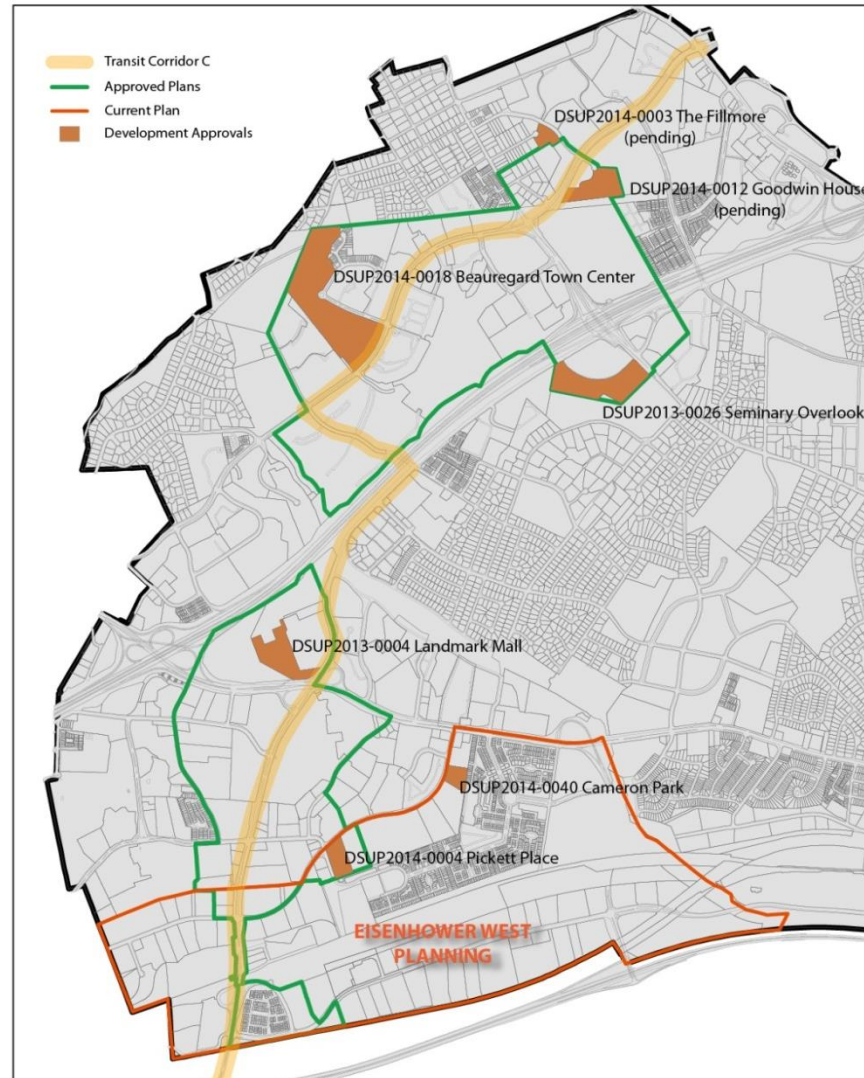
Legislation Details (With Text)

File #:	14-3615	**Name:**	Proposed Waterfront Phasing and Funding Plan
Type:	Resolution	**Status:**	Agenda Ready
File created:	1/9/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	City Council Consideration of Waterfront Implementation Phasing and Funding Plan Recommendations		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3615_ Waterfront Phasing Funding Chart 14-3615 _Phase 1 Waterfront Funding 14-3615_City Council_phasing and funding_ver4		

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

_____

MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER /s/

DOCKET TITLE:
City Council Consideration of Waterfront Implementation Phasing and Funding Plan Recommendations

_____

ISSUE: City Council receipt and consideration of phasing and funding of Waterfront Plan Implementation.

RECOMMENDATION: That City Council:
1.   Receive and adopt the proposed phasing plan for implementation of the Waterfront public improvements generally consistent with the following initial order of implementation:
    a.   Completion of core area utility, roadway and other infrastructure construction required to support subsequent improvements;
    b.   Completion of Flood Mitigation elements;

    c.   Completion of Fitzgerald Square improvements;

    d.   Completion of remaining park improvements inside the core area.

2.   Provide general guidance to the City Manager to program funding for Waterfront implementation consistent with the recommended phasing plan and to the extent financially feasible into the forthcoming FY 2016 to FY2025 Capital Improvement Program with recognition of the priority of this project as an asset to City residents, businesses, and visitors; and its support of overall economic and environmental sustainability.

BACKGROUND:
Development of the Phase I Design

The Waterfront Plan was approved in January 2012 creating a 21st Century vision for a redeveloped Alexandria Waterfront that addresses important community goals, such as a fully connected public walkway along the riverfront, expanded visual access to and from the water, enhanced and expanded public spaces with varying levels of programmed activity, flood mitigation and shoreline improvements and economic sustainability measures.   Plan approval was followed by the hiring of The OLIN Studio and URS Corporation in 2013 to develop a Phase I Landscape and Flood Mitigation Preliminary Design (Phase I Design) which was completed in late spring 2014 and approved by the City Council on June 14, 2014. In addition to incorporating the important aforementioned Plan vision and goals, the Phase I Design, through additional public input, further reflects the array of community ideals and aspirations for a world-class Waterfront. Additionally, the Phase I Design incorporates the landmark City-Old Dominion Boat Club (ODBC) Property Exchange Agreement, allowing full implementation of the Waterfront Plan's premier element, a public, multi-purpose Fitzgerald Square at the foot of King Street, while also accommodating a new ODBC boathouse and parking lot on the east side of The Strand between Prince and Duke Streets. This prime OLIN design creates the Waterfront which Alexandrians envision for year-round and multifaceted riverfront enjoyment.

When approving the Phase I Design, the City Council also requested staff to return with cost estimates and phasing and funding options for Waterfront Plan implementation. Staff worked over the summer and fall to generate the information.

DISCUSSION:
Development of Cost Estimates and Draft Phasing and Funding Options

Staff, with the assistance of expert outside technical consultants, has developed a cost estimate of $120 million for full implementation of the Phase I Design.   Like the Waterfront Plan, the Phase I Design divides the planning area into two subareas, the Core Area (Duke Street to Queen Street), and the Area Outside the Core (Harborside/Shipyard, Founders, Oronoco, Rivergate, and Tidelock Parks).

Cost Estimates

The chart (see Attachment 1) illustrates the subareas, the public improvements within each subarea and the associated costs. This delineation of the Waterfront planning area into subareas lends itself to phasing.   The Core Area is further divided into primary and secondary areas, with the assumption that the landside and infrastructure elements of the primary area would need to be implemented before the secondary area.

Project Revenue Sources and Financing Options for Waterfront Implementation

The Plan anticipated the primary revenue stream for funding the implementation would come from new Waterfront development. Those revenues sources include the tax increment produced by the new development, and one-time developer contributions for off-site public improvements

Additional potential revenue sources identified for Waterfront Plan implementation include:

- Fees for programmed activities;
- Private donations and fundraising; and
- Federal, state and local grants.

In addition, financing options could include bonds, cash, and/or a combination of the two.

Development of Phasing and Funding Options

December 3, 2014 Community Open House

The process for development of phasing and funding options began with a Community Open House held on December 3, 2014. The public was requested to identify priorities for implementation of planned Waterfront public improvements through a polling exercise. The polling exercise consisted of 17 questions, divided into categories including demographics, general public improvement priorities, and specific public improvement priorities. Seventy (70) people participated in the polling exercise.

The general questions asked to the public to prioritize major plan elements like flood mitigation and a continuous riverfront walkway, and expansion of parks and open space. The more specific questions asked for prioritization of individual projects, both inside and outside the core area. Those projects included, for example, Fitzgerald Square improvements and amenities, the Civic Building, King Street Pier, and Founders Park improvements. The participants were also asked to share which general or specific improvements they would like to see implemented in the next 10 years.

Based on the questions asked, the conclusions in terms of top priorities were:

- Start construction inside the Core Area
- Provide for Flood Mitigation
- Provide a continuous Riverfront Walkway
- Expand and enhance Parks
- Over 70% of the respondents indicated they want to see 2 or more Core Area projects implemented in the 10 year CIP

Phasing Options

Based upon the community feedback from the Community Open House, staff developed three potential Phasing Options for presentation at a December 11 joint public hearing of the Waterfront and Park and Recreation Commissions. The Options include the same three elements, identified by the community as highest priorities, implemented in a different order. These options focus on priorities to be constructed first, with an

understanding that remaining public amenities would be prioritized and added to future capital improvement program budgets.

The Options are as follows:
- Option A - Flood Mitigation and Promenade Priority
- Option B - Fitzgerald Square Priority
- Option C - Core Area Parks Priority

Option A - Flood Mitigation and Promenade Priority, would begin with construction of the Flood Mitigation Elements and Promenade between Duke Street and Queen Street, followed by the construction of the improvements to the unit block of King Street and the creation of Fitzgerald Square, and completed with expansion and enhancements to Point Lumley Park and improvements to Waterfront Park. The advantages of this option include early protection from nuisance flooding, a highly desirable riverfront walkway, and protection of future public investments from flooding. Some disadvantages include other public enhancements such as public parks are deferred, and there would be delayed synergy with private investments in public amenities.

Options B and C are variations of the implementation order for the same core area elements. Implementation of Option B begins with Fitzgerald Square and the foot of King Street, is followed by the flood mitigation and promenade next, and then the expansion of Point Lumley and Waterfront Parks. Implementation of Option C begins with the expansion of Point Lumley and Waterfront Parks, is followed by Fitzgerald Square and the foot of King Street, and the completion of the flood mitigation and promenade.

Option B has the advantage of providing new active public space and a marquee element of the plan early in implementation. Option C provides enhanced large open space, and creates synergy with the proposed private development projects along Strand Street. Delaying flood mitigation is a common disadvantage to both options by exposing existing along with new infrastructure to the risk of nuisance flooding.

December 11, 2014 Joint Waterfront Commission and Park and Recreation Commission Public Hearing
Staff presented these Options to a joint meeting of the Waterfront Commission and Park and Recreation Commission on December 11, 2014. A public hearing was held and general consensus among commissioners from both boards at the joint public hearing was to begin with Option A, the Flood Mitigation Bulkhead and Promenade Option. Members generally believe it is best to start with flood mitigation to ensure protection of other public investments. Most public speakers also supported this option.

