


City of Alexandria, Virginia

MEMORANDUM

DATE: MARCH 22, 2013

TO: CHAIRMAN AND MEMBERS OF THE PLANNING COMMISSION

FROM: NELSIE L. SMITH, DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET 

SUBJECT: TRANSMITTAL OF THE PROPOSED FY 2014 - FY 2023 CAPITAL IMPROVEMENT PROGRAM FOR REVIEW BY THE PLANNING COMMISSION

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Attached you will find the Proposed FY 2014 - FY 2023 Capital Improvement Program (CIP) for review at your April 2, 2013 meeting. The Planning Commission is requested to review the proposed capital improvement projects with regard to the consistency of these proposed projects with the City's master plan. This is pursuant to Section 6.14 of the City Charter, which states "the City Manager shall obtain and transmit to the Council the advisory recommendations of the Planning Commission with regard to the consistency of proposed capital improvement projects with the master plan and the priority and timing of those projects in comparison to the elements in the master plan."

Subsequent to the City Manager's release of the Proposed CIP on February 26, 2013, there have been no major changes proposed to the CIP to date. Budget Memo #2 – Overview of City Manager's Proposed Capital Improvement Program (CIP) is attached for your review.

The results of the Commission's review are requested prior to the add/delete work session of City Council, which is scheduled for April 29, 2013. Please feel free to contact Christopher Bever, CIP Analyst at (703) 746-3744, or via e-mail at [christopher.bever@alexandriava.gov](mailto:christopher.bever@alexandriava.gov) if you have any questions regarding the proposed projects included in the CIP.

For your information, City Council set the dates below for consideration of the FY 2014 budget, including the FY 2014 - 2023 CIP. Staff presentations and video recordings of the meetings that have already occurred are available on the Office of Management and Budget (OMB) page of the City's website (<http://alexandriava.gov/Budget>).

Attachments

Attachment 1: FY 2014 Budget Calendar and Work Sessions

Attachment 2: Budget Memo #2 – Overview of City Manager's Proposed Capital Improvement Program (CIP)

**Attachment #1**  
**FY 2014 Budget Calendar and Work Sessions**

Tuesday, February 26, 2013 7:00 p.m.	FY 2014 City Manager's Proposed Budget Presentation
Monday, March 4, 2013 5:30 p.m.	Budget Work Session: Performance Management
Monday, March 4, 2013 7:30 p.m.	Budget Work Session: Revenues/Expenditures
Monday, March 11, 2013 4:00 p.m.	Budget Public Hearing
Tuesday, March 12, 2013 7:00 p.m.	Introduction of Tax Rate Ordinance and Set Maximum Tax Rate
Wednesday, March 13, 2013 7:00 p.m.	Public Presentation of the Budget
Thursday, March 14, 2013	Advertise Effective Tax Rate
Wednesday, March 20, 2013 5:30 p.m.	Budget Work Session: Capital Improvement Program (CIP)
Wednesday, March 20, 2013 7:30 p.m.	Joint Work Session with ACPS
Wednesday, April 3, 2013 6:30 p.m.	Budget Work Session: Topic TBD
Thursday, April 4, 2013 6:30 p.m.	Budget Work Session: Employee Compensation
Saturday, April 13, 2013 9:30 a.m.	Public Hearing on Tax Rates
Monday, April 15, 2013 6:30 p.m.	Budget Work Session: Budget and Fiscal Affairs Advisory Committee Report
Monday, April 29, 2013 6:30 p.m.	Budget Work Session: Preliminary Add/Delete
Monday, May 6, 2013 6:00 p.m.	Budget Work Session: Final Add/Delete
Monday, May 6, 2013 7:00 p.m.	Budget and Tax Rate Adoption

City of Alexandria, Virginia

MEMORANDUM

DATE: FEBRUARY 26, 2013
TO: MAYOR AND CITY COUNCIL
THROUGH: RASHAD M. YOUNG, CITY MANAGER
FROM: NELSIE L. SMITH, DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET
SUBJECT: BUDGET MEMO # 2: OVERVIEW OF CITY MANAGER'S PROPOSED FY 2014 - 2023 PROPOSED CAPITAL IMPROVEMENT (CIP)

The City Manager's Proposed FY 2014 - 2023 Capital Improvement Program (CIP) totals \$1.142 billion (details shown in Attachment 1) as compared to last year's City Council Approved FY 2013 - 2022 CIP which totaled \$1.138 billion. However, comparing those two total budget amounts does not provide an accurate picture of the changes from the prior year CIP. To show a true comparison, FY 2013 and FY 2023 should be removed from the analysis. When comparing only FY 2014 - 2022, the difference in the two plans is as follows:

Table with 4 columns: Budget, \*FY 2014 - 2022 City Council Approved, \*\*FY 2014 - 2022 City Manager Proposed, Difference. Rows include Total Budget and With Additional 3 Cents.

\* City Council Approved FY 2013 - 2022 CIP totaled \$1,137,922,637, of which \$134,504,335 was funded in FY 2013.

\*\* City Manager's Proposed FY 2014 - 2023 CIP totals \$1,141,908,434, of which \$56,963,019 is budgeted in FY 2023. When adding in the additional three cents, the City Manager's Proposed CIP totals \$1,268,636,581 of which \$70,975,192 is budgeted in FY 2023.