December 16, 2014 Waterfront Commission Meeting
As a follow-up to the December 11, 2014 public hearing, the Waterfront Commission discussed the matter of the above phasing and funding options at its December 16, 2014 regular monthly meeting. The Waterfront Commission voted to prepare a letter to the Mayor and City Council recommending Waterfront implementation begin with Option A, starting with construction of the Flood Mitigation Bulkhead and Promenade, followed by Fitzgerald Square and then the Core Parks.

January 6, 2015 Planning Commission Meeting

Staff presented a summary of the Phasing and Funding information and civic engagement process conducted to the Planning Commission for discussion on January 6, 2015. Commissioners generally supported a recommendation that implementation begin with Option A, and considered the three options a good summary of the choices available.

January 15, 2015 Parks and Recreation Commission Meeting

Staff presented a summary of the Phasing and Funding information and civic engagement process conducted to the Parks and Recreation Commission for discussion on January 15, 2015. The Commission voted to prepare a letter to the Mayor and City Council recommending Waterfront implementation begin with Option A, starting with construction of the Flood Mitigation Bulkhead and Promenade, followed by Fitzgerald Square and then the Core Parks.

FISCAL IMPACT: The total cost for implementation of the Waterfront Landscape and Flood Mitigation Design (as illustrated by the Phase 1 Design) is $120 million (in 2014 dollars). The portion of the Phase 1 Design identified as initial priority phases during the civic engagement process, recommended by staff, and depicted by Option A as the priority infrastructure, totals approximately $52 million. No specific time frame for implementation is proposed at this time, as the improvements are to be incorporated and prioritized in conjunction with the preparation of the upcoming full FY 2016 to FY2025 citywide Capital Improvement Program.

ATTACHMENTS:
1.   Cost Estimate Chart
2.   Waterfront Phasing Option A

STAFF:
Emily Baker, Acting Deputy City Manager
Mitchell Bernstein, Acting Director, Department of Project Implementation
Karl Moritz, Acting Director, Department of Planning and Zoning
Neslie Birch, Director, Office of Management and Budget
Anthony Gammon, Acting Deputy Director, Department of Project Implementation
Susan Eddy, Deputy Director, Department of Planning and Zoning
Chris Bever, Assistant Director, Office of Management and Budget
Nancy Williams, Principal Planner, Department of Project Implementation
Jack Browand, Division Chief, Department of Parks, Recreation, and Cultural Activities

Major Cost Categories of Waterfront Improvements
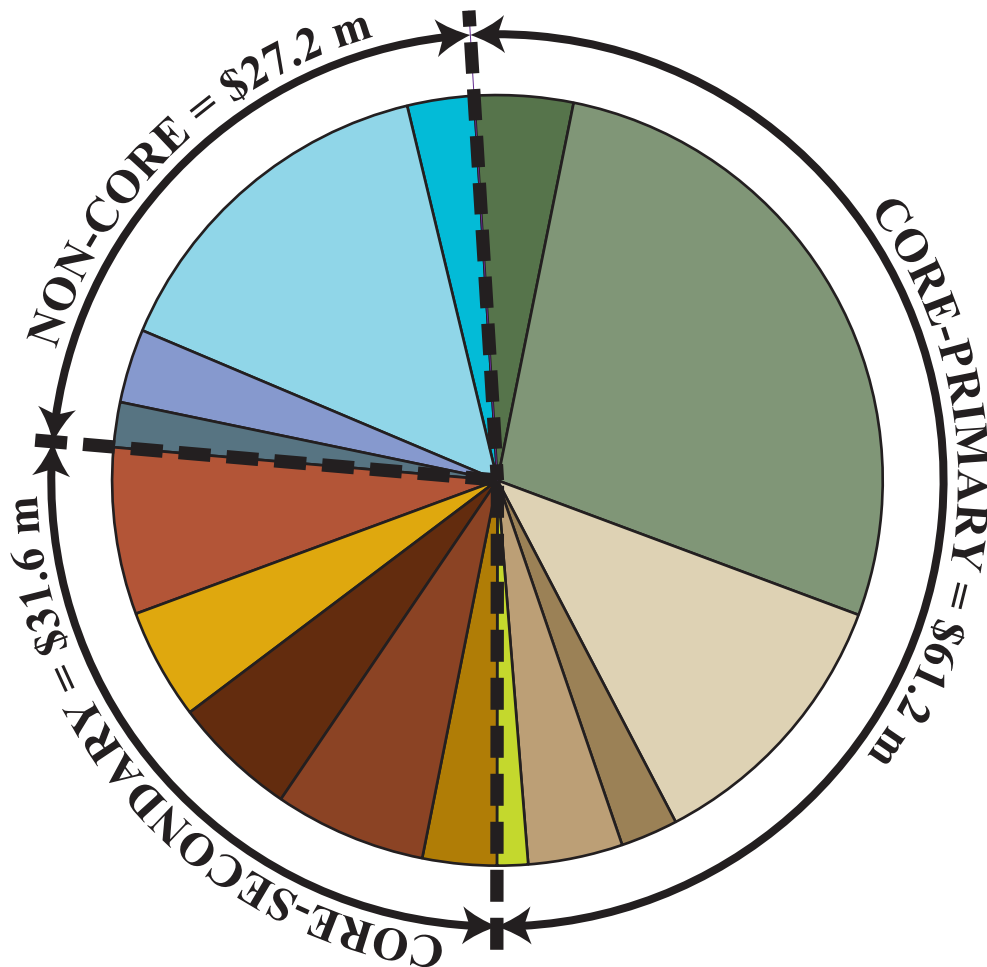
NON-CORE = $27.2 m

CORE-PRIMARY = $61.2 m

CORE-SECONDARY = $31.6 m

CORE-PRIMARY AREA
$61.2 million

- Utilities and Strand Street = $4.9 m
- Promenade and Flood Mit. = $33.1 m
- Fitzgerald Square = $14.0 m
- Point Lumley Park = $2.9 m
- Waterfront Park = $4.8 m
- Thompson's Alley = $1.6 m
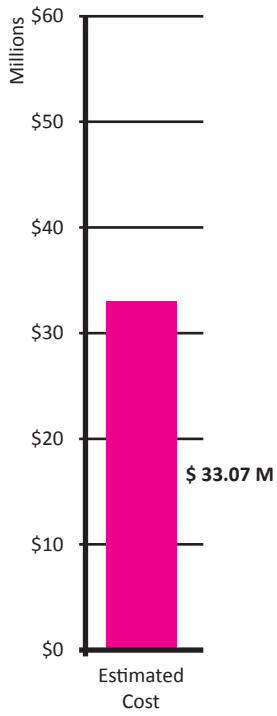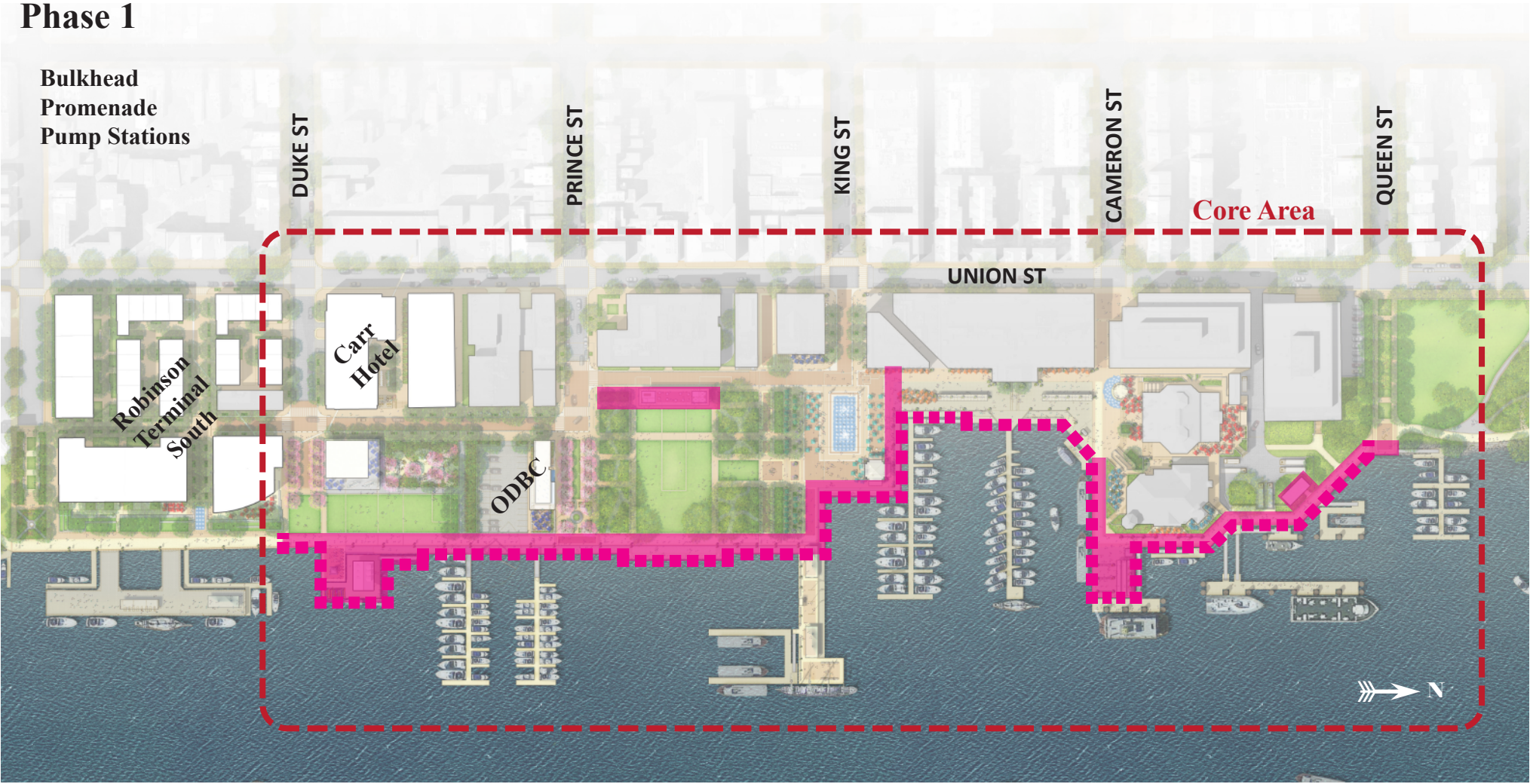
CORE-SECONDARY AREA
$31.6 million