The City Manager's detailed book of the Proposed FY 2014 - 2023 CIP total budget of \$1.142 billion does not include additional projects that would be funded with an additional three cents on the real estate tax rate. A listing of those projects is available separately and included as Attachment 2. This represents the additional capital investments that could be made with the cash resources that an additional three cents would yield (estimated at \$126.7 million over the ten-year plan). These projects are discussed in greater detail in the "Additional Projects - Three Cents on the Real Estate Tax Rate" section.

CAPITAL IMPROVEMENT PROGRAM DEVELOPMENT

In developing the City Manager's Proposed FY 2014 - 2023 CIP, there were some general guidelines followed in developing the balanced ten-year plan. These guidelines included:

- Using the City Council Approved FY 2013 - 2022 CIP as the "base" for the City Manager's Proposed FY 2014 - 2023 CIP;

- Incorporating City Council guidance into the plan with emphasis on schools capacity, recreation facilities, sewers and basic infrastructure, and public safety facilities;
- Working to align projects with our City's Strategic Plan and long-term and intermediate outcomes with an emphasis on preserving and maintaining our City's existing physical assets;
- Ensuring analysis is provided on increased debt service and adherence to debt policies over the life of the plan;
- Reviewing all projects to determine if the project scope and cost estimates were accurate; and
- Providing additional projects which could be funded with additional resources.

### **FY 2014 CAPITAL YEAR BUDGET**

The City Manager's Proposed FY 2014 capital year budget totals \$67.4 million, an increase of \$8.1 million over last year's approved FY 2014 CIP planned budget of \$59.3 million. An analysis of the change in revenue sources is provided below. This analysis does not include projects which would be funded with the additional three cents on the tax rate (included in Attachment 2), which would provide an additional \$15.7 million in FY 2014.

<b>Revenue Source</b>	<b>*FY 2014 City Council Approved</b>	<b>FY 2014 City Manager Proposed</b>	<b>Difference</b>
Unrestricted Revenues – All Cash Sources and General Obligation Bonds	\$38,608,328	\$43,652,855	\$5,044,527
**Restricted Revenues – Sewer Fees, Transportation Improvement Program (TIP), Potomac Yard Special Tax District/Development Contributions and Bonds	\$16,203,000	\$11,535,000	(\$4,688,000)
Non-City Grants (State and Federal), Private Capital Contributions, Comcast Revenues	\$4,500,250	\$12,214,452	\$7,714,202
<b>Totals</b>	<b>\$59,311,578</b>	<b>\$67,402,307</b>	<b>\$8,090,729</b>
<b>Totals with Additional 3 Cents</b>	<b>\$59,311,578</b>	<b>\$83,143,670</b>	<b>\$23,832,092</b>

*\*Represents FY 2014 capital year budget of the City Council Approved FY 2013 – 2022 Capital Improvement Program.*

*\*\*A decrease in restricted revenues in FY 2014 is due to planned borrowing for Sanitary Sewer projects not being required until future years.*

The FY 2014 capital year budget of \$67.4 million provides funding for a number of high-priority capital infrastructure needs through the City and school system. Highlights of the FY 2014 capital year budget include:

- Funding for on-going capital infrastructure and maintenance needs totaling \$31.4 million in FY 2014. That total includes fully funding the Alexandria City Public Schools (ACPS) Superintendent's non-capacity request of \$5.0 million and providing \$13.8 million for basic transportation capital infrastructure needs.

- One time-major renovations to existing City assets totaling \$8.0 million in FY 2014. Significant renovation projects that will be started include the City Hall HVAC and Infrastructure project and significant upgrades to improve bus traffic flow and enhance pedestrian safety at the King Street Metrorail Station. Additionally, critical infrastructure upgrades will be completed at the Chinquapin Aquatics Center, the Adult Detention Center, and the Courthouse. Planning and design work will also begin on the Patrick Henry Recreation Center renovation project.
- New facilities (projects which expand the City's physical asset inventory) total \$21.7 million in FY 2014. ACPS will receive \$5.0 million to begin work at Patrick Henry to expand the capacity of the school. Utilizing TIP funding, \$3.25 million is budgeted for DASH buses which will enhance and expand bus routes. The City will also continue to move forward with development of the Potomac Yard Metrorail Station, with \$2.0 million from the Special Tax District and development contributions budgeted in FY 2014 to continue planning and design initiatives.
- Investments in our City's information technology infrastructure totaling \$6.3 million, including the first year of funding for a new permit processing system, which will improve citizen access to on-line information, inspection scheduling, and inspection results.

**FY 2014 - 2023 CAPITAL IMPROVEMENT PROGRAM**

The City Manager's Proposed FY 2014 – 2023 CIP totals \$1.142 billion (\$1.084 billion for FY 2014-2022 which is used for comparison in the table on the next page). The FY 2014 – 2022 \$1.084 billion CIP represents an \$81.5 million, or 8.1% increase over the prior year planned FY 2014 – 2022 CIP. It does not include \$126.7 million in additional projects which would be funded with the additional three cents on the tax rate (included in Attachment 2).

<b>Revenue Source</b>	<b>*FY 2014 – 2022 City Council Approved</b>	<b>FY 2014 - 2022 City Manager Proposed</b>	<b>Difference</b>	<b>FY 2023 Only</b>
Unrestricted Revenues – All Cash Sources and General Obligation Bonds	\$538,801,802	\$607,232,189	\$68,430,387	\$48,109,019
*Restricted Revenues - Sewer Fees, Transportation Improvement Program (TIP), Potomac Yard Special Tax District/Development Contributions and Bonds	\$432,638,000	\$419,965,000	(\$12,673,000)	\$5,025,000
Non-City – Grants (State and Federal), Private Capital Contributions, Comcast Revenues	\$31,978,500	\$57,748,226	\$25,769,726	\$3,829,000
<b>Totals</b>	<b>\$1,003,418,302</b>	<b>\$1,084,945,415</b>	<b>\$81,527,113</b>	<b>\$56,963,019</b>

\*Represents FY 2014 – 2022 of the City Council Approved FY 2013 – 2022 Capital Improvement Program.

Capital Project highlights of the City Manager's Proposed FY 2014 – 2023 CIP include:

- A total investment of **\$216.7 million in ACPS capital needs** including \$92.9 million for capacity projects at Patrick Henry in FY 2014 – 2015 and a new facility in FY 2017 – 2018.

- A total investment of **\$539.8 million in transportation and transit infrastructure**. The total includes \$272.8 million in FY 2014 – 2016 for the Potomac Yard Metrorail Station, and \$56.6 million from the Transportation Improvement Fund (TIP) for expanded transportation and transit infrastructure.
- **Recreation and Parks capital infrastructure is funded at \$79.9 million** over the ten year plan and includes \$23.3 million for open space acquisition, \$14.1 million for the conversion of athletic fields to synthetic turf along with turf replacement, \$6.5 million to renovate the Patrick Henry Recreation Center, and \$4.0 million to repair the Windmill Hill Park Bulkhead.
- An investment of **\$61.1 million is made for the City’s public safety facilities** including \$47.1 million for four fire station renovations. Additionally, replacement of large **Fire Department vehicles and apparatus is included in the CIP for the first time, totaling \$18.2 million** over the ten-year plan.
- **Sanitary sewer and stormwater capital infrastructure needs are budgeted at \$112.6 million** over the ten-year plan. It is important to note that these needs do not come close to adequately addressing the federally mandated permit requirements the City will be required to meet, which may total hundreds of millions of dollars over the next two to three decades.

#### **DEBT SERVICE AND DEBT LIMIT ANALYSIS**

As part of the development of the CIP, close attention is paid to the impact of funding decisions on the City’s current debt limits and ratios, which were most recently revised by City Council on June 24, 2008. For several years, City staff has communicated to City Council and the rating agencies that construction of the Potomac Yard Metrorail Station will cause the City to exceed self-imposed debt limits. As construction funding for the Potomac Yard Metrorail Station has been shifted to FY 2016, City Council will need to consider how to update its debt limit policies in advance of this borrowing.

The analysis provided below shows the most widely used debt limit indicator, Debt as a Percentage of Fair Market Real Property Value, which is a calculation of Outstanding City Debt divided by Gross Fair Market Value of Real Property. Information is provided on the debt limit with and without borrowing for the Potomac Yard Metrorail Station, as City staff must ensure planned borrowing without Potomac Yard borrowing does not exceed adopted debt limits.

*Debt as a Percentage of Fair Market Real Property Value (Outstanding Debt/Gross Fair Market Value of Real Property)*

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Limit	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%
Target	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%	1.10%
Including Potomac Yard and Sanitary Sewers	1.52%	1.60%	2.28%	2.29%	2.37%	2.32%	2.23%	2.14%	2.04%	1.91%
*Excluding Potomac Yard and Including Sewers	1.52%	1.60%	1.58%	1.61%	1.72%	1.69%	1.62%	1.56%	1.49%	1.38%
Excluding Potomac Yard and Sanitary Sewers	1.45%	1.51%	1.49%	1.51%	1.60%	1.55%	1.47%	1.40%	1.31%	1.23%

\* Sanitary Sewer debt is backed with dedicated revenues for Sanitary Sewers, they are considered similar to revenue bonds and not counted against the City’s debt limits

Based on the City Manager’s Proposed CIP, the City will be at its self-imposed debt limit (1.60%) without Potomac Yard borrowing by FY 2018. For the first five years of the CIP (FY 2014 – 2018), any project additions to the CIP must be from either cash sources, or planned projects would have to be delayed or eliminated, as additional borrowing would cause the City to exceed debt limits in FY 2018. This cash requirement applies to projects funded with both Restricted and Unrestricted revenues. The planning years of the CIP (FY 2019 – 2023) show room for additional capacity; however, that will be dictated by the growth in the real estate tax base and capacity to pay debt service from the General Fund.

**ADDITIONAL PROJECTS – THREE CENTS ON THE REAL ESTATE TAX RATE**

As directed by City Council, a list of additional projects to be funded with an additional three cents on the tax rate has also been prepared for consideration (Attachment 2). Approval of these projects along with the corresponding revenue source (three cents on the real estate tax rate) would bring the total FY 2014 – 2023 CIP to \$1.27 billion.

It is important to note that the annual additional operating impact has not been quantified for all of the projects proposed to be funded with the additional three cents. It is likely that more than three cents annually would be required to fund both the capital projects and the additional operating impact. Furthermore, some of the projects listed are still in the conceptual stage, and solid project scopes or cost estimates have not been developed, which would likely cause changes to the plan.