- Street end gardens = $3.8 m
- Civic building = $7.7 m
- King Street pier = $6.2 m
- Torpedo Factory = $5.6 m
- Marina = $8.4 m

NON-CORE AREA
$27.2 million

- Harborside and RTS = $2.2 m
- Founders Park = $3.7 m
- Oronoco Bay Park and RTN = $17.9 m
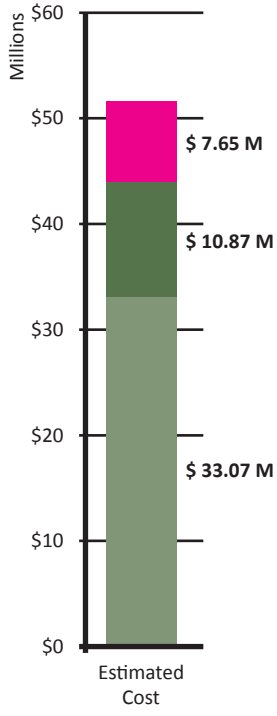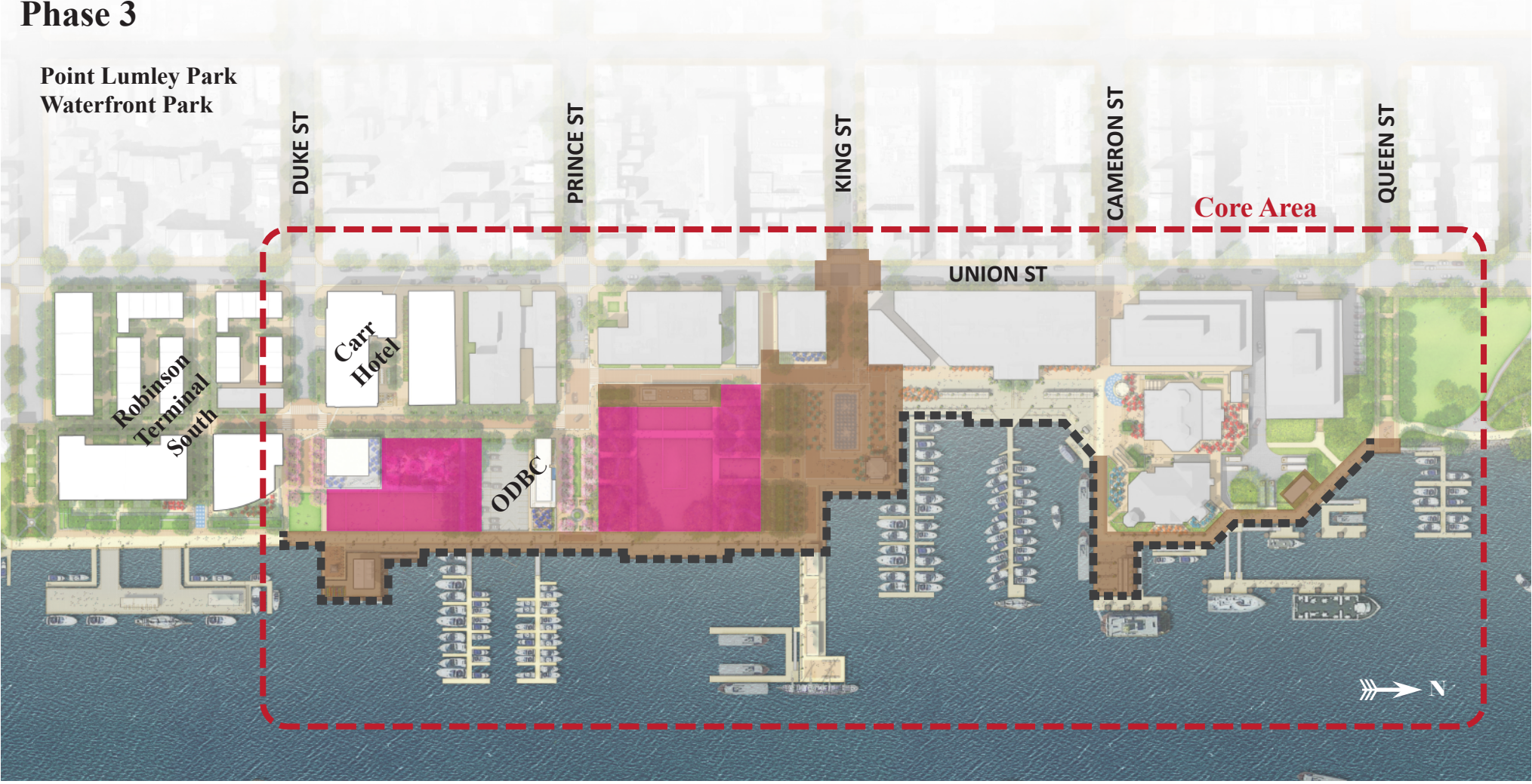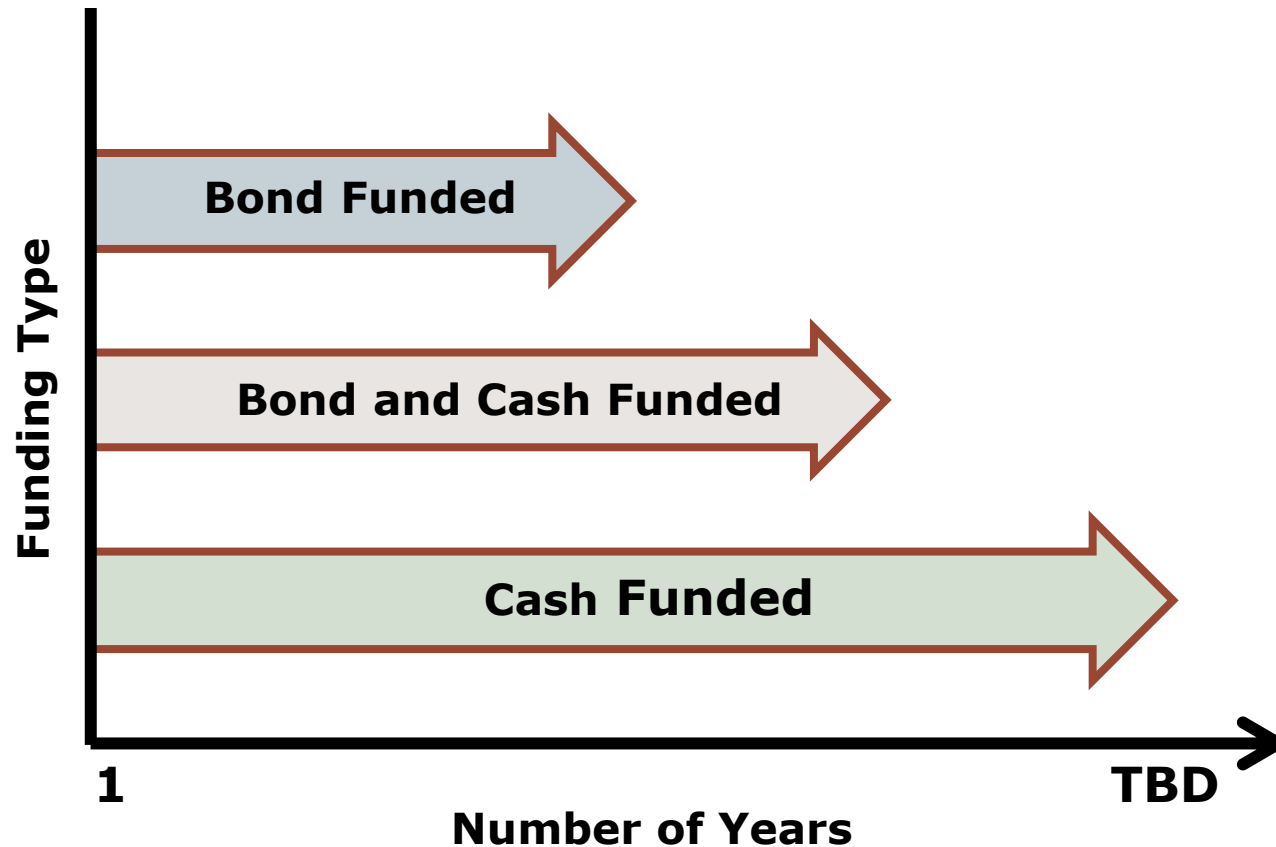- Rivergate Park = $3.4 m

TOTAL ESTIMATED COST = $120 million

Attachment 2

Phase 1

**Bulkhead
Promenade
Pump Stations**

Core Area

DUKE ST · PRINCE ST · KING ST · CAMERON ST · QUEEN ST

UNION ST

Robinson Terminal South · Carr Hotel · ODBC

N

Millions

$60
$50
$40
$30
$20
$10
$0

$ 33.07 M

Estimated Cost

Phase 2

**King Street Unit Block
Fitzgerald Square**

Core Area

DUKE ST · PRINCE ST · KING ST · CAMERON ST · QUEEN ST

UNION ST

Robinson Terminal South · Carr Hotel · ODBC

N

Millions

$60
$50
$40
$30
$20
$10
$0

$ 10.87 M

$ 33.07 M

Estimated Cost

Phase 3

**Point Lumley Park
Waterfront Park**

Core Area

DUKE ST · PRINCE ST · KING ST · CAMERON ST · QUEEN ST

UNION ST

Robinson Terminal South · Carr Hotel · ODBC

N

Millions

$60
$50
$40
$30
$20
$10
$0

$ 7.65 M

$ 10.87 M

$ 33.07 M

Estimated Cost

Option A
Flood Mitigation & Promenade Priority

Waterfront Implementation

City Council

January 27, 2015

Process Overview

- Waterfront Small Area Plan (2012)
- Landscape & Flood Mitigation Design (2014)
- Waterfront Plan Implementation (2015)
  - 12/03/14 – Community Open House
  - 12/11/14 – Joint Commission Public Hearing
  - 12/16/14 – Waterfront Commission Mtg.
  - 01/06/15 – Planning Commission Mtg.
  - 01/15/15 – Parks and Recreation Commission Mtg.
  - 01/27/15 – City Council Mtg.