**ATTACHMENTS:**

Attachment 1: Summary of Funded Capital Projects by CIP Document Section

Attachment 2: Projects Funded with an Additional Three Cents on the Tax Rate

**Attachment 1  
Proposed FY 2014 – 2023 Capital Improvement Program  
Summary of Projects by CIP Document Section**

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>ACPS</b>												
ACPS Capacity												
Jefferson-Houston New K-8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ACPS Capacity Projects (FY 14-15)	\$0	\$4,981,617	\$38,050,824	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,032,441
ACPS Capacity Projects (FY 17-18)	\$0	\$0	\$0	\$0	\$3,256,610	\$46,632,908	\$0	\$0	\$0	\$0	\$0	\$49,889,518
ACPS Capital Maintenance												
ACPS Non-Capacity Projects	\$0	\$5,044,992	\$6,956,000	\$4,808,000	\$30,258,000	\$17,682,000	\$17,648,000	\$10,360,000	\$7,049,000	\$14,133,000	\$9,812,000	\$123,750,992
<b>ACPS Total</b>	\$0	\$10,026,608	\$45,006,824	\$4,808,000	\$33,514,610	\$64,314,908	\$17,648,000	\$10,360,000	\$7,049,000	\$14,133,000	\$9,812,000	\$216,672,951
<b>Community Development</b>												
City-Wide Amenities												
Public Art Acquisition	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	\$350,000	\$400,000	\$450,000	\$500,000	\$500,000	\$3,200,000
Public Art Conservation Program	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$195,000
Transportation Signage & Wayfinding System	\$0	\$225,000	\$200,000	\$0	\$515,000	\$361,000	\$432,000	\$241,000	\$0	\$0	\$0	\$1,974,000
Gadsby Lighting Fixtures & Poles Replacement	\$185,000	\$0	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$300,000
Neighborhood Planning												
Braddock Road Area Plan - Streetscape Improvements	\$45,000	\$332,680	\$296,553	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$989,233
Waterfront Small Area Plan Implementation	\$0	\$1,045,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,045,000
King Street Plan Implementation	\$0	\$0	\$0	\$150,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$900,000
Landmark/Van Dorn Area Plan Implementation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Public Safety Enhancements												
Fire Department Vehicles & Apparatus	\$0	\$694,000	\$354,000	\$1,487,000	\$1,378,000	\$874,000	\$2,852,000	\$3,446,000	\$2,089,000	\$2,583,000	\$2,500,000	\$18,177,000
Crime Prevention Projects (Street Lighting)	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$200,000
Waterways Maintenance & Improvements												
Four Mile Run Stream Restoration	\$1,497,005	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Oronoco Outfall	\$620,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Marina Waterfront Dredging	\$0	\$400,000	\$2,550,000	\$0	\$0	\$0	\$500,000	\$3,000,000	\$0	\$0	\$0	\$6,450,000
Environmental Restoration	\$388,750	\$0	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Woodrow Wilson Bridge Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Woodrow Wilson Bridge Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Community Development Total</b>	\$2,795,755	\$2,811,680	\$3,565,553	\$2,147,000	\$2,478,000	\$2,102,500	\$4,476,500	\$7,404,500	\$2,701,500	\$3,400,500	\$3,252,500	\$34,340,233

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Recreation &amp; Parks</b>												
Park Maintenance & Improvements	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Restaurant Depot Contribution Projects	\$52,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$290,000
ADA Requirements	\$0	\$225,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,575,000
Ball Court Renovations	\$168,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$338,000	\$3,980,000
Park Renovations CFMP	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,500,000
Pavement Improvements in Parks	\$0	\$700,000	\$850,000	\$750,000	\$500,000	\$550,000	\$600,000	\$650,000	\$650,000	\$700,000	\$700,000	\$6,650,000
Playground Renovations CFMP	\$15,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$120,000	\$120,000	\$720,000
Soil Surface Trails	\$0	\$226,000	\$226,000	\$226,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$326,000	\$2,960,000
Tree & Shrub Capital Maintenance	\$96,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$128,000	\$1,280,000
Water Management & Irrigation	\$0	\$0	\$20,000	\$225,000	\$205,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Athletic Field Restroom Renovations	\$784,953	\$0	\$300,000	\$3,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Windmill Hill Park Improvements	\$0	\$0	\$0	\$0	\$1,610,000	\$2,500,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$14,110,000
Athletic Field Improvements (incl. Synthetic Turf)												
<b>Recreation Facility Maintenance</b>												
City Marina Maintenance	\$145,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$900,000
Public Pools	\$0	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$520,000
Recreation Centers CFMP	\$0	\$685,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$5,185,000
<b>Renovated or New Recreation Facilities</b>												
Braddock Area Plan Park	\$0	\$764,773	\$855,221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,619,994
Chauquain Aquatics Center	\$0	\$545,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$545,000
Patrick Henry Recreation Center	\$0	\$350,000	\$485,000	\$5,665,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000
City Marina Seawalls	\$0	\$0	\$0	\$255,000	\$1,445,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700,000
City Marina Utility Upgrades	\$0	\$0	\$0	\$187,000	\$1,063,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
<b>Open Space Acquisition &amp; Development</b>												
Open Space Acquisition and Develop.	\$5,003,174	\$600,000	\$0	\$800,000	\$1,500,000	\$1,350,000	\$3,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$23,250,000
<b>Recreation &amp; Parks Total</b>	\$6,564,127	\$5,042,773	\$4,333,221	\$13,405,000	\$8,246,000	\$6,423,000	\$7,623,000	\$8,673,000	\$8,673,000	\$8,783,000	\$8,783,000	\$79,964,994
<b>Public Buildings</b>												
<b>General Government Facilities</b>												
General Services CFMP	\$555,000	\$951,200	\$1,100,000	\$850,000	\$1,100,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$13,001,200
Energy Management Program	\$420,000	\$635,000	\$800,000	\$650,000	\$350,000	\$600,000	\$550,000	\$550,000	\$550,000	\$750,000	\$850,000	\$6,385,000
Emergency Generators	\$470,000	\$418,000	\$445,000	\$82,000	\$420,000	\$400,000	\$25,000	\$25,000	\$207,000	\$450,000	\$25,000	\$2,497,000
City Hall HVAC & Infrastructure Replacement	\$0	\$2,950,000	\$14,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,750,000
City Hall Security Enhancements	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
Roof Replacement Program	\$0	\$458,800	\$0	\$380,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$838,800
Fleet Facility - Lift Replacement	\$0	\$585,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585,000
Elevator Replacement/Retainment	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$500,000	\$0	\$500,000	\$2,000,000
<b>Library Facilities</b>												
Library CFMP	\$0	\$715,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$2,065,000

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2014-2023 Total
Preservation of Historic Facilities												
City Historic Facilities CFMP	\$0	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$345,000	\$3,450,000
Torpedo Factory Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Public Health & Welfare Facilities												
Mental Health Residential Facilities CFMP	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000
Public Safety Facilities												
Fire Department CFMP	\$250,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$4,000,000
Fire Station 210 (Eisenhower Valley/Impound Lot)	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Burn Building - Smoke Suck Demolition	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Fire Station 203 (Cameron Mills)	\$0	\$0	\$600,000	\$7,121,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,721,000
Fire Station 207 (Duke Street)	\$0	\$0	\$0	\$0	\$700,000	\$17,272,000	\$0	\$0	\$0	\$0	\$0	\$17,972,000
Fire Station 206 (Summy Rd)	\$0	\$0	\$0	\$0	\$0	\$700,000	\$10,187,000	\$0	\$0	\$0	\$0	\$10,887,000
Fire Station 205 (Cameron Street)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$9,903,000	\$0	\$0	\$10,603,000
Office of the Sheriff CFMP	\$0	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$4,600,000
Adult Detention Center HVAC Replacement	\$0	\$370,000	\$980,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,350,700
Courthouse Renovations - HVAC Replacement	\$0	\$200,000	\$230,000	\$150,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$680,000
EOC/Public Safety Center Reuse	\$3,215,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Police K-9 Facility Renovation	\$0	\$490,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$490,000
Pisbi Range	\$0	\$0	\$180,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,680,000
Voia Lawson Animal Shelter	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$300,000
Public Buildings Total	\$6,085,000	\$10,658,000	\$21,170,700	\$12,268,000	\$4,205,000	\$22,007,000	\$14,297,000	\$4,310,000	\$14,295,000	\$4,235,000	\$4,420,000	\$111,865,700
Transportation - Public Transit												
South Eisenhower Metrorail Station - South Entrance	\$4,552,085	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
King Street Metrorail Station Area	\$6,100,000	\$1,295,878	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$2,295,878
Potomac Yard Metrorail Station	\$500,000	\$1,975,000	\$2,525,000	\$268,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$272,800,000
WMATA Capital Contributions	\$0	\$6,775,000	\$7,380,000	\$7,530,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$7,550,000	\$74,535,000
ADA - Transportation Facilities	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
Bus Shelters and Benches	\$767,250	\$542,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$542,500
DASH Bus Fleet Replacements (Since FY 11)	\$5,161,600	\$4,050,000	\$4,450,000	\$3,300,000	\$7,070,000	\$6,360,000	\$6,360,000	\$3,200,000	\$3,200,000	\$4,200,000	\$4,200,000	\$46,390,000
DASH Fleet Expansion	\$1,636,500	\$3,250,000	\$0	\$0	\$3,250,000	\$0	\$2,600,000	\$0	\$1,300,000	\$0	\$0	\$10,400,000
Hybrid Bus / Trolley Battery Packs	\$0	\$0	\$0	\$500,000	\$150,000	\$250,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,560,000
Landmark Transit Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Public Transit Total	\$18,731,435	\$17,898,378	\$14,365,000	\$279,640,000	\$18,030,000	\$14,170,000	\$16,670,000	\$11,910,000	\$12,210,000	\$11,910,000	\$12,510,000	\$409,313,378
Transportation - High Capacity Transit Corridors												
Route 1 Transitway	\$4,000,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
Transit Corridor "A" - Crystal City/Potomac Yard Streetcars	\$680,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
Transit Corridor "C" Transit Priority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit Corridor "C" - Beauregard	\$1,825,000	\$0	\$2,500,000	\$11,000,000	\$11,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$24,500,000
Transit Corridor "B" - Duke Street	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$2,000,000	\$2,500,000
High Capacity Transit Corridors Total	\$6,505,000	\$600,000	\$2,500,000	\$11,000,000	\$11,000,000	\$0	\$500,000	\$0	\$0	\$3,000,000	\$2,000,000	\$30,500,000