Major cost categories of Waterfront public improvements

Total estimated cost = $120 million
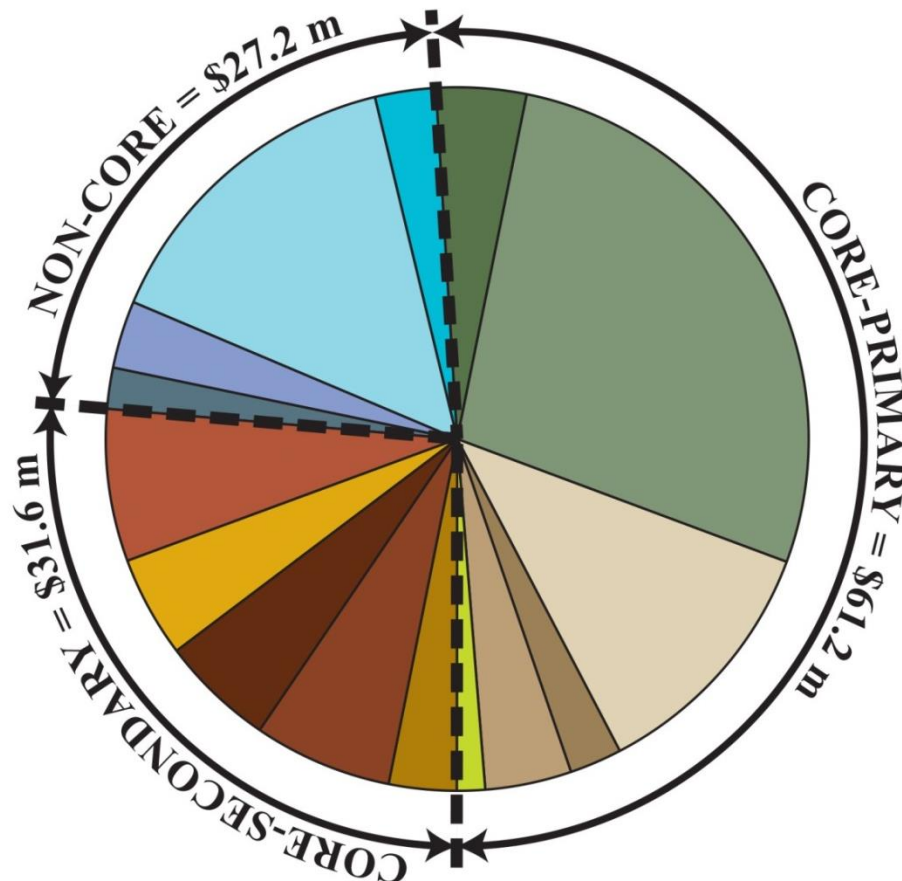
CORE-PRIMARY AREA
$61.2 million
- Utilities and Strand Street = $4.9 m
- Promenade and Flood Mit. = $33.1 m
- Fitzgerald Square = $14.0 m
- Point Lumley Park = $2.9 m
- Waterfront Park = $4.8 m
- Thompson's Alley = $1.6 m

CORE-SECONDARY AREA
$31.6 million
- Street end gardens = $3.8 m
- Civic building = $7.7 m
- King Street pier = $6.2 m
- Torpedo Factory = $5.6 m
- Marina = $8.4 m

NON-CORE AREA
$27.2 million
- Harborside and RTS = $2.2 m
- Founders Park = $3.7 m
- Oronoco Bay Park and RTN = $17.9 m
- Rivergate Park = $3.4 m

Financing Options and Implementation

Implementation Schedule

Year	1	2	3	4	5	6	7	8	9	10
Design	▷		▷		▷					
Permitting	▷									
Utility & infrastructure construction			▷▷▷▷▷▷▷							
Waterfront Priorities construction				▷▷▷▷▷▷▷▷						

5
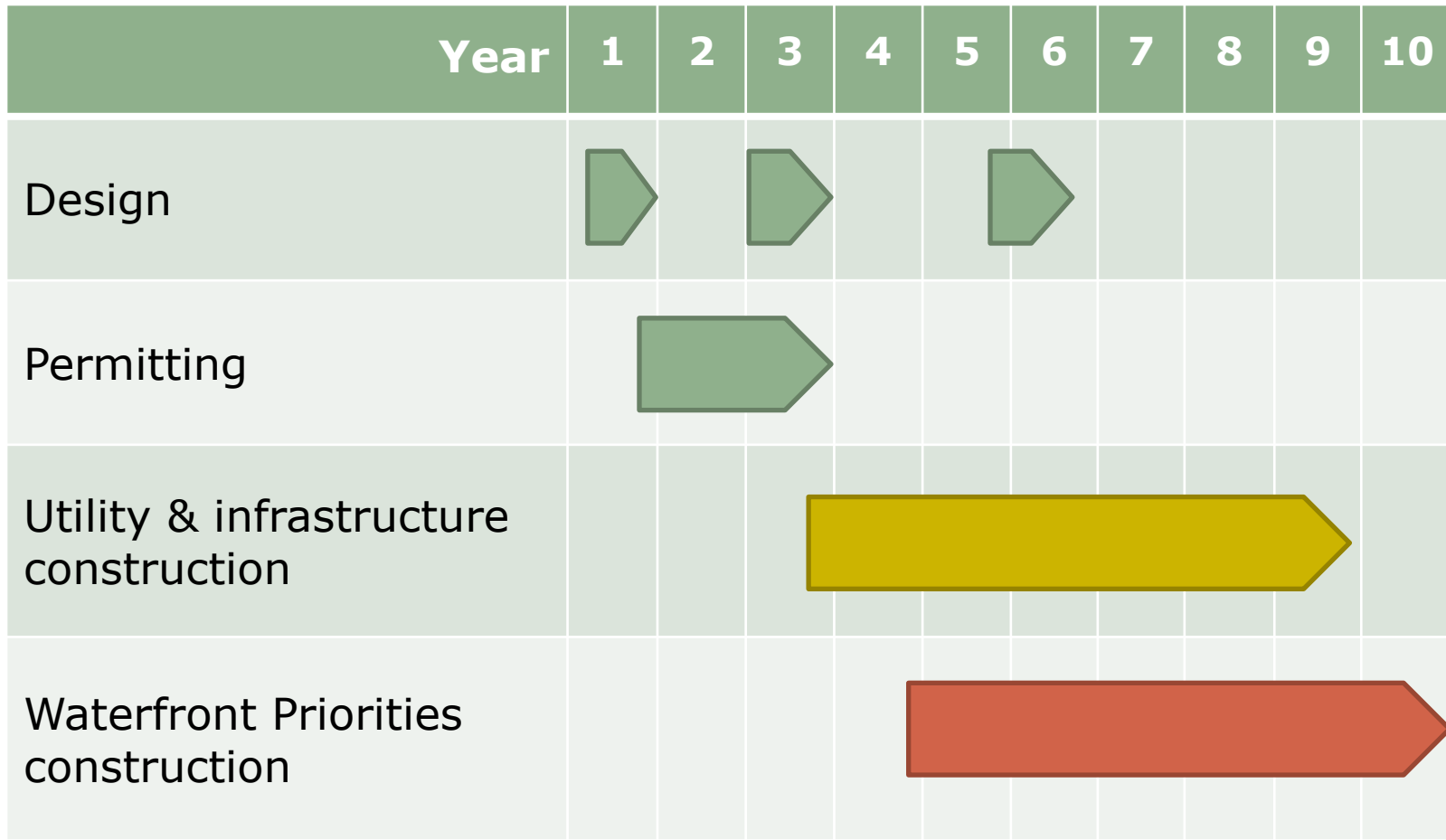
Summary of Feedback 12/03 Open House

Keypad polling exercise results:

- Start construction inside the core area

- Provide flood mitigation

- Provide continuous riverfront walkway

- Expand and enhance parks

- Over 70% of respondents – 2 or more core area projects in 10 year CIP

Phasing Options

- Based on engineering project sequencing prioritized by community feedback

- Three phasing priority options:
    A. Flood mitigation and promenade
    B. Fitzgerald Square
    C. Core area parks