CIP Section/Subsection/Project	Unallocated (02713)	Total												
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2014-2023		
<b>Transportation - Non-Motorized Transportation</b>														
Access to Transit	\$1,648,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Backlick Run Multi-Use Paths	\$0	\$0	\$0	\$200,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,200,000
Bicycle Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Bicycle Parking at Major Transit Stops	\$510,000	\$0	\$25,000	\$225,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
BRAC Neighborhood Protection Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Braddock Rd. Metro Multimodal Connections	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Capital Bikeshare	\$400,000	\$300,000	\$300,000	\$0	\$270,000	\$0	\$225,000	\$0	\$300,000	\$0	\$300,000	\$0	\$0	\$1,995,000
Complete Streets	\$1,733,088	\$0	\$670,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$7,870,000
Edsall and South Picket Pedestrian Imprv.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Holmes Run Greenway	\$5,334,800	\$1,317,602	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,317,602
Mt. Vernon Trail @ East Abingdon	\$50,000	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Old Cameron Run Trail	\$0	\$500,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500,000
Safe Routes to Schools	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
Shared-Use Paths	\$178,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$1,180,000
Wilkes Street Bikeway	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Motorized Transportation Total</b>	<b>\$9,193,888</b>	<b>\$3,260,602</b>	<b>\$2,088,000</b>	<b>\$4,343,000</b>	<b>\$7,443,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$11,118,000</b>	<b>\$21,137,602</b>
<b>Transportation - Streets &amp; Bridges</b>														
King & Beauregard Intersection	\$8,253,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Eisenhower Avenue Widening	\$6,228,816	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
King/Quaker Lane/Braddock Rd. Inter.	\$5,848,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Seminary Rd. at Beauregard Ellipse	\$0	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
Street Reconstruction & Resurfacing of Major Roads	\$1,100,000	\$1,375,000	\$2,750,000	\$3,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$4,750,000	\$41,725,000
Bridge Repairs	\$0	\$700,000	\$300,000	\$1,200,000	\$800,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$5,200,000
Street/Alley Reconstructions & Extensions	\$475,024	\$300,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$7,300,000
Mt. Vernon Ave/Russell Road Intersection	\$0	\$0	\$100,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Madison & Montgomery Reconstruction	\$0	\$0	\$1,000,000	\$5,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,750,000
Dulce Street Complete Streets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,310,000
High Street Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Van Dom Metro Multimodal Bridge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
<b>Streets &amp; Bridges Total</b>	<b>\$21,905,102</b>	<b>\$2,000,000</b>	<b>\$4,150,000</b>	<b>\$6,750,000</b>	<b>\$12,500,000</b>	<b>\$5,850,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$6,250,000</b>	<b>\$65,010,000</b>
<b>Transportation - Fixed Transportation Equipment</b>														
Fixed Transportation Equipment	\$400,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$10,600,000
Transportation Technologies	\$300,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$1,250,000
ITS Integration	\$0	\$1,567,019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,567,019
Parking Technologies	\$0	\$0	\$0	\$0	\$110,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$310,000
<b>Fixed Transportation Equipment Total</b>	<b>\$700,000</b>	<b>\$2,667,019</b>	<b>\$850,000</b>	<b>\$1,100,000</b>	<b>\$850,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$1,050,000</b>	<b>\$1,100,000</b>	<b>\$13,727,019</b>

CIP Section/Sub-section/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Sanitary Sewers</b>												
AlexRenew WWTP Capacity	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$11,070,000	\$11,400,000	\$11,750,000	\$0	\$34,220,000
Combined Sewer Overflow 001 Planning	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Combined Sewer Separation Projects	\$1,100,000	\$200,000	\$600,000	\$200,000	\$200,000	\$600,000	\$200,000	\$200,000	\$600,000	\$200,000	\$200,000	\$3,200,000
Combined Sewer System Permit Compliance	\$1,840,690	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,000,000
Four Mile Run Sanitary Sewer Repair	\$1,330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Holmes Run Sewer Infiltration & Inflow	\$9,320,000	\$0	\$3,000,000	\$2,375,000	\$3,075,000	\$2,850,000	\$4,000,000	\$0	\$0	\$0	\$0	\$15,300,000
Holmes Run Trunk Sewer	\$5,637,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reconstructions & Exts. of Sanitary Sewers	\$1,495,918	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$9,000,000
Sewer Assessment & Rehabilitation	\$450,000	\$0	\$0	\$0	\$0	\$0	\$3,700,000	\$2,550,000	\$2,550,000	\$0	\$0	\$8,800,000
Wet Weather Management Facility	\$0	\$0	\$3,375,000	\$1,125,000	\$0	\$8,750,000	\$9,000,000	\$0	\$0	\$0	\$0	\$22,250,000
<b>Sanitary Sewers Total</b>	<b>\$21,673,608</b>	<b>\$1,900,000</b>	<b>\$8,175,000</b>	<b>\$4,900,000</b>	<b>\$4,975,000</b>	<b>\$13,400,000</b>	<b>\$18,100,000</b>	<b>\$15,020,000</b>	<b>\$15,750,000</b>	<b>\$13,150,000</b>	<b>\$1,400,000</b>	<b>\$96,770,000</b>
<b>Stormwater Management</b>												
Stormwater Management												
Four Mile Run Channel Maintenance	\$1,610,000	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000	\$1,200,000
F1 Ward Stormwater	\$460,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Green Infrastructure in CSO Areas	\$0	\$300,000	\$700,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
MS4-TMDL Compliance Water Quality Imprv.	\$0	\$800,000	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600,000
NPDES /MS4 Permit	\$134,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Storm Sewer Capacity Assessment	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$1,200,000
Storm Sewer System Spot Improvements	\$2,864,113	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,700,000
Stream & Channel Maintenance	\$838,750	\$2,150,000	\$1,100,000	\$1,100,000	\$550,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$7,600,000
Taylor Run at Jenney's Lane	\$551,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Stormwater Management Total</b>	<b>\$6,458,113</b>	<b>\$3,500,000</b>	<b>\$2,900,000</b>	<b>\$1,900,000</b>	<b>\$850,000</b>	<b>\$1,350,000</b>	<b>\$750,000</b>	<b>\$1,700,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$1,350,000</b>	<b>\$15,800,000</b>
<b>IT Plan</b>												
Financial and Human Resource Systems												
Purchasing System Upgrade	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Real Estate Account Receivable System	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Virtual Adjudication	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Finance Payment Kiosk	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Handheld Data Collection Devices	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Business Tax System	\$89,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Enterprise Resource Planning System	\$500,000	\$500,000	\$75,000	\$100,000	\$100,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$925,000
Personal Property Tax System	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>Geographic Information Systems</b>												
GIS Development	\$100,000	\$160,000	\$280,000	\$150,000	\$190,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$880,000

CIP Section/Subsection/Project	Unallocated (02/13)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014-2023
<b>Network Services</b>												
Ford Ward INET	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connectivity Initiatives	\$2,039,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$1,054,000	\$10,540,000
Database Infrastructure	\$60,000	\$40,000	\$160,000	\$40,000	\$40,000	\$40,000	\$160,000	\$0	\$0	\$0	\$0	\$480,000
Email Messaging	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$100,000
Enterprise Collaboration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Data Storage Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0	\$200,000
IT Equipment Replacement	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$444,000
LAN Development	\$65,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
LAN/WAN Infrastructure	\$550,000	\$175,000	\$370,000	\$0	\$275,000	\$260,000	\$300,000	\$0	\$0	\$0	\$0	\$25,000
Library Replacement Equipment	\$0	\$66,263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,380,000
Network Server Infrastructure	\$100,000	\$300,000	\$300,000	\$500,000	\$400,000	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$1,850,000
Security	\$150,000	\$250,000	\$190,000	\$0	\$225,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$965,000
Upgrade Work Station Operating Systems	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$1,200,000
Voice Over IP	\$125,000	\$450,000	\$500,000	\$150,000	\$150,000	\$350,000	\$150,000	\$0	\$0	\$0	\$0	\$1,750,000
<b>Other System Development Projects</b>												
DCHS HIPAA Data Security Compliance	\$75,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
DCHS Payment System Replacement	\$0	\$77,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500
Enterprise Maintenance Mgmt System	\$185,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Permit Processing	\$205,600	\$700,000	\$1,200,000	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,929,000
<b>Public Access Development</b>												
Customer Relationship Management System	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Small Business Development Center	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Electronic Government	\$317,340	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$1,250,000
<b>Public Safety Systems</b>												
EMS Records Management System	\$21,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire Records Management Project	\$85,871	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Remote Radio Technology	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AJIS Enhancements	\$151,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Computer Aided Dispatch System Replacement	\$2,400,000	\$600,000	\$100,000	\$461,000	\$220,000	\$950,000	\$421,000	\$0	\$0	\$0	\$0	\$2,752,000
Fire Radios	\$420,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Radio Network Upgrade	\$0	\$61,237	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$61,237
<b>Future IT Projects</b>												
IT Lump Sum Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$10,000,000
<b>Information Technology Total</b>	<b>\$8,223,371</b>	<b>\$6,264,000</b>	<b>\$4,759,000</b>	<b>\$3,254,000</b>	<b>\$3,304,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$3,554,000</b>	<b>\$38,905,000</b>
<b>Other Regional Contributions</b>												
<b>Regional Contributions</b>												
Northern Virginia Community College	\$0	\$286,927	\$326,022	\$365,869	\$369,528	\$373,223	\$376,955	\$380,725	\$384,532	\$388,777	\$392,665	\$3,645,223
Northern Virginia Regional Park Authority	\$0	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$370,854	\$3,708,540
Peunmansand Creek Regional Jail	\$0	\$115,465	\$109,738	\$104,085	\$98,506	\$0	\$0	\$0	\$0	\$0	\$0	\$427,794
<b>Other Regional Contributions Total</b>	<b>\$0</b>	<b>\$773,246</b>	<b>\$806,614</b>	<b>\$840,808</b>	<b>\$838,888</b>	<b>\$744,077</b>	<b>\$747,809</b>	<b>\$751,579</b>	<b>\$755,386</b>	<b>\$759,631</b>	<b>\$763,519</b>	<b>\$7,781,557</b>
<b>Proposed FY 2014 - 2023 CIP Grand Total</b>	<b>\$108,835,339</b>	<b>\$67,402,307</b>	<b>\$114,668,912</b>	<b>\$346,355,808</b>	<b>\$102,234,498</b>	<b>\$140,013,485</b>	<b>\$92,784,309</b>	<b>\$72,886,079</b>	<b>\$71,455,886</b>	<b>\$71,943,131</b>	<b>\$56,963,019</b>	<b>\$1,141,908,434</b>