Option A
Flood Mitigation & Promenade Priority
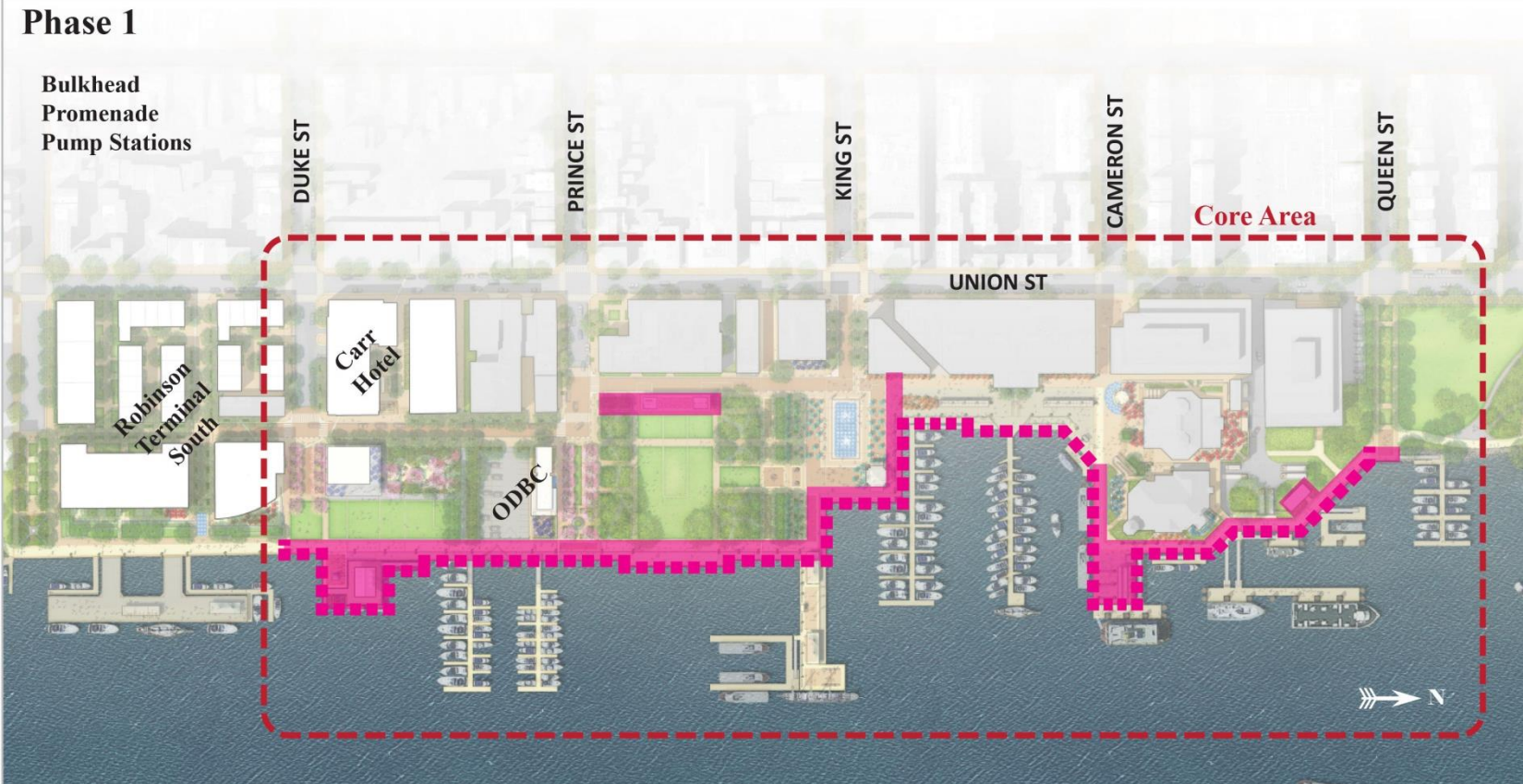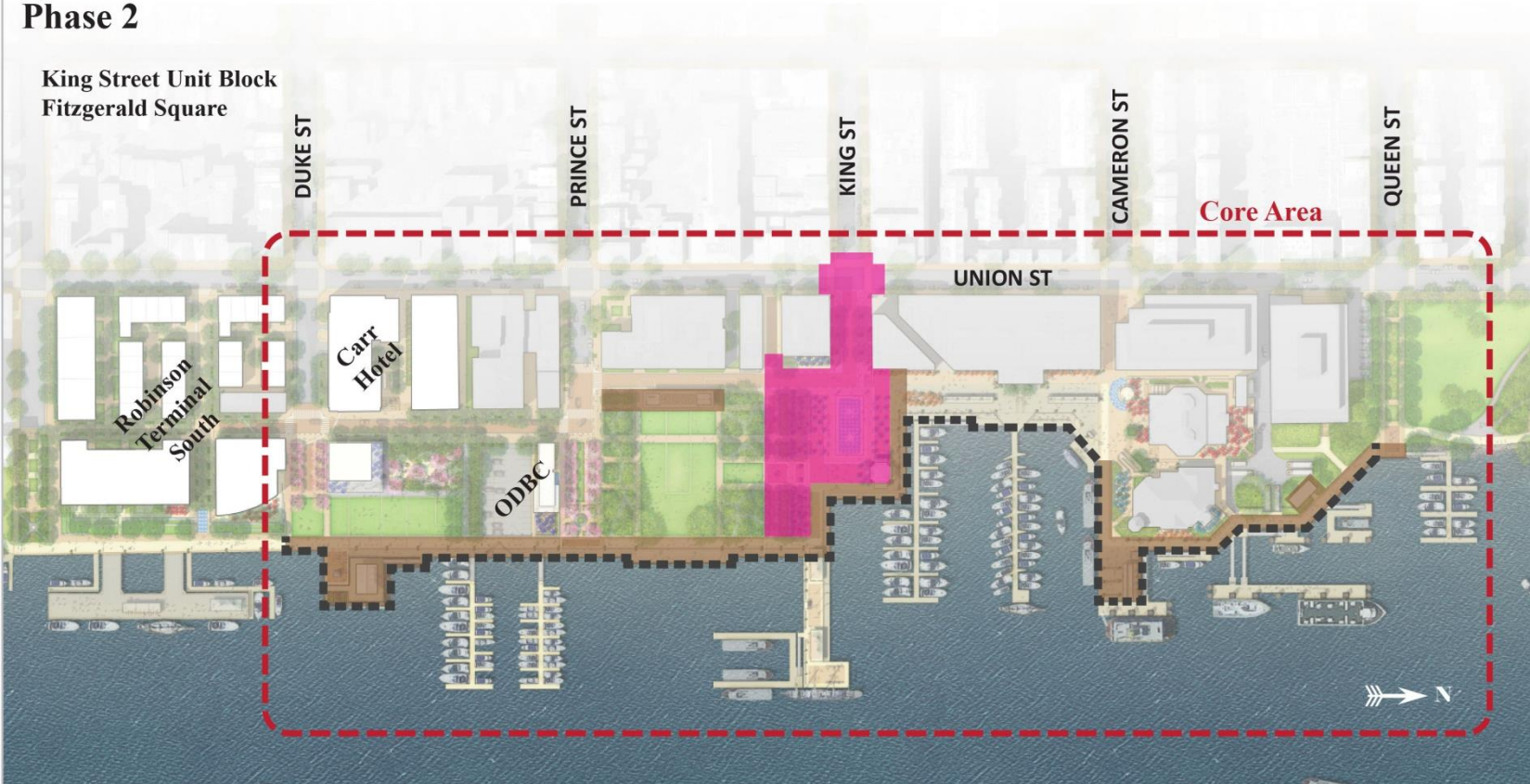
Option A
Flood Mitigation & Promenade Priority

Option A
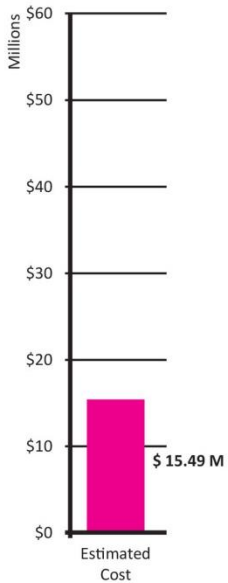# Flood Mitigation & Promenade Priority
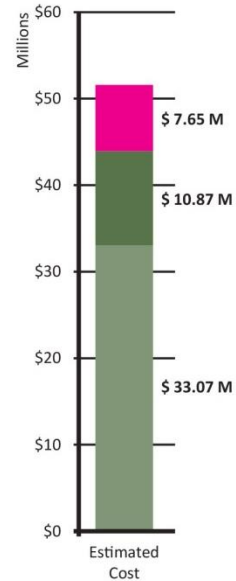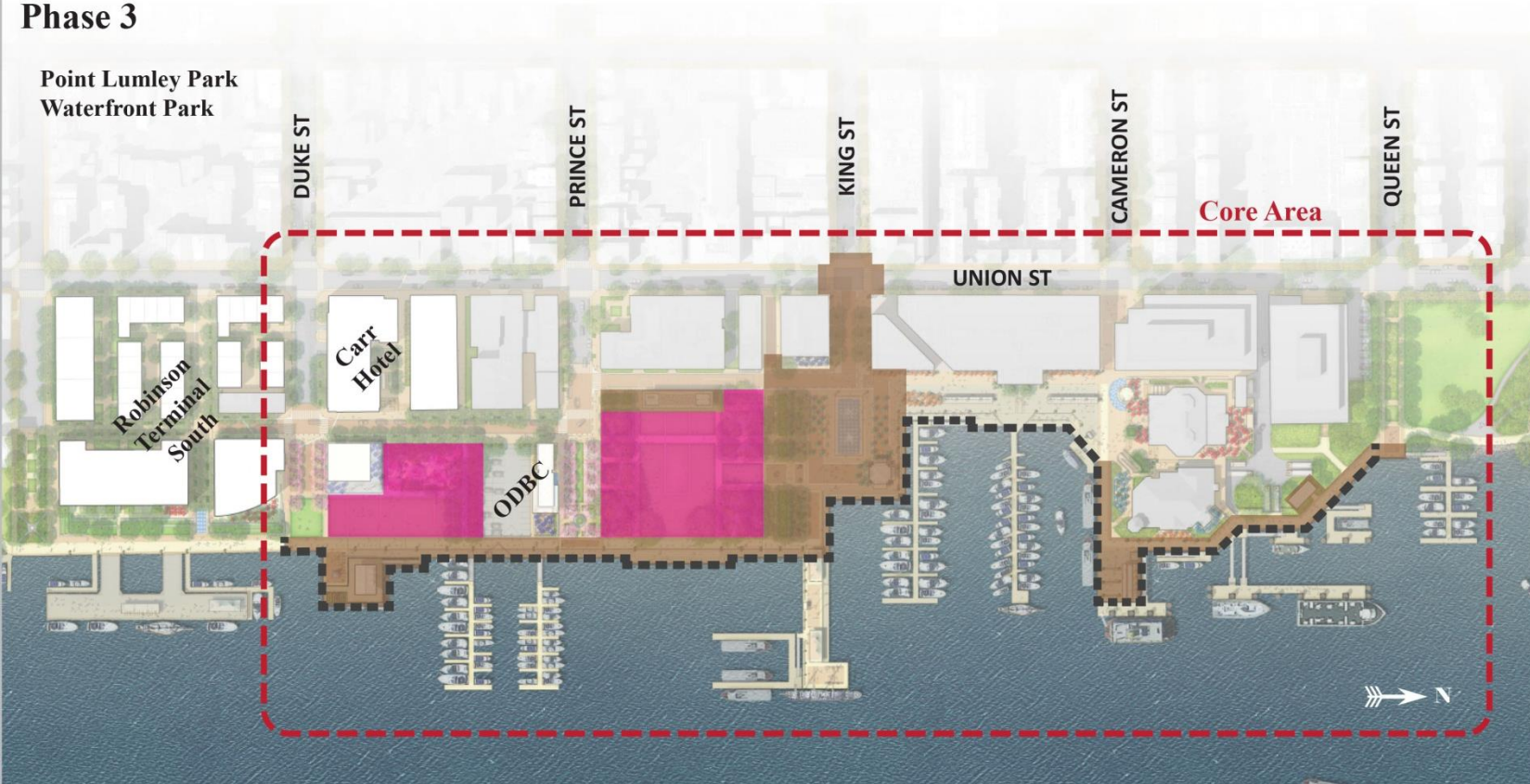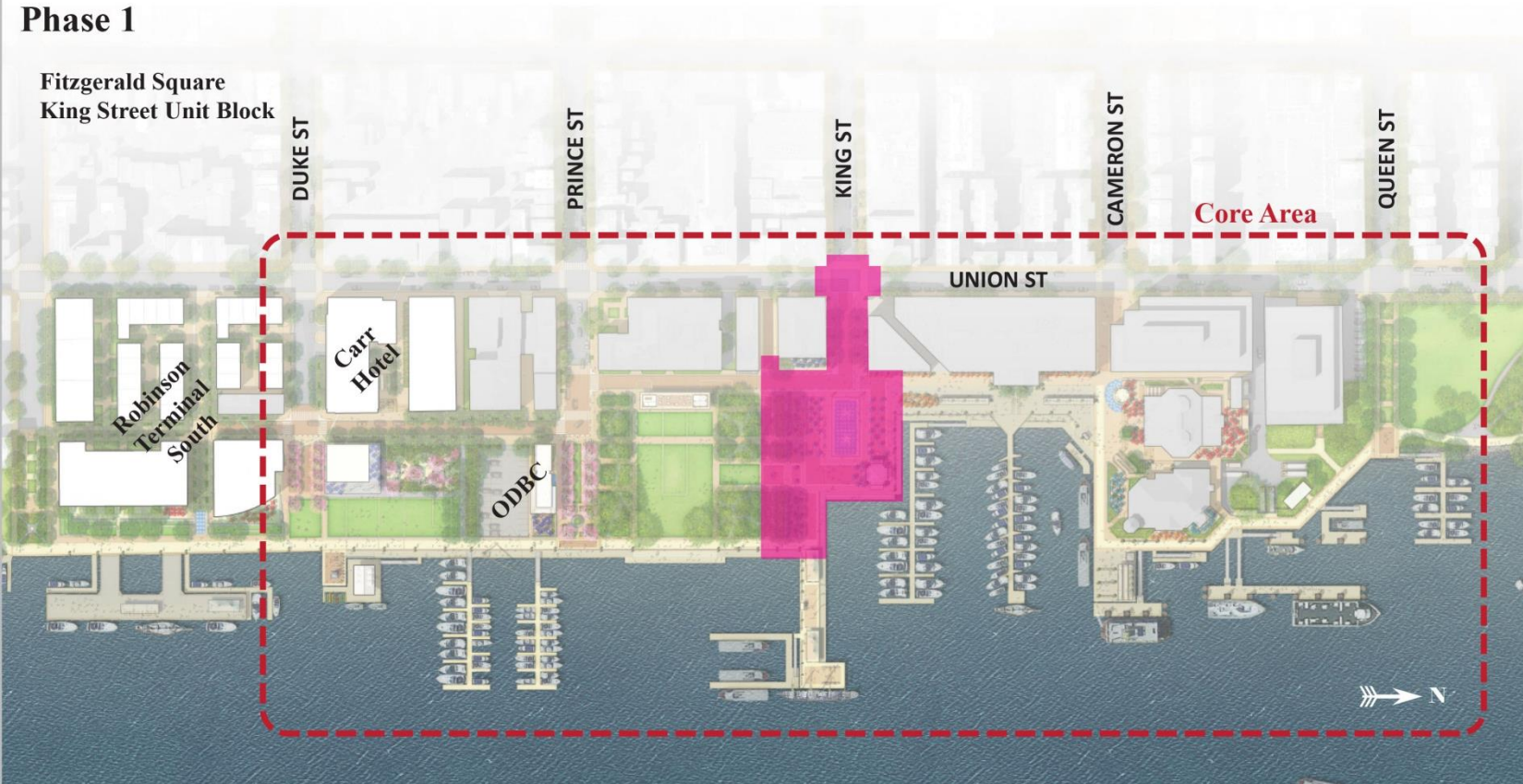
Advantages of Option A