**Attachment 2**  
**Additional Capital Projects with Additional Capital Investment**  
**Three Cents on the Real Estate Tax Rate Annually**  
**Proposed FY 2014 - 2023 Capital Improvement Program (CIP)**

Revenue Category	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014 - 2023
<b>Revenues</b>											
<sup>1</sup> Additional 3 Cents on Tax Rate	\$15,741,363	\$10,849,010	\$11,174,480	\$11,509,714	\$11,883,780	\$12,270,003	\$12,668,778	\$13,080,513	\$13,538,331	\$14,012,173	\$126,728,147
<b>CIP Category/Project</b>											
Alexandria City Public Schools											
ACPS Capacity & Non-Capacity	\$0	\$800,000	\$800,000	\$0	\$3,700,000	\$4,400,000	\$6,000,000	\$1,800,000	\$1,200,000	\$700,000	\$19,400,000
<b>Subtotal, Alexandria City Public Schools</b>	\$0	\$800,000	\$800,000	\$0	\$3,700,000	\$4,400,000	\$6,000,000	\$1,800,000	\$1,200,000	\$700,000	\$19,400,000
Community Development											
Waterfront Plan - Design & Engineering Only	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
<b>Subtotal, Community Development</b>	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Recreation & Parks											
Open Space Acquisition	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Large Park Framework Plan Improvements	\$2,500,000	\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$10,500,000
Four Mile Run Park Expansion & Duron Building	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Aquatics Plan Implementation	\$0	\$0	\$1,000,000	\$9,900,000	\$1,900,000	0	\$0	\$600,000	\$5,700,000	\$5,870,000	\$24,970,000
<b>Subtotal, Recreation &amp; Parks</b>	\$3,800,000	\$2,000,000	\$3,000,000	\$9,900,000	\$2,900,000	\$1,000,000	\$1,000,000	\$1,600,000	\$6,700,000	\$6,870,000	\$38,770,000
Public Buildings											
Additional General Government Facility Maint.	\$0	\$0	\$0	\$200,000	\$200,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,900,000
CIP Project Planning/Design/Engineering	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
<sup>4</sup> Market Square Renovations	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
<b>Subtotal, Public Buildings</b>	\$500,000	\$0	\$0	\$200,000	\$2,200,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$4,400,000
Transportation Infrastructure											
<sup>2</sup> Additional Street Resurficing	\$2,172,223	\$544,010	\$569,480	\$529,714	\$503,780	\$590,003	\$638,778	\$650,513	\$608,331	\$662,173	\$7,569,005
Additional Bridge Repairs	\$500,000	\$600,000	\$500,000	\$400,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
<sup>2</sup> Additional Street & Alley Reconstructions	\$1,000,000	\$1,100,000	\$500,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,600,000
Sidewalk/Shared-Use Paths Maintenance	\$1,480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$5,880,000
Bus Shelters and Benches	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Complete Streets	\$500,000	\$250,000	\$250,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$0	\$1,750,000
Route 1 at E Reed Intersection Imprv.	\$385,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$385,000
<b>Subtotal, Transportation Infrastructure</b>	\$6,112,223	\$3,049,010	\$2,374,480	\$1,409,714	\$3,083,780	\$1,070,003	\$1,368,778	\$1,380,513	\$1,338,331	\$1,142,173	\$22,329,005
Sewers											
<sup>3</sup> Stormwater Permitting Capital Needs	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$4,000,000	\$8,000,000	\$4,000,000	\$5,000,000	\$26,500,000
<b>Subtotal, Sewers</b>	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$4,000,000	\$8,000,000	\$4,000,000	\$5,000,000	\$26,500,000

CIP Category/Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2014 - 2023
Information Technology											
Municipal Fiber Network	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Subtotal, Information Technology	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Debt Service											
Prior Year Debt Service Pay Down	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Subtotal, Debt Service	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Public Safety											
Self Contained Breathing Apparatus (SCBA) Replacement	\$2,829,140	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,829,140
Subtotal, Public Safety	\$2,829,140	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,829,140
<b>Total Capital Projects</b>	<b>\$15,741,363</b>	<b>\$10,949,010</b>	<b>\$11,174,480</b>	<b>\$11,509,714</b>	<b>\$11,883,780</b>	<b>\$12,270,003</b>	<b>\$12,668,778</b>	<b>\$13,080,513</b>	<b>\$13,538,331</b>	<b>\$14,012,173</b>	<b>\$126,728,147</b>

<sup>1</sup> FY 2014 assumes three payments during FY 2014 instead of two.

<sup>2</sup> Any additional investment in Street Resurfacing and Reconstruction could be utilized to leverage additional State Revenue Sharing funds.

<sup>3</sup> In addition to Stormwater federally mandated capital improvements, there are potentially hundreds of millions in Sanitary Sewer federally mandated capital needs. These capital needs would be funded through Sanitary Sewers fees.

<sup>4</sup> This project was removed from the FY 2014 - 2023 CIP as the scope of work and cost estimate was not clearly defined. The budgeted amount represents a placeholder amount - additional analysis on cost and scope is required.

<sup>5</sup> Assumes the use of \$1.0 million in FY 2014 to pay down existing debt service which will provide greater flexibility for future borrowing within the City's debt limit ratios.

<sup>6</sup> SCBA replacement is a one-time capital purchase, although these expenditures (and corresponding funding) may need to be transferred to the Operating Budget in accordance with Accounting and Auditing standards.