- Early protection from nuisance flooding
- Highly desired continuous riverfront walkway
- Protection of future investments

Option B
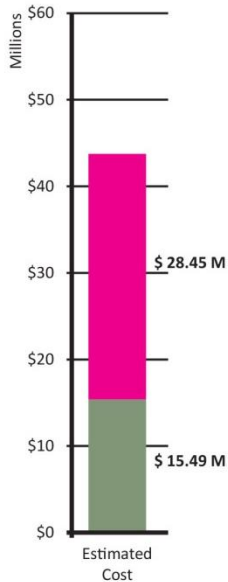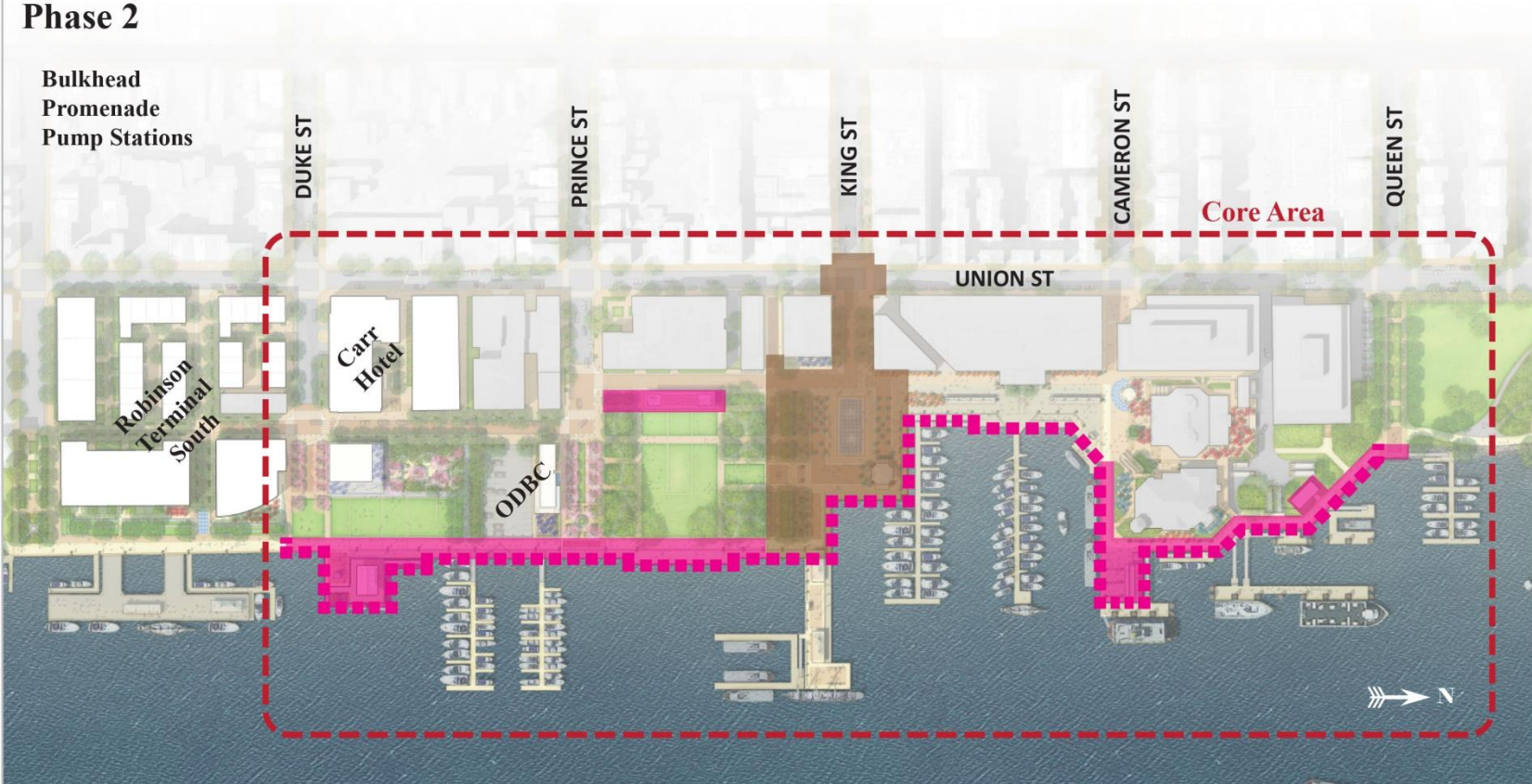# Fitzgerald Square Priority
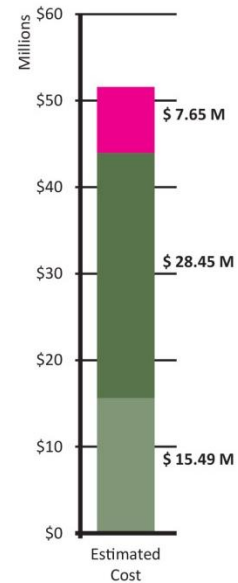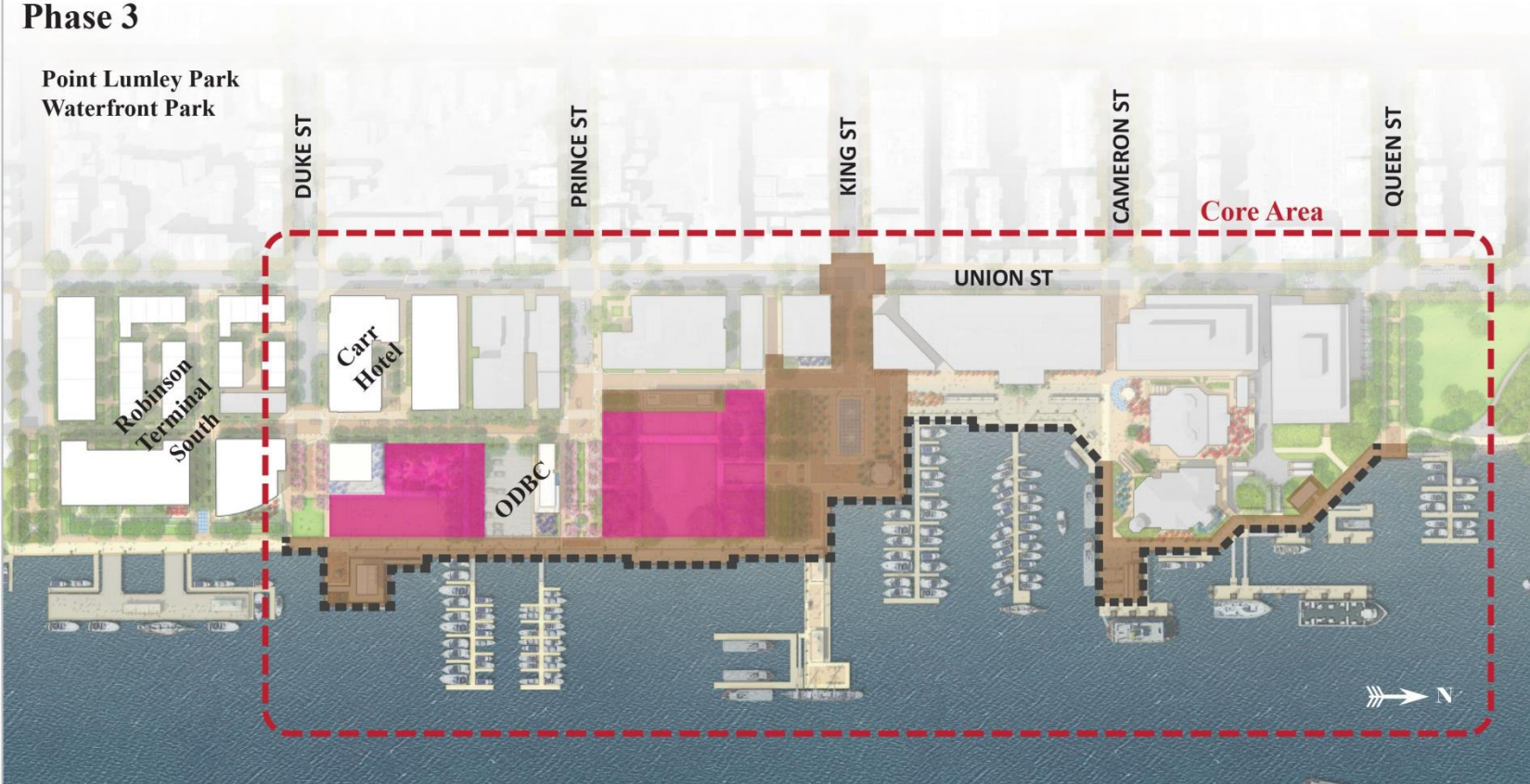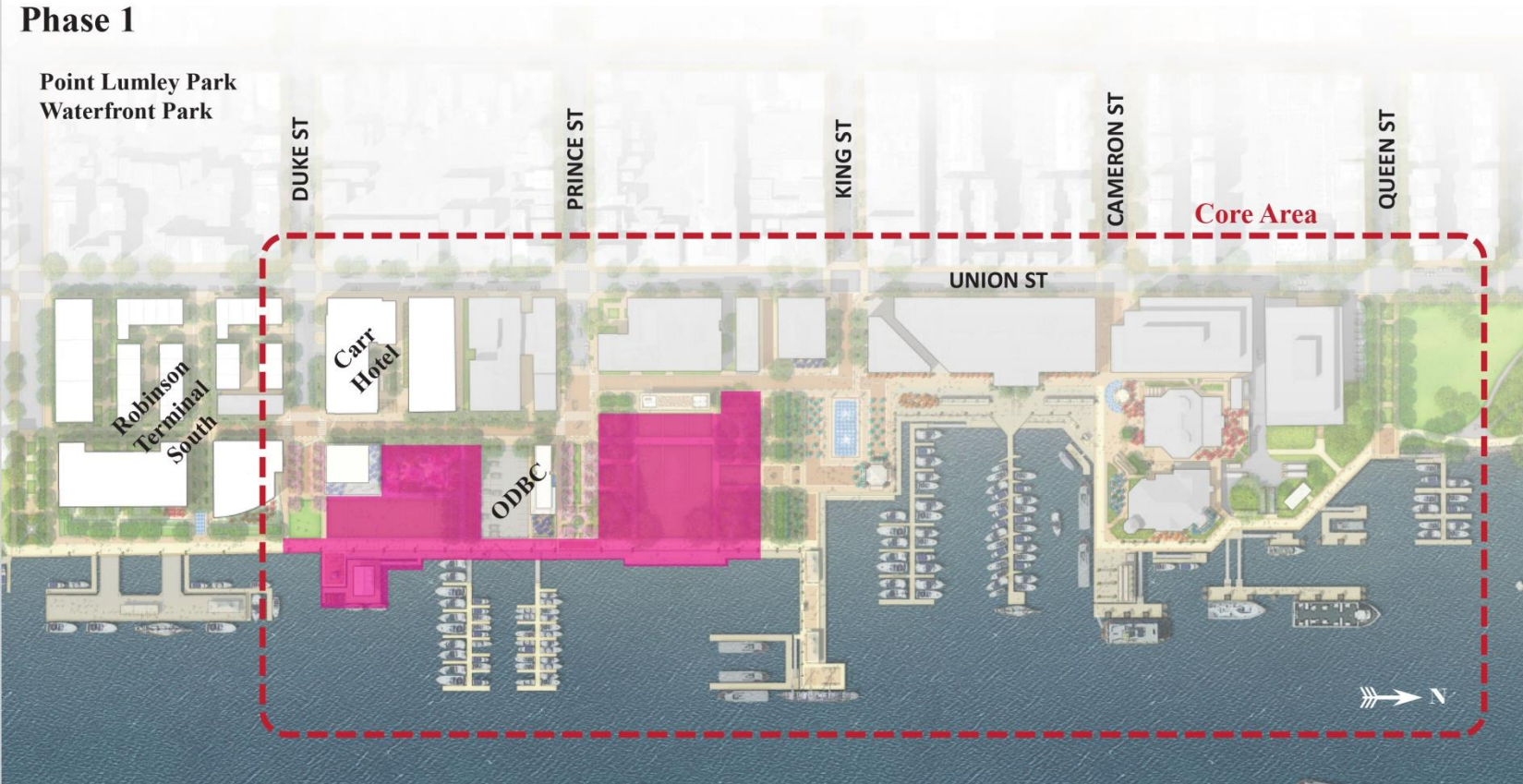
Option B
Fitzgerald Square Priority

Option B
Fitzgerald Square Priority

Option C
Core Area Parks Priority

Option C
Core Area Parks Priority

Option C
Core Area Parks Priority
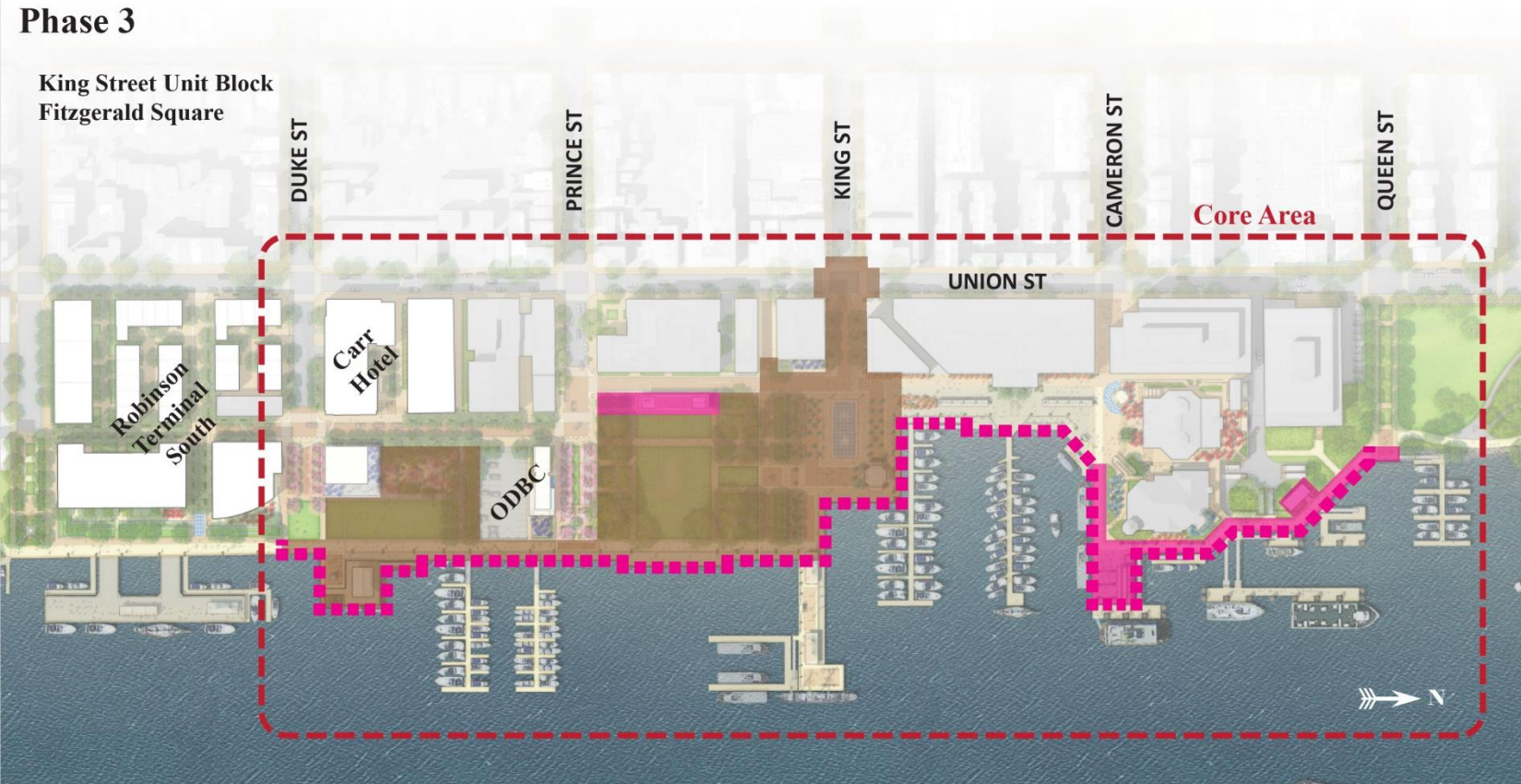
Summary of Feedback

- Option A – Flood Mitigation & Promenade
  - Protect investments from flooding
  - Provides continuous walkway

- Construction
  - Coordination with development construction
  - Overall project management
  - Level of amenity construction TBD

- Governance
  - Future maintenance
  - Revenue sources (fund raising, grants)

Council Request

Recommended order of implementation:
1. Core area utility, roadway and other infrastructure
2. Flood mitigation elements
3. Fitzgerald Square improvements
4. Completion of core area parks

- Provide general guidance to the City Manager to program funding into FY 2016-2025 CIP consistent with above phasing, and to the extent financially feasible

File #:	14-3557	**Name:**	
Type:	Communication or Report	**Status:**	Agenda Ready
File created:	12/29/2014	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Oral Report: Combined Sewer System Long Term Control Plan Update.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3557 combined sewer system long-term control plan update.pdf		

Date	Ver.	Action By	Action	Result

Oral Report: Combined Sewer System Long Term Control Plan Update.

Overview

<u>Purpose:</u> To provide an update on the City's planning efforts related to the combined sewer system (<u>not</u> separate storm sewer system)

- Legal mandates requiring planning efforts
- Status of the planning effort
- Ongoing public outreach and civic engagement efforts
- Upcoming public meeting - goals and objectives

Note: The stormwater system and combined sewer system have two separate permits administered by the Virginia Department of Environmental Quality with different mandates

Combined Sewer System

≈540 acres (6.4% of total City area)

Four Combined Sewer Overflow Outfalls permitted by VDEQ

- Outfall 001 discharges into Oronoco Bay

- Outfall 002 discharges into Hunting Creek

- Outfall 003 discharges into Hooff's Run

- Outfall 004 discharges into Hooff's Run

Hunting Creek Bacteria Total Maximum Daily Load (TMDL)

Hunting Creek Bacteria TMDL:

- Significant reductions (80-99%) in combined sewer overflows

- Applicable to outfalls 002, 003, and 004

- Combined sewer system permit issued August 2013 required City to address TMDL through update to its Long Term Control Plan

Other Regulatory Drivers:

- Outfall 001 will likely need to be addressed in the future

- MS4 permit and new state regulations will require substantial stormwater investment citywide

August 2013 Permit

Near-term requirements (2013-2018)

- Area Reduction Plan
- CSO outfall improvement projects
- Green infrastructure
- Minimum of $2.5M programmed over 5 years

Long-range planning requirements (2018-2035)

- City must submit an update to its Long Term Control Plan by August 23, 2016 for approval by VDEQ
- Schedule for implementation subject to VDEQ approval, but no later than 2035
- Long term costs = $150 million to $300 million

Typical Combined Sewer Control Strategies

Storage (locations to be determined) with treatment at AlexRenew

- Tunnels
- Underground tanks

Reduce stormwater runoff

- Green infrastructure

Sewer separation

Disinfection

Other options/combination of options will also be evaluated

6

Evaluation Criteria

City's Evaluation Criteria

- Capital Cost
- CSO Reduction (volume)
- Effectiveness
- Disruption to the Community
- Implementation Effort
- Public Acceptance
- Expandability
- Net Environmental Benefit
- Potential Nutrient Credits for Chesapeake Bay TMDL
- Permitting Issues
- Required Ongoing Maintenance Cost

* **Assign Weighting**
* **Rank Alternatives based on Criteria**

* **Others…**

Public Outreach

Prior Outreach:
- Meetings with citizen/neighborhood associations
- AlexRenew Board
- Agenda Alexandria
- Environmental Policy Commission

Upcoming Outreach:
- What's Next Alexandria Civic Engagement Principles will be applied
- January 28, 2015: Federation of Civic Associations
- February 2, 2015: Environmental Policy Commission
- February 5, 2015: Public Meeting (permit requirement)
  - Background information on CSOs and new permit requirements
  - Discussion of CSO control strategies and evaluation criteria
  - Receive public input and comment
- February 11, 2015: Old Town Civic Association

8

Next Steps

Next Steps (Projected Timetable)*

Spring 2015: Public Meeting

- Present results of alternatives evaluation
- Present short list of alternatives for further study including feasibility of construction
- Receive public input and comment

Spring 2016: Public Hearing

- Present recommended alternative and costs
- Receive public input and comment
- City Council adoption of Updated Long Term Control Plan

August 2016: Submit Updated Long Term Control Plan Documents to VDEQ

*During this time period, briefings and worksessions with City Council and key stakeholders will be ongoing

Implementation

LTCP update due to VDEQ for approval August 2016

- Must include schedule for implementation
- Schedule based on cost and complexity of recommended alternative(s)
  - Implementation likely to be done in phases and will be future permit requirement
  - Phases likely to coincide with 5-year permit cycles
  - All phases must be fully implemented/completed no later than 2035

Current Total Estimated Cost Range: $150 million to $300 million

Questions/Comments

Thank you

301 King St., Room 2400
Alexandria, VA 22314

Legislation Details (With Text)

File #:	14-3612	**Name:**	
Type:		**Status:**	Agenda Ready
File created:	1/9/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of the City Council Schedule.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3612_Council Calendar January 2015 to June 2015		

Date	Ver.	Action By	Action	Result

City of Alexandria, Virginia

_____

MEMORANDUM

DATE: JANUARY 21, 2015

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: MARK B. JINKS, ACTING CITY MANAGER   /s/

DOCKET TITLE:

Consideration of the City Council Schedule.

_____

ISSUE: City Council Schedule.

RECOMMENDATION: That City Council:

1.   Receive the revised Council Calendar (Attachment 1) which includes:

   •   The movement of the Tuesday, June 9 City Council meeting to Wednesday, June 10 due to the Primary Election; and

2.   Approve the calendar.

DISCUSSION: None.

ATTACHMENTS:

Attachment 1: City Council Calendar for January 2015 - June 2015

STAFF:

Kilo L. Grayson, Acting Assistant to the Acting City Manager

City Council Schedule   as of 1/21/14   Attachment 1

	~ January 2015 ~					
◄ Dec 2014						Feb 2015 ►
Sun	**Mon**	**Tue**	**Wed**	**Thu**	**Fri**	**Sat**
				1 **HOLIDAY** New Year's Day	**2**	**3**
4	**5**	**6**	**7**	**8**	**9**	**10**
11	**12**	**13** **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	**14**	**15**	**16**	**17**
18	**19 HOLIDAY** Martin Luther King Day	**20**	**21**	**22**	**23**	**24** **9:30 A.M. –** City Council Public Hearing, Council Chambers
25	**26**	**27** **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	**28** VML Day	**29**	**30**	**31**

City Council Schedule   as of 1/21/14   Attachment 1

~ February 2015 ~						
◄ Jan 2015						Mar 2015 ►
Sun	**Mon**	**Tue**	**Wed**	**Thu**	**Fri**	**Sat**
1	2	3	4	5	6	7
8	9	10 **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	11	12	13	14
15	16 **HOLIDAY** Presidents' Day	17	18	19	20	21 **9:30 A.M. –** City Council Public Hearing, Council Chambers
22	23	24 **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	25	26	27	28

City Council Schedule   as of 1/21/14   Attachment 1

| **~ March 2015 ~** | | | | |

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3	4	5	6	7
8	9	10 **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	11	12	13	14 **9:30 A.M. –** City Council Public Hearing, Council Chambers
15	16	17	18	19	20	21
22	23	24 **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	25	26 6 P.M. – 35th Annual Salute to Women Awards, U.S. Patent and Trade Office	27	28
29	30	31	Notes:			

City Council Schedule

as of 1/21/14

Attachment 1

Sun	Mon	Tue	Wed	Thu	Fri	Sat
◄ Mar 2015			~ **April 2015** ~			May 2015 ►
			1	2	3 Good Friday	4
5 Easter	6	7	8	9	10	11
12	13	14 **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	15	16	17	18 **9:30 A.M. –** City Council Public Hearing, Council Chambers
19	20	21	22	23	24	25
26	27	28 **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	29	30	**Notes:**	

City Council Schedule   as of 1/21/14   Attachment 1

~ May 2015 ~						Jun 2015 ►
Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3	4	5	6	7	8	9
10	11	12 **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	13	14	15	16 **9:30 A.M. –** City Council Public Hearing, Council Chambers
17	18	19	20	21	22	23
24	25 **HOLIDAY** Memorial Day	26 **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	27	28	29	30
31	**Notes:**					

City Council Schedule   as of 1/21/14   Attachment 1

~ June 2015 ~

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
7	8	9 Primary Election	10 **7 P.M**. – City Council First Legislative, Meeting, Council Chambers	11	12	13 **9:30 A.M. –** City Council Public Hearing, Council Chambers
14	15	16	17	18	19	20
21	22	23 5:30 – ACPD Reception, Vola Lawson Lobby **7 P.M**. – City Council Second Legislative, Meeting, Council Chambers	24	25	26	27
28	29	30	**Notes:**			

City of Alexandria

Legislation Details (With Text)

File #:	14-3651	**Name:**	closed meeting
Type:		**Status:**	Agenda Ready
File created:	1/22/2015	**In control:**	City Council Legislative Meeting
On agenda:	1/27/2015	**Final action:**	
Title:	Consideration of Convening a Closed Meeting for Consultation with Legal Counsel for Legal Advice and to Discuss the Possible Acquisition of Real Property.		
Sponsors:			
Indexes:			
Code sections:			
Attachments:	14-3651_exec session motion.pdf		

Date	Ver.	Action By	Action	Result

Consideration of Convening a Closed Meeting for Consultation with Legal Counsel for Legal Advice and to Discuss the Possible Acquisition of Real Property.

[RESOLUTION NO. _____]

WHEREAS, the Alexandria City Council has on the date of this resolution recessed into executive session pursuant to a motion made and adopted in accordance with the Virginia Freedom of Information Act; and

WHEREAS, § 2.2-3712 of the Code of Virginia requires a certification by the city council that such executive session was conducted in accordance with Virginia law;

NOW, THEREFORE, BE IT RESOLVED that the city council does hereby certify that, to the best of each member's knowledge, only public business matters that were identified in the motion by which the executive session was convened, and that are lawfully exempted by the Freedom of Information Act from the Act's open meeting requirements, were heard, discussed or considered by council during the executive session